		23 Title I, 1003 ESF-Focused Support Grant	
Texas Education Agency	® NOGA ID	Interest (LOI) Application Due 11:59 p.m. CT, Apr	11 21, 2021
Authorizing legislation	Elementary Improvement	v and Secondary Education Act (ESEA), P.L. 114-95, ent	Section 1003, School
This LOI application must k	oe submitted v	ria email to loiapplications@tea.texas.gov.	Hotel Resident State Control of the
are acceptable.		a digital ID or it may be signed by hand. Both forms of signature	
Grant period from		July 8, 2021-September 30, 2023	
Pre-award costs permit	ted from	Award Date	
<b>Required Attachmer</b>	nts		
<ol> <li>Pathway 1: Pathway</li> <li>Pathway 2: Pathway</li> </ol>	1 Suppleme 2 Suppleme	oudget schedules (linked along with this form on the TEA ental Pathway Attachment ental Pathway Attachment nit an appropriate Supplemental Pathway Attachmen	

of which the applicant is applying.						
Amendment Number						
Amendment number (For amendments only; enter N/A when completing this form to apply for grant funds):						
Applicant Information						
Organization The Lawson Academy	C	DN 101864 Campus	1018640	41	ESC 04 DUI	NS 195895565
Address 5052 Scott Street		City Houston	ZIP	77004	Vendor ID	17604960512
Primary Contact Cheryl Lawson	Email	clawson@walipp.org			Phone 7	137413600
Secondary Contact Annette Simmons	Email	asimmons@walipp.org			Phone 7	137413600
Certification and Incorporation						
I understand that this application constitutes an offer and, if accepted by TEA or renegotiated to acceptance, will form a binding agreement. I hereby certify that the information contained in this application is, to the best of my knowledge, correct and that the organization named above has authorized me as its representative to obligate this organization in a legally binding contractual agreement. I certify that any ensuing program and activity will be conducted in accordance and compliance with all applicable federal and state laws and regulations.  I further certify my acceptance of the requirements conveyed in the following portions of the LOI application, as applicable,						
and that these documents are incorporated by re LOI application, guidelines, and instructions	ererence				spension Cert	
☐ General and application-specific Provisions a	nd Assu	Ph		Certificati		meation
Authorized Official Name Cheryl Lawson		Titl	e Superi	ntenden	t	
Email clawson@walipp.org			Phon	ne 71374	13600	
Signature Chen Jan				Date	April 21, 2021	

Page 1 of 9

SAS#

RFA#

CDN 101864 Vendor ID 17604960	512	Amendment #
Shared Services Arrangements		
Shared services arrangements (S	SAs) are NOT permitted for th	nis grant.
Number of Campuses Included	n this Application	
Pathway 1 0	]	
Pathway 2		
Statutory/Program Assurances	1	
The following assurances apply to th comply with these assurances.	s program. In order to meet	the requirements of the program, the applicant must
(replace) state mandates, State Bo applicant provides assurance that because of the availability of thes	ce that program funds will su pard of Education rules, and a state or local funds may not e funds. The applicant provice lementary to existing service	applement (increase the level of service), and not supplant activities previously conducted with state or local funds. The be decreased or diverted for other purposes merely des assurance that program services and activities to be s and activities and will not be used for any services or or local policy.
☑ 2. The applicant provides assuran Family Educational Rights and Pri		not contain any information that would be protected by the al release to the public.
□ 3. The applicant provides assuran 2021-2023 Title I, ESF-Focused Su		ory and TEA Program requirements as noted in the nes.
	Guidelines, and shall provide	mance Measures, as noted in the 2021-2023 Title I, ESF- to TEA, upon request, any performance data necessary to
∑ 5. The applicant provides assuran <u>Act Provisions and Assurances.</u>	ce that they accept and will o	comply with the requirements of <u>Every Student Succeeds</u>
	ty requirements as specified	rces (EIR) produced as part of this agreement will comply in 1 TAC 206, 1 TAC Chapter 213, Federal Section 508
	and create a plan to be subi	rant will engage in the Effective Schools Framework (ESF) mitted to TEA that addresses the selected pathway aligned
☑ 8. The applicant ensures it will will work in good faith with the \  1. The applicant ensures it will will work in good faith with the \  1. The applicant ensures it will will will will be applicant.  2. The applicant ensures it will will be applicant.  3. The applicant ensures it will be applicant.  4. The applicant ensures it will be applicant.  5. The applicant ensures it will be applicant.  6. The applicant ensures it will be applicant.  8. The applicant ensures it will be applicant.  9. The ap		ent Program provider of intent to apply and, if awarded, im.
☐ 9. For all pathways, the applicant Profession and Contracted Service  Output  Description:		imum amount indicated in the Budget Object Code 6200 -

CDN	101864	Vendor ID	17604960512

Amendment #

Statutory/Program Assurances, cont'd.

- ☑ 10. The applicant will identify a campus leader, on each awarded campus, who will be responsible for managing the grant project.
- ☑ 11. The applicant will provide access to TEA and its Vetted Improvement Partners for on-site visits to the district and campus(es) as appropriate.
- ☑ 12. The applicant will attend and participate in grant orientation meetings, technical assistance meetings, other periodic meetings of grantees, and sharing of best practices through the TEA program office.
- ☑ 13. The applicant provides assurance it will participate in all grant requirements including but not limited to an ESF Self-Assessment, and ESF Diagnostic, developing a web-based improvement plan, submission of funding and pathway progress reports.

CDN	101864	Vendor ID	17604960512	Amendment #	
		Control Data Control			

## **Summary of Program**

1. Describe how the LEA will support campus(es) in carrying out school support and improvement activities, including how the LEA will develop a web-based improvement plan for the eligible campuses selected for this grant.

The Lawson Academy is a one-campus LEA. All school support strategies will be implemented at the single campus (101864041) using the following activities:

- 1) Accommodating operational flexibility through the shifting of resources, processes, and practices in response to identified and/or critical needs.
- 2) Developing and updating the improvement plan by:
  - a) utilizing a diverse, representative team with assigned roles and responsibilities;
  - b) evaluating and reviewing data sources, including COVID hybrid learning results and peer practices;
  - c) incorporating the ESF Site Visit report from February 2020 and identifying additional areas of high priority;
  - d) conducting a root cause analysis and updating prior year analysis;
  - e) developing SMART goals in partnership with staff and leadership;
  - f) collaboratively developing strategies for FY22 and FY23 implementation; and
  - g) in alliance with leadership and partners, create clear implementation activities to achieve identified goals.
- 3) The Targeted Improvement Plan (TIP) implementation will continue to be closely monitored and supported by Region IV and TEA, through the ESF process, in addition to the Campus Leadership Team.
- 4) Allowing our strategies and approaches to be tailored to the needs of campus and leadership team while making certain to implement effective use of staff and equipment resources.
- 5) Incorporating creativity so that when necessary, "standard practice" may be updated or even eliminated to achieve identified goals.
- 6) Eliminating barriers to improvement and empowering staff to be responsive in support of school leadership.
- 7) Utilizing human capital (both internal and external) and other available resources to insure a successful learning environment whether on-campus, hybrid or virtual.
- 8) Prioritizing teaching and learning by implementing systemic protocols including peer-developed "best practices".
- 9) Communicating a clear, focused vision for campus continuous improvement which is fully aligned with collaborative efforts for student success.
- 2. Describe how the LEA will monitor schools receiving the ESF-Focused Support Grant, including how the LEA will: (a) Monitor a web-based improvement plans upon submission and during implementation, and (b) Implement additional action following unsuccessful implementation of such plan after the first year of the grant cycle.

The Lawson Academy's web-based improvement plan will be monitored to ensure compliance using the following activities:

- 1) Quarterly reporting of Formative Reviews (BOY, MOY, EOY)
- 2) Capture of Formative Review data for analysis and instructional adjustment
- 3) Regular (weekly or semi-monthly) faculty data digs to track student performance by TEKS
- 4) School data reports to support the implementation of highly effective lesson planning
- 5) Ongoing Principal supervision and CLT coaching, including use of partner PD to implement best practices and increase teacher effectiveness
- 6) Continued training for content-area and all-faculty professional development
- 7) Learning walks (of virtual instruction), campus visits and observations by Principal and partners
- 8) Direct coaching and feedback (from Principal, partners and CLT)
- 9) Onsite observation visits and timely feedback as evidenced through agendas, PLC and T-TESS reporting

If the campus is unsuccessful in the implementation of the plan in the first year of the grant cycle the LEA and school will:

- 1) Review all sources of data to determine barriers
- 2) Initiate an additional root cause analysis
- 3) As a team, develop strategies for corrective implementation
- 4) Consistently monitor implementation of correction actions and project strategies, making adjustment as necessary

RFA#		SAS#	P	age 4 of 9
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	7		
CDN 101864	Vendor ID 17604960512	Amendment #	

## Goals, Objectives, and Strategies, Performance and Evaluation

1. Describe how the LEA will modify, as appropriate, practices and policies to provide operational flexibility to the awarded campus, that enables full and effective implementation of the Effective Schools Framework Essential Actions aligned webbased Improvement Plan.

The Lawson Academy will modify, as appropriate, practices and policies to provide operational flexibility that enables full and effective implementation of the Effective Schools Framework Essential Actions aligned web based Improvement Plan by:

- 1) Continuing to identify ineffective practices and processes that can impact student performance and removing or improving practices and processes so that student's will be more like to succeed
- 2) Ensuring teacher capacity through targeted professional development in writing lesson plan objectives with TEK(S) aligned formative assessments
- 3) Adjusting teacher alignment to maximize workforce effectiveness that will positively impact explicit and rigorous standards for student learning
- 4) Building teacher capacity through targeted professional development in delivering instruction that is focused on specific data points BOY, curriculum checkpoints, weekly exit tickets to drive lessons that focus on sub populations, individual students and whole grade level academic strengths and weaknesses
- 5) Reducing potential barriers through professional development, staff scheduling and skills alignment
- 6) Responding and/or adjusting goals when they are not met in a timely manner
- 7) As needed, access District and Board approval through weekly Superintendent/Principal and monthly Board of Directors meetings to plan and implement identified school improvement initiatives
- 8) CLT will host "train the trainer" model lesson demonstrations focused on data to provide feedback to content teams and which stresses the importance of data-driven lessons
- 9) Continuously review systemic, district-wide practices and expand web based Improvement Plan review team to include CLT, parents and content team leadership
- 10) With district approval, refine tools used to effect staff effectiveness (e.g., Know and Show Chart, lesson plan checklist)
- 11) Continue to review and improve digital curriculum to fulfill TEA and district goals

RFA#	SAS#	Page 5 of 9

		1	
CDN	101864	Vendor ID	17604960512

Amendment #

## **Budget Narrative**

1. Describe how the proposed budget will meet the needs and goals of the program, including for staffing, supplies and materials, contracts, travel, etc. If applicable, include a high-level snapshot of funds currently allocated to similar programs. Include a short narrative describing how adjustments will be made in the future to meet needs.

Personnel costs (object code 6100) have been committed to the Campus Leadership Team (CLT), our teacher leaders. Existing teachers and prospective CLT members will be vetted, selected and provided a supplemental stipend to carry out extra duty pay activities as Master Teachers. These CLT members will also receive compensation for additional days/hours or work to support school-wide improvement. The Project Coordinator will also receive a stipend for reporting and oversight responsibilities. Finally, the Personnel budget includes Substitute costs to cover classroom instruction when teachers attend professional learning opportunities with E3 Alliance RAISEup Texas. The CLT will collaborate with the Principal and Superintendent to develop and maintain the web based Improvement Plan.

The majority of the budget applies to Contracted Services (object code 6200) for contracted services to work in strategic partnership with E3 Alliance RAISEup Texas towards improvement in objective-driven daily lesson plans with formative assessments (ESF 5.1) and data-driven instruction (ESF 5.3). The Lawson Academy Superintendent, Principal, campus leaders and instructional staff will engage with E3 Alliance RAISEup Texas facilitators, in activities such as, but not limited to coaching sessions, professional learning, transformative work, connecting to the Effective Schools Framework, enhancing strategic plans, instructional models, the utilization of data to improve instruction, and individualized pathways for supporting instructional staff through the cycles of observation, feedback, coaching and continuous improvement. The E3 Alliance RAISEup Texas consultants will participate in planning for and updates the web based Improvement Plan.

A budget for supplies/materials (object 6300) will be used for manipulatives, supplemental instructional materials, books and supplies.

The Lawson Academy typically receives Title I funding used for Intervention instruction of Reading and Math, Classroom Aides, Parent Engagement Liaison, supplies and materials. If awarded, this grant will support the effective development and consultative support for a more robust leadership team which can help to drive high-quality instruction through coaching, professional development, lesson planning and data analysis.

CDN 101864	Vendor ID	17604960512	Amendment #
<b>Budget Narra</b>	ative, cont'	d.	
2. Describe how under this gran		align other Federal,	, State, and local resources to carry out the activities supported with funds received
The proposed identified duri Support Grant services to all	budget for t ng a compre will be coor Academy stu ess of math a	ehensive needs as rdinated with othe udents while maxi and reading conte	een collaboratively developed by instructional leaders to address the ESF goals sessment process. All funds awarded under the Title 1, 1003 ESF-Focused er federal funding programs to provide needed programs, instruction, and imizing the impact of available resources. These funds will be used to increase ent delivery and impact student success on standardized testing (STAAR) while
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CDN	101864	Vendor ID	17604960512	Amendment #
			articipation	
				whether any barriers exist to equitable access and participation for any groups
that re	eceive serv	vices funde	d by this program	
(	The appli	cant assure	s that no barriers	exist to equitable access and participation for any groups receiving services
	Rarriers of	y tnis progr vist to equit	am. Table access and n	participation for the following groups receiving services funded by this grant, as
C	described		able access and p	raticipation for the following groups receiving services funded by this grant, as
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	Group			Barrier
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	Group			Barrier
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CDN	101864	Vendor ID	17604960512	Amendment #	
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## Appendix I: Amendment Description and Purpose (leave this section blank when completing the initial application for funding)

An amendment must be submitted when the program plan or budget is altered for the reasons described in the "When to Amend the Application" document posted on the <u>Administering a Grant</u> page. The following are required to be submitted for an amendment: (1) Page 1 of the application with updated contact information and current authorized official's signature and date, (2) Appendix I with changes identified and described, (3) all updated sections of the application or budget affected by the changes identified below, and, if applicable, (4) Amended Budget Request. Amendment Instructions with more details can be found on the last tab of the budget template.

You may duplicate this page

Amended Section	Reason for Amendment
RFA # SAS #	Page 9 of 9