March 2022

Why? From Good to Great

The Lone Star Governance (LSG) Exemplar Cohort is an intensive program designed for governing teams—school boards with their superintendents—that are dedicated to continually sharpening and cultivating their focus on one primary objective: improving student outcomes. It is a unique opportunity for governing teams that are committed to pushing themselves to do even more for their students.

What? Resources and Support

The LSG Exemplar Cohort is a yearlong program (with a possible extension) that includes the following at no cost to the LEA*:

- Attendance at an LSG workshop with fellow cohort members
- A dedicated LSG Coach
- Monthly implementation support tailored for the board, board chair, superintendent, and staff
- Quarterly board self-evaluation support
- Required board member training, including teambuilding and evaluating and improving student outcomes, as well as continuing education that addresses assessed needs based on the State Board of Education's Framework for School Board Development
- Early access to Lone Star Governance-related training
- Collaboration with, learning from, and learning with other high-performing governing teams

Who? Leaders Willing to Focus

Any district or charter governing team is welcome to apply. The cohort will be limited to 10 governing teams. Cohort members will be selected based on their ability to research and/or implement evidence-based best practices in board behaviors directly correlated with improvements in student outcomes, as well as a demonstrated commitment to increasing board focus on improving student outcomes. Selected governing teams may have opportunities to mentor neighboring school systems on the philosophy and practices of effective governance.

How? Next Steps

The selection process:

- Step 1: Interested districts must complete and submit this letter of interest (LOI).
- Step 2: District must respond to any follow-up questions from TEA about responses on the LOI.
- Step 3: Board president and superintendent of select districts must participate in an interview.

Prior to completing this LOI, please thoroughly review the LSG Manual (tea.texas.gov/lsg). Ideally, the board will review the questions and reach a consensus on responses to the following pages.

> Completed LOIs must be submitted to Isg@tea.texas.gov no later than 6:00 p.m. CDT on Friday, April 8, 2022.

For further information, contact Lone Star Governance staff at lsg@tea.texas.gov.

^{*}Program Expenses: Each LEA remits payment to its LSG coach for services rendered then submits documentation of payment to TEA for reimbursement. More information about the reimbursement process will be provided to members of the 2022–23 cohort.

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1. District Information

District	
Superintendent Name	
Superintendent Email	
Superintendent Phone	
Leadership Roles Held*	
Administrative Assistant Name	
Administrative Assistant Email	
Primary District Contact Name for LSG- Related Work	
Primary Contact Email	
2018–19 District Accountability Grade	
ESC Region Number	
2021–22 Student Enrollment	

2. Board Information:

Name	Email	Leadership Roles*

^{*}Note: Leadership Roles may be within the school system (e.g. Board Vice President or Audit Committee Chair) or with related/member organizations (e.g. TASA Board Member or MASBO Executive Committee Member). Include all that apply.

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3. <u>Current Governance</u>:

3a) Has the board adopted student outcome goals focusing on what students know and are able to do? If yes, include a link to the goals below. If no, please describe your current process and why it was selected.	YES		NO	
3b) Has the board adopted constraints—a limited set of actions or behaviors that the superintendent is not allowed to do? If yes, include a link to the constraints below. If no, please describe your current process and why it was selected.	YES		NO	
3c) Has the board adopted a theory of action—a specific type of constraint that drives overall school system strategy? If yes, include a link below. If no, please describe your current process and why it was selected.	YES		NO	
3d) Has the board conducted a self-evaluation within the past 12 months? If yes, include a link below to the completed evaluation. If no, please describe your current process and why it was selected.	YES		NO	
3e) Does the board categorize and track how time is spent each month? If yes, include a link below to the most recent time tracker. If no, please describe your current process and why it was selected.	YES		NO	
3f) Does the entire board commit to completing a two-day Lone Star Governance workshop together prior to August 1, 2022?	YES		NO	
3g) What would you identify as the number one challenge holding your board back from being even more effective than it is now?				

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4. Future Governance:

4a) Why is now the right time for your governing team to participate in the LSG Exemplar Cohort—to implement research-based board behaviors most correlated with improvements in student outcomes?
4b) If your governing team is invited to join the cohort, what specific actions will you take to both educate and gain buy-in from family and community stakeholders on the governing team's behavior changes?
4c) If your governing team is invited to join the cohort, what specific actions will you take to both educate and support other school systems in your region that want to increase their focus on student outcomes?
4d) Which distraction from focusing on student outcomes does your governing team currently indulge that it most wants to give up?

5. Student Outcomes:

5a) What evidence does the governing team rely on to determine the school system's overall performance?
5b) Based on the definition and measure(s) above, describe the school system's overall performance.
5c) What evidence does the governing team rely on to determine whether the school system's progress measures are aligned to, and predictive of, its summative goal targets?
5d) How does the governing team define and measure a low-performing school?
5e) Based on the definition and measure(s) above, how many low-performing schools does the school system have?

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5f) How does the governing team define and measure a high-performing school?
5g) Based on the definition and measure(s) above, how many high-performing schools does the school system have?
5h) How does the governing team define and measure on-level performance in reading and mathematics?
5i) Based on the definition and measure(s) above, what percentage of third-grade students are considered on level?
5j) How does the governing team define and measure college, career, and military readiness?
5k) Based on the definition and measure(s) above, what percentage of students graduate from your system college, career, and military ready?
5l) What is the difference between a student focused and a student outcome focused governing team? Which better describes your board? Why?