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| Texas E | ducation Agency |

|  | 2021-2022 PRINCI  |   |  |   |  |                                   |   |
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| Texas Education Agency   | NOGA ID   |   |  |   |  |                                   |   |
| Authorizing legislation  |   | SEA, as                                   | amended by   | P.L. 114-95                                       | ESSA Title II, Pa  | rt A                              | 0,  |
| competitive grant ap   | cept grant application<br>plications and amendr<br>amendments a<br>etitive grant application                                | ments. S<br>s follow<br>ns and a          | Submit grant<br>rs:<br>amendments                                  | application                                       |  | ication stam                      | p-in date and time                          |
| _  | <u>competitive grants@</u>  |   |  |   |  |                                   |   |
| Grant period from  | March 9, 2021 -   | Septen                                    | nber 30, 2022  | 2   |  |                                   |   |
| X Pre-award costs are  |   |   |  |   |  |                                   |   |
| Required Attachmen   |   | of all ro                                 | evirad attacha   |   |  |                                   |   |
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| Organization DENTON  |   |   |  | Vendor ID   | E  | , —                               | UNS 055311104                               |
| Address 1307 N. LOCU   | ST STREET   |   | City DENT  | NO  | ZIP 75074  | Phone                             | 940-369-0000                                |
| Primary Contact DR. DA   | ANIEL LOPEZ   | Email                                     | dlopez@dent  | tonisd.org  |  | Phone                             | 940-369-0031                                |
| Secondary Contact DR.  | ROBERT STEWART  | Email                                     | rstewart@de  | ntonisd.org                                       |  | Phone                             | 940-369-0593                                |
| Certification and Inc  | orporation  |   |  |   | St. Jan Jan S  |                                   |   |
| binding agreement. I he<br>and that the organization<br>binding contractual agr<br>compliance with all app | oplication constitutes an ereby certify that the information named above has authorized that any olicable federal and state | rmation<br>norized<br>r ensuin<br>laws an | contained in<br>me as its repre<br>g program and<br>d regulations. | this applicat<br>esentative to<br>d activity will | ion is, to the best<br>obligate this orga<br>be conducted in | of my kn<br>anization<br>accordar | owledge, correct<br>in a legally<br>nce and |
| and that these docume  | ptance of the requirements are incorporated by r  | eference                                  | e as part of the   | grant appli                                       | cation and Notice  | of Grant                          |   |
| □ General Provisions   | guidelines, and instructic<br>and Assurances<br>c Provisions and Assuran  |   | ⊠ Lol  | obying Certif                                     | l Suspension Cert<br>ication<br>and Assurances               |                                   | ents  |
| Authorized Official Nan  | ne DR. JAMES K. WILSON  |   |  | Title   | UPERINTENDENT  |                                   |   |
| Email jwilson@dentor   | isd.org   |   |  |   | Phone 940-369-0  | 0000                              |   |
| Signature  | X-Wa-   |   |  |   | Date //  | 116/2                             | 020   |
| Grant Writer Name DR   | DANIEL LOPEZ  |   | Signatu  | ire Ani   | l app  |                                   | Date 10-22-20                               |
| Grant writer is an emp   | oloyee of the applicant or  | ganizatio                                 | on. C Gran   | t writer is not                                   | an employee of t   | heapplica                         | ant organization.                           |

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SSAs are **not permitted** for this grant.

# Identify/Address Needs

List up to three quantifiable needs, as identified in your needs assessment, that these program funds will address. Describe your plan for addressing each need.

| <b>Quantifiable Need</b>  | Plan for Addressing Need   |  |  |
|---|--|--|--|
| A coaching process is needed for principal residents to gain an increased understanding of the evolving role of a campus instructional leader while understanding the diverse learners in our 180 square mile school district which encompasses urban and rural learners. | Denton ISD intends to provide a coaching framework that will be committed to using research and best practices, regularly reflecting on those practices, and providing timely feedback so that we meet the most critical aspects of school leadership which influence student outcomes.                                  |  |  |
| District has 111 campus administrators K-12. Campus<br>demographics - White 46.7%, Hispanic 31.1%, AA<br>16.5%; Campus Leadership demographics - White 74%,<br>Hispanic 10%, AA 16%. Increase Hispanic Leadership.  | Create a recruitment, selection, and placement process that will be utilized with demographic stipulations as part of a systematic process to recruit and select diverse candidates for the residency program with specific attention on Hispanic applicants.  |  |  |
| 43% of Denton ISD is economically disadvantaged. The<br>10 campuses targeted have an eco dis of 38%<br>Hispanic ,13% African American, and 12% White.<br>Need: Targeted instructional leadership development.   | Partner with Dallas Baptist University to create Principal Preparation Program which will prepare candidates to work in diverse settings. This will include learning and performing extensive practice in the area of instructional leadership and understanding issues related to multicultural and special population. |  |  |

## **SMART Goal**

Describe the summative SMART goal you have identified for this program (a goal that is Specific, Measurable, Achievable, Relevant, and Timely), either related to student outcome or consistent with the purpose of the grant.

The goal of this partnership is to have 100% of the 10 principal residents to complete relevant coursework and obtain principal certification by June 30, 2022. Denton ISD and Dallas Baptist University will work to identify, select, and prepare ten (10) principal residents from 10 specifically targeted campuses through a competitive selection process to earn both a principal and T-TESS certification and Master's degree. Principal residents completing this program commit to serving Denton ISD for 3 years following graduation.

## **Measurable Progress**

Identify the benchmarks that you will use at the end of the first three grant quarters to measure progress toward meeting the process and implementation goals defined for the grant.

### First-Quarter Benchmark

- Denton ISD and Dallas Baptist University complete program design including selection of principal mentors, creation of a blueprint, and calendar of grant activities and events February 2021.
- Application process completed by prospective residents by April 2021 and 10 residents selected by May 2021.
- Match 10 residents with principal mentors by May 2021.
- Mentor principals and EPP attend the TEA Principal Residency Summer Institute.
- 10 residents meet Dallas Baptist University enrollment requirements and pay tuition/fees to take three foundational classes during the summer of 2021.
- Hold orientation of the Texas Principal Evaluation and Support System by August 3, 2021.

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# Measurable Progress (Cont.)

## Second-Quarter Benchmark

- 10 principal residents enroll in Fall session courses and complete self-assessment goal setting in August 2021.
- 10 principal residents complete beginning of the year conference by September 2021.
- 10 principal residents have weekly meetings with mentor principals (August 2021 to December 2021).
- Prepare residents for TEXES principal certification exams.
- Executive Director of Human Resources visits 10 residents to ensures consistency and fidelity to the program by November 2020.
- Review/Refine 10 residents' progress toward mastery of state principal standards and T-PESS domains (Sept-Oct 2021).
- Complete mid-year conferences to evaluate progress on residency plan and T-PESS (December 2021).
- Residents complete 11 residency choice projects and 9 more graduate hours.

### Third-Quarter Benchmark

- 10 residents enroll in Spring session courses.
- 100% of residents pass T-TESS certification exam.
- Principal mentors continue weekly coaching meetings with the 10 principal residents.
- Review/Refine 10 residents' progress toward mastery of state principal standards and T-PESS domains (Jan-Mar 2022).
- Evaluate 10 residents' progress in the completion of all internship requirements, internship logs, and other requirements for program completion (11 additional residency choice projects).
- Executive Director of Human Resources visits 10 residents to ensure consistency and fidelity to the program by April 2022.
- Complete end-of-year conferences to evaluate progress on residency plan and T-PESS (May 2022).
- Complete 12 more graduate hours (total of 30 hours) and successfully defend digital portfolio.

# Project Evaluation and Modification

Describe how you will use project evaluation data to determine when and how to modify your program. If your benchmarks or summative SMART goals do not show progress, describe how you will use evaluation data to modify your program for sustainability.

The Denton ISD Leadership Pipeline plan has multiple check points, feedback loops and opportunities for course correction and modification to ensure residents' and district success throughout the program. The first-quarter benchmarks focus on the identification, recruitment and selection process to ensure great candidates that meet the criteria described above. If for any reason one of the 10 candidates selected chooses to withdraw or cannot be admitted to the university, the next highest rated alternate will be selected from the application pool. During the school-year part of the residency, four major areas will be continuously monitored for progress and success and where feedback and adjustments will be provided for the residents: 1) student performance 2) practical application and experience with the principal competencies 3) preparation for the 268 exam and PASL tasks and 4) academic coursework. Since residents will be assigned specific teachers to coach, student performance in those classes will be monitored. If student progress is not satisfactory, residents will work closely with that teacher to develop plans and pedagogies to best help struggling students. As developing instructional leaders, residents will also receive feedback on the quality and growth in their instructional and reflective coaching skills from the teachers they are assigned to coach. Both university and site mentors will assess residents' performance regularly through observations and evaluations with feedback and coaching conferences. Residents and their site supervisors will complete an evaluation of the candidates' knowledge, skill and experiences with the TExES Principal competencies at least 3 times (beginning, middle, and end) during the program. Residents will also take the Pearson 268 online practice certification exam at least three times during the program. Each course is aligned with the principal competencies and contains at least two constructed-response like exercises. DBU also provides a free seminar for students to help them prepare for the exams. If a candidate struggles in any area of their preparation (academic coursework, authentic school experience, or certification preparation), both university and district personnel will provide coaching, assistance, resources and direction to ensure residents' success. During the school year (quarters 2-4), residents will receive feedback and grades will be tracked throughout the coursework to ensure progress and successful completion of courses. Professors will communicate any concerns to the university program director who will conference with students and provide assistance as needed.

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| Statutory/Program Assurances  |   |  |
|   |   | requirements of the grant, the grantee must  |
| The applicant provides assurance that p<br>(replace) state mandates, State Board of<br>applicant provides assurance that state of<br>because of the availability of these funds | rogram funds will supplement (i<br>Education rules, and activities p<br>or local funds may not be decrea<br>s. The applicant provides assurar<br>entary to existing services and ac | ncrease the level of service), and not supplant reviously conducted with state or local funds. The used or diverted for other purposes merely note that program services and activities to be tivities and will not be used for any services or olicy. |
| The applicant provides assurance that the Family Educational Rights and Privacy A   |   | any information that would be protected by the to the public.  |
| The applicant provides assurance to adh 2021-2022 Principal Preparation Grant P   | ere to all Statutory Requirement<br>rogram, Cycle 4 Program Guidel  | ts and TEA Program Requirements as noted in the ines.  |
| The applicant provides assurance to adh  ☐ Grant Program, Cycle 4 Program Guideli performance data necessary to assess the  | nes, and shall provide the Texas  | s, as noted in the 2021-2022 Principal Residency<br>Education Agency, upon request, any  |
| $\bowtie$ The applicant provides assurance that it request of the Texas Education Agency.   | will attend and/or present at an  | y symposiums, meetings or webinars at the  |
| $\ igstyle \square$ The applicant assures that the principal  | preparation residency is full-time  | e and at least 1-year in length.   |
| ☐ The applicant assures that residents do r   | not have significant classroom re   | esponsibilities.   |
| igtimes The applicant assures that residents do r   | not hold a principal certification  | in the state of Texas.   |
| $oxed{\boxtimes}$ The applicant assures that resident will resolves the resident is exposed to subst  | eceive ongoing support from ar<br>antial leadership opportunities.  | effective mentor principal or school leader who  |
| The applicant assures that all mentor pri present at TEA Principal Residency Sumr   | 그 사람이 있다면서 그 아이들이 모양하면 그 있다. 기계의 기계에게 하면 있는 것이 되는 것 같아 있다는 것 같아.  | managing resident's on-site coaching will be   |
| The applicant assures that partner princing certification; evidence-based coursewor coaching and evaluation with a minimum  | k; opportunities to practice and  | a full-time residency experience including<br>be evaluated in a school setting; and consistent   |
| The applicant assures that Attachment 2<br>Attachment 3: Principal Residency Grant I residency.   |   | y of Implementation Rubric for LEAs and for EPPs will be utilized to design and implement  |
|   |   | EPP per their compliant procurement policies it to principalresidency@tea.texas.gov for  |
| LEA assures it will choose from the list Grant Opportunities page, with all doc   | 그리아 있다. 그리아 하나 이 얼마나면 그 그 아이들은 그 그녀가 되었다면 사람이 되었다.  | An approved provider list is posted on the TEA   |
|   | approved EPP provider was sele  | ot be released until TEA staff have concluded the ected and the MOU contains all the required am, Cycle 4 Program Guidelines.  |
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# Statutory/Program Requirements

1. Provide a description of the targeted recruitment and selection process which utilizes demonstrated criteria including evidence of measurable student achievement, strong evaluations/appraisals, interpersonal leadership, effective response to observations and feedback, evidence of strategic problem solving, and growth mindset. LEA must also provide their plan for considering the degree to which the diversity of the residents mirrors that of the student population in their recruitment and selection strategy.

In the spring of 2021, Denton ISD Human Resources Division will hold an informational presentation that will showcase the residency program. We will explain need for the program and vision of the internship. During this time we will outline the diverse needs of our District, including that of Hispanic leadership. Principals of the 10 campuses will be asked to promote their own Hispanic teacher leaders to apply for the program. The HR recruitment team will screen candidates specifically targeting Hispanic applicants through a one or two page "my why" narrative which should detail their reason for seeking this position, impacts that have been made in students lives, impacts made in their own lives from students, community involvement, and the impact they hope to make in the intern position.

Denton ISD educators that are nominated by the ten (10) targeted campuses to attend the program will be limited to teacher leaders who do not currently hold a principal or mid-management certification, have not yet held the role as principal, and have been an employee of the district for at least three (3) years. These nominees should be a diverse group of employees who have exemplary knowledge in content and best instructional practices. They should also exhibit leadership traits in improving academic, social and emotional learning for economically disadvantaged students.

Teachers who desire to become Denton ISD Principal Residents will submit an application that summarizes educational background, certification areas, and teaching experience. Collected information will also include a professional resume, letters of recommendation from current supervisors, and current examples of student progress in academics and social/ emotional learning and success. The selection team will then screen the information to consider evidence for each candidate's leadership capacity based on five admission standards specified by the TEA. (1) Evidence of Measurable Student Achievement: The search team will utilize Eduphoria student data (STAAR, District benchmarks, District Universal Screener and Discipline information) to determine the candidate's record as it pertains to student achievement and growth. Candidates with strong evidence of success with traditionally low performing student groups will be given the highest ratings; (2) Strong Evaluations and Appraisals: A review of formative and summative T-TESS evaluation rubrics over a three year period will be conducted to determine each teacher's strengths and weaknesses. Highest ratings will be given to candidates with distinguished achievement in T-TESS Planning and Instruction domains; (3) Interpersonal Leadership: Letters of recommendation from Denton ISD leaders and T-TESS scores in Learning Environment and Professional Practices domains will be reviewed to determine excellence in working with students and peers; (4) Effective Response to Observations and Feedback: T-TESS and walk-through observation scores will be reviewed to determine improvement in areas targeted for growth; and (5) Growth Mindset: Personnel records and resumes will be reviewed to determine instructional leadership roles sought and achieved by the candidate within the grade level or campus.

The Selection Committee will utilize the following screening process:

- The selection committee will meet with the Executive Director of Human Resources to sign a confidentiality agreement, establish criteria and requirements for the prospective candidates which will contain non-negotiable and negotiable characteristics.
- The selection committee will specify ground rules and instruct committee members regarding expectations, the procedural process, and protocol for conducting the interviews.
- Review and evaluate all applications.
- Review "my why" narrative.
- Assemble and review interview questions.
- Set up a sample scenario in which the interviewee might be asked to observe, analyze, interpret data and/or other recommended method of evaluation set by the committee.

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# Statutory/Program Requirements

2. Provide a description of the year-long, full-time residency, including sustained and rigorous clinical learning in an authentic school setting; substantial leadership responsibilities such as the ability to address and resolve a significant problem/challenge in the school that influences practice and student learning; the skills needed to establish and support effective and continuous professional development with assigned teaching staff; and the ability to facilitate stakeholders' efforts to build a collaborative team within the school to improve instructional practice, student achievement, and the school culture.

Denton ISD will work closely with Dallas Baptist University staff and professors as the EPP partner to co-design and develop a dynamic, sustainable, rigorous and hands-on leadership pipeline that intentionally interweaves the district DNA (mindsets, skillsets and toolsets) with the state principal as instructional leader competencies. Selected residents will start their residency year in the summer of 2021 taking three foundational classes. All classes will be taught in Denton and customized for Denton ISD. These first classes will help set the theoretical and practical foundations for clinical experiences. Residents will apply the new skills during the summer through projects and live application in their schools. The residents will discover and develop their unique attributes and strengths (Gallup Strengths Coaching) while exploring and developing new ideas around the TASA's School Transformation Framework. The residency will use a gradual release model where candidates will observe, then participate and then lead in many different instructional and operational aspects of the school. During the residency, candidates will be involved in solving real, challenging and substantive issues faced by school leaders.

The program is designed with a two-semester residency course to give students powerful experiences that align with and integrate other coursework, Denton ISD's vision and values, the principal competencies and the 268 pillars. Structure and flexibility are designed into the program where students are required to select projects (or propose their own - with the permission of their university and site mentors) in each of the 11 principal competencies. Candidates will be encouraged and shown how to extend these projects into building blocks toward their required PASL tasks. Candidates will be part of the campus continuous improvement team where they will collaborate with peers to analyze school data, perform a comprehensive needs analysis, decide on priority needs, develop action plans and budgets, implement the plans, monitor the fidelity of implementation, collect data and report on findings. Residents will participate in interviewing, on-boarding and induction of new staff. They will provide mentoring and just-in-time professional development for new teachers. As a part of their coursework, residents will conduct an action research project around a campus initiative being implemented. This research will provide data on the effectiveness of the initiative and the resident will present the findings to the campus administration and staff.

Site mentors and university supervisors will work weekly with the residents to discuss priorities, develop plans and provide reflective coaching feedback. Residents will write short, reflective reports on each of the competency-based projects.

Residents will learn and perform extensive practice in the area of instructional leadership. They will work with grade level or content area teachers to lead professional learning communities (PLC) as they analyze student needs and develop better instructional practices to meet those needs. Residents will be deeply involved in the implementation and analysis of district curriculum assessments and benchmarks. They will learn how to "interrogate the TEKS" and lead teachers through that process to ensure lesson alignment with the TEKS. They will perform instructional walk-throughs and provide coaching, feedback and modeling of effective instructional and classroom management practices. Residents will also learn and practice the T-TESS framework of coaching and will earn their T-TESS certification during the program. They will utilize the developmental leadership model and practice having sometimes difficult conversations using the Crucial Conversations framework.

While the extensive residency experiences are a tremendous help in preparing students for the TExES 268 exam, DBU provides a free seminar for residents to help them prepare for the exam.

Denton ISD and DBU have designed a wide range of experiences throughout the full cycle of the school year to give the full-time residents the vital experiences and continuous feedback from both site and university supervisors. The program is customized to fully prepare residents with the knowledge and skills required by the Texas Principal as Instructional Leader Competencies and to pass the certification exams while uniquely preparing these residents with the culture and mindsets of Denton ISD.

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| Statutory/Program Requi  | rements (Cont.)   |   |
|  |   | ns currently implemented at campus level and complete the<br>Instruction provided in Attachment 1.  |
|  | ekly. The PLC will be monito                                | ise data to inform instruction utilizing teacher teams during PLC red by the supervising administrator and the Executive Director of h the Principal Residents.   |
|  |   | skills that can be measured and changed through the instructional   |
| process;  • The problem can be character the student.  | cterized as the difference be                               | tween what is observed/measured and an established expectation  |
| We Analyze the Problem: Ide  |   | ribute to the problem, and then develop a plan.<br>samples, observations, etc.) and develop hypotheses about the  |
|  | quality instruction in the targ                             | get skill?<br>n and application of the target skill?  |
| <ul> <li>Does the curriculum sup<br/>We Implement a Plan: Impler</li> </ul>                                      | port the development of the<br>ment the plan as intended, N | 대통령 경험 경험 경험 경우 전 전 전 전 전 전 전 전 전 전 전 전 전 전 전 전 전 전   |
| <ul> <li>explicitly defined skills to<br/>o focus on measurable ber</li> <li>define who will complete</li> </ul> | nchmarks/target goals                                       |   |
|  |   | iveness of instructional efforts  |
|  |   | stems currently implemented at campus level and complete the<br>n and Feedback provided in Attachment 1.  |
| In Denton ISD we have nume<br>our teachers and administrat   |   | pack systems in place in order to focus on the continuous growth of   |
|  |   | om to experience the topic of focus. Specialist & campus leader teachers engage in a debrief experience to discuss learning.  |
| academic content through the learning, model instruction a   | ne lens of workshop. Coache<br>and coach teachers as they p | room (lab site) to improve one area of workshop or improve the es and campus leaders accompany the teachers to facilitate the bractice. Teachers work with the coaches and campus leaders to set blan for coaching support after the lab. |
|  | ide a lab site. Ideas for a clir                            | nd in multiple classrooms at the same time.<br>nic can be practicing conferring, coaches demonstrate and teachers<br>ool and practice using it.   |
| Roles:<br>Coach - to facilitate learning,<br>goals for implementation aft  |   | he lab using coaching moves and feedback, and support teacher's   |
| Teacher - to actively participa<br>Campus leaders - listen for re  | ate, practice while receiving                               | feedback and set goals for classroom implementation.<br>teachers, taking notes when necessary, asking questions when<br>sional development.   |

2021-2022 Principal Residency Grant Program, Cycle 4

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| quitable Ac                             |                              |  |   |                |
| hat receive ser<br>The appl             | vices funde                  | d by this grant.<br>s that no barriers exi     | hether any barriers exist to equitable access and participation fo<br>ist to equitable access and participation for any groups receiving  |                |
|   | exist to equit               |  | ticipation for the following groups receiving services funded by  | this grant, as |
| Group                                   |                              |  | Barrier   |                |
| NP Equitabl                             | e Services                   |  |   |                |
| re any private                          | nonprofit so                 | chools located within                          | n the applicant's boundaries?   |                |
| Yes                                     | CNo                          |  |   |                |
|   |                              | preceding question, st<br>chools participating | op here. You have completed the section. Proceed to the next page.  | Ď-             |
| ( Yes                                   |                              | chools participating                           | in the grant:   |                |
|   |                              | oreceding question, st                         | op here. You have completed the section. Proceed to the next page.  |                |
| A: Assuranc                             | es                           |  |   |                |
| Section The LEA                         | 8501(c)(1), a<br>assures the | s applicable, with all<br>appropriate Affirma  | sultation requirements as listed in Section 1117(b)(1) and/or<br>leligible private nonprofit schools located within the LEA's boun<br>tions of Consultation will be provided to TEA's PNP Ombudsmar |                |
| manner B: Equitable                     | and time red                 |  |   |                |
| . LEA's studen                          |                              |  |   |                |
|   |                              | ating private school                           | s   |                |
|   |                              |  | PNPs (line 1 plus line 2)   |                |
| . Total current                         |                              |  |   |                |
|   |                              |  | s, not to exceed the grant's defined limit  |                |
|   |                              |  | equitable services (line 4 minus line 5)  |                |
|   |                              |  | PNP equitable services (line 6 divided by line 3)   |                |
| , rei papii ee,                         |                              |  | ESSA PNP equitable services reservation (line 7 times line 2)   |                |
|   |                              | EA'S total required                            | ESSA FIAF equitable services reservation (line / times line 2)  |                |
|   |                              |  |   |                |
|   |                              |  |   |                |
|   |                              |  |   |                |
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| est for   | Grant Funds                   |                |                   | A SAME YES   |                |  |              | - 9 20 - 1 |
|           | Matched am                    | ount (numb     | ber of principal  | residents p  | articipating   | in program x \$15,00   | 150,000      |            |
| Numb      | er of principal resi          | dents partic   | cipating in the   | 2021-2022    | Principal Res  | sidency Grant Progra   | am 10        |            |
| oup simil |                               | s together u   |                   | riate headin | g. During neg  | Include the amounts I<br>gotiation, you will be r<br>vided by TEA. |              | get you    |
| Salaries  | and benefits for 10 I         | Principal Res  | idents @ \$45,000 | each         |                |  | 450,000      |            |
| Stipend   | for 10 Supervising F          | rincipals @ \$ | \$1000 each       |              |                |  | 10,000       |            |
|           |                               |                |                   |              |                |  |              | $\exists$  |
| ROFESSI   | IONAL AND CONT                | RACTED S       | ERVICES (6200     | ))           |                |  |              |            |
| EPP tuiti | ion (Master's degree          | with certific  | ation) 10 @ \$23, | 000          |                |  | 230,000      |            |
|           |                               |                |                   |              |                |  |              |            |
|           | echnology and supp            |                |                   |              |                |  | 1,200        |            |
| HER OP    | ERATING COSTS                 | (6400)         |                   |              |                |  |              |            |
| Travel c  | costs for supervising         | administrato   | or, Executive Dir | ector of Hun | nan Resource   | S  | 800          |            |
| Travel C  | osts for Residents to         | attend Profe   | essional Learning | g Communit   | ies at Work® I | nstitute   | 8,000        |            |
|           |                               |                |                   |              |                | Total Direct Costs   | 700,000      |            |
|           |                               |                |                   |              |                | Indirect Cost  | <u>s</u> 0   |            |
|           |                               | ТО             | TAL BUDGET        | REQUEST (    | Direct Cost    | s + Indirect Costs)  | 700,000      |            |
| EA Use    | Only:<br>on this page have be | en confirme    | ed with           | by           |                | of TEA by phone / fa   | x / email on |            |
| SAS#      | 701-20-128/276-2              | 21             | 2021-2022         | Principal Re | esidency Gr    | ant Program, Cycle   | 4 P          | age 9      |

| DN 061901 Vendor ID  | Amendment #   |
|--|---|
| pendix I: Negotiation and Amendmen   | ts (leave this section blank when completing the initial application for funding)   |
| nend the Application" document posted on<br>ted (not both). <b>To fax:</b> one copy of all sect<br>mpleted and signed page 1, to either (512)<br>a amendment (including budget attachmen | program plan or budget is altered for the reasons described in the "When to the Administering a Grant page of the TEA website and may be mailed OR ions pertinent to the amendment (including budget attachments), along with a 463-9811 or (512) 463-9564. <b>To mail:</b> three copies of all sections pertinent to ts), along with a completed and signed page 1, to the address on page 1. e found on the last page of the budget template. |
| Negotiated/Amended Section For amendments: Choose the section you wish to amend from the drop down menu.   | Negotiated Change/Amendment  For amendments: Describe the changes you are making and the reason for them. Always work with the most recent negotiated or amended application. If you are requesting a revised budget, please include the budget attachments with your amendment.  |
| FOR TEA USE ONLY Changes confirmed with on this date Via phone/fax/email by TEA staff person   |   |
| FOR TEA USE ONLY  Changes confirmed with on this date  Via phone/fax/email by TEA staff person   |   |
| FOR TEA USE ONLY Changes confirmed with on this date Via phone/fax/email by TEA staff person   |   |
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| FOR TEA USE ONLY Changes confirmed with on this date Via phone/fax/email by TEA staff person   |   |
| or TEA Use Only:  Ijustments on this page have been confirmed we FA/SAS # 701-20-128/276-21  | rith by of TEA by phone / fax / email on  2021-2022 Principal Residency Grant Program, Cycle 4 Page 10 of   |