	For TEA Use Only					
	tments and/or annotations r			Brownsville ISD		031-901
on this pag	je have been confirmed with		TEVAS TELISORETE A CONTRACTOR OF THE CONTRACTOR	Organization Name		ounty-District
}			TEXAS EDUCATION AGENCY		ĺ	•
			Standard Application System	Skinner Elementary		112
			(SAS)	Campus Name	Ca	ampus Numbe
			Calculate and and	74-6000418		1
by telephor	ne/e-mail/FAX on	by	School Years 2010-2013	9-Digit Vendor ID#		ESC Region
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		of TEA.		NOCA ID # (A)		
			- Till - I D. i - ii - C. i - C.	NOGA ID# (Assigned by TEA)	A	Amendment #
engerfand i vivi i de			as Title I Priority Schools Gr			
		Sch	edule #1 - General Informatio	n	BENTA.	
Use of the	Standard Application Sys	stem: Thi	s system provides a series of standard	schedules to be used as for	mats b	y applicants
who apply	for funds administered by th	e Texas Ed	lucation Agency. If additional clarifica	tion is needed, please call 51	12-463	-9269.
Program A	Authority: P.L. 107-110, S	Section 10	003(g), as amended by ARRA; CFD	A # 84.377A & 84.388A		
Project Be	ginning Date: 08/01/201	<u>o</u>	Project Project	Ending Date: 06/30/201	3	
Select th	e appr <u>o</u> priate el <u>ig</u> ibility	/ tier for	the campus included in this a	plication:		
	<u> Fier II □ Tier III ⊠</u>					
	ndex to the Application				NAME OF STREET	rengija seleci
An X in the	"New Application" column in	dicates th	ose schedules that must be submitted	as part of the application. T	he ann	licant must
place an X	in this column for each addit	ional sche	dule submitted to complete the applica	ation. For amendments, the a	annlicar	nt must
place an X	in the Amendment Application	n column	next to the schedule(s) being submitte	ed as part of the amendment		
Sch No.	Schedule Name					cation
3cii 140.	Schedule Name			N	ew	Amend
1	General Information				<u>х</u>	X
3	Purpose of Amendment				VA AV	† ^
4	Program Requirements				X	
4A	Program Abstract				<u>^</u>	
4B	Program Description					┼─┼
4C	Performance Assessment a	nd Evalua	tion		X	<u> </u>
4D	Equitable Access and Partic	ring Evalua	LIOI		Χ	
5	Program Budget Summary	працоп			<u>X</u>	
5B	Payroll Costs 6100				X	X
5C	Professional and Contracte	d Comdes	6200		<u> </u>	
5D	Supplies and Materials 630		6200		<u> </u>	<u> </u>
5E	Other Operating Costs 640				<u> </u>	
5 <u>C</u>			1.5510		<u> </u>	<u> Ш</u>
6A	Capital Outlay 6600/15XX	(Exclusive	or 6619 and 6629)		XI	
6B	General Provisions	0 416			X	NA
	Debarment and Suspension	1 Certificat	ion		X	NA
6C	Lobbying Certification				<u>X</u>	NA
6D	Disclosure of Lobbying Acti	vities				
6E	NCLB Provisions and Assur-	ances			X	NA
6F	Program-Specific Provision	s and Assu	rances		X	NA
Certificati	ion and Incorporation					
I hereby cer	rtify that the information con	tained in t	his application is, to the best of my kr	lowledge, correct and that the	ne orga	nization
named abov	'e has authorized me as its r	epresenta	tive to obligate this organization in a le	egally hinding contractual ag	reemer	nt I further
cermy that a	any ensuing program and ac	tivity will I	oe conducted in accordance with all an	plicable Federal and State Ia	ws and	ŧ
regulations,	application guidelines and ir	structions	the Provisions and Assurances, Deba	rment and Suspension, John	vina re	auirements
Special Prov	'Isions and Assurances, and I	the schedu	lles attached as applicable. It is under:	stood by the applicant that the	nis app	lication
constitutes a	an offer and, if accepted by t	he Agency	or renegotiated to acceptance, will for	rm a binding agreement.		
Authorize					원생대	
Typed First	Name Initi		Name	Title		
Brett			ngston	Superintendent		
Phone	Fax	Em		Signature/Date Signed (blue	e ink p	referred)
<u>(956) 698-0</u>		bsp	ringston@bisd.us			11
Only the le	gally responsible party m	ay sign ti	is application.			0/1/10
			original signature(s), must be receive	hu Sino n'm Thiliadair 3		
Texas E	ducation Agency	ascs With	original signature(s), must be receive	ມ ນy ວະບບ þ.ເກ. T nursday, J	une 3,	2010:
	B. Travis Bldg.					
	ent Control Center, Room 6-10	18	" HIT Mrs. Commence.	TEA DOCUMENT COM	ITPOL	NO
1701 N	orth Congress Avenue			TEX DOCUMENT COL	TINUL	
Austin,	Texas 78701-1494					

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by	of TEA.	School Years 2010-2013	Amendment No.							
		Texas Title I Priority Schools Grant	Amendment No.							
		Schedule #1—General Information								
Part 2	: List of Required Fiscal	Related Attachments and Assurances								
any revi	and application which it is	lication will not be reviewed and scored if any of submitted. Applicants will not be permitted to shments, after the closing date of the grant. Attackly.	ubmit required attachments							
		Proof of Nonprofit Status								
1 🔲	Required for all open-enrollment charter schools sponsored by a nonprofit organization:									
	Check box to Indicate that proof of nonprofit status is attached. (See Part 1: General and Fiscal Guidelines and Part 3: Schedule Instructions for acceptable proof.)									
	Assurance of Financial Stability									
	Required for all independent school districts, open-enrollment charter schools, and education service centers:									
2 🛛	Check box to indicate assurance that audit requirements have been met. All public school districts, open-enrollment charter schools, and education service centers must be in compliance with submitting the required annual audit for the immediate prior fiscal year to TEA in the time and manner requested by TEA, and the audit must be determined by the TEA Division of Financial Audits to be in compliance with the applicable audit standards. TEA reserves the right to ensure that all applicants are deemed by TEA to be financially stable at the initial time of preliminary selection for funding to receive a grant award. The TEA Division of Financial Audits will determine financial stability based on the required annual audit for the immediate prior fiscal year.									
	As	surance of Submittal of Reviewer Information								
	Required for all applicants									
3 🛛	Check box to indicate assu	rance that reviewer information form will be s	ubmitted.							
-	All applicants are required to complete the Reviewer Information Form and to submit it online by Thursday, May 6, 2010 . (See Part 2: Program Guidelines, "Reviewer Information Form," for instructions on how to access and submit the form.)									

by telephone/e-mail/FAX on	TE Stan	XAS EDUCA dard Applicat	, s)	031-901 County-District No.		
by of T	EA.	School Years		Amendment No.		
	Texas `	<u> Fitle I Prio</u>	rity Schools	Grant		
	Schedu	ile #1—Ger	neral Inform	ation		
Part 3: Applicant Informa	ation	i i sagaraga				
Local Educational Assess		andra • In Energy course				
Local Educational Agency LEA Name	(rea) Tulotu	nation				
Brownsville Independent School	ol District					
Mailing Address Line - 1	Mailing Address	line - 2	City	State	7in Code	
1900 E. Price Road	rianing riadicos	LINC Z	Brownsville		Zip Code	
U.S. Congressional District	<u> </u>		L	Tx	78520	
Number		UNS Number	(CCR) CAGE	ractor Registratio Code	n NCES Identification Number	
Tx-027	03091757	9	4XT71		4811680	
Campus Name				County-Dist	rict Campus Number	
Skinner Elementary	****			031-901-11	2	
Mailing Address Line - 1	Mailing Address	~	City	State	Zip Code	
Skinner Elementary	411 W. St. Char	les	Brownsville	Tx	78520	
Applicant Contacts		A 2 - 7 - 7 - 8 - 8	的复数电子			
Primary Contact						
First Name	Initial	Last Nam	е		Title	
Kim		Moore			Principal	
Telephone	Fax	Fmail: I		oore@bisd.us		
956-982-2830	(956) 982-2849	982-2849		0010@0130.03	Anti-	
Mailing Address Line - 1	Mailing Address	Line - 2	City	State	Zip Code	
Skinner Elementary	411 W. St. Charl	es	Brownsville	Tx	78520	
Secondary Contact		(\$100 E 200 A 200 E			70320	
	Initial	Last Name	e	om kongrafeljuis in segan taj kiloliji (1980. dis	Title	
Rachel		Ayala		· · · · · · · · · · · · · · · · · · ·	Ass't Superintendent	
	Fax			7 755 C Supermeent		
	(956) 548-8987		rayala@bis	d.us		
	<u>Mailing Address (</u>	_ine - 2	City	State	Zip Code	
1900 E. Price Road			Brownsville	Tx	78520	

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		OI TEN	Texas Title I P	riori	ty Schools Grant	Altiei	ndment No.			
4,44,5					se of Amendmen					
Part	1: Sched	lules Amended (Check all schedule	s tha	t are being amende	id.)				
being	revised/ai	g a revision or an an mended. Submit sup	nenament, piease inc portina budaet schec	ncate Jules	by checking the app that are being revised	ropriate box what d or amended.	schedules are			
		#1—General Inform			Schedule #5—Prog		nary			
	Schedule	#3-Purpose of Ame	endment		Schedule #5B—Pay	roll Costs 6100				
	Schedule	#4—Program Requi	rements		Schedule #5C—Pro 6200	fessional and Cont	racted Services			
	Schedule	#4A—Program Abst	ract		Schedule #5D—Sup	plies and Material	s 6300			
	Schedule	#4B—Program Desc	ription		Schedule #5E-Oth	nedule #5E—Other Operating Costs 6400				
	Schedule Evaluation	#4C— Performance n	Assessment and	6619 and 6629)						
	Schedule Participat	#4D—Equitable Accion	ess and		•					
NOTE	: The last	day to submit an	amendment to TEA	is 90	0 days prior to the	ending date of t	he grant.			
Part	2: Revise	ed Budget								
Compl	ete this pa	art if there are any b	udgetary changes.							
Line	Sch.	Class/	Grant Project Costs Previously Approved		В	С	D			
No.	No.	Object Code	Budget		Amount Deleted	Amount Added	New Budget			
01	5B	6100	\$		\$	\$	\$			
02	5C	6200	\$		\$	\$	\$			
03	5D	6300	\$		\$	\$	\$			
04	5E	6400	\$		\$	\$	\$			
05	5G	6600/15XX	\$		\$	\$ \$				
06 Total \$ \$ Direct Costs \$					\$	\$	\$			
07	Indire	ect Cost (%)	\$		\$	\$	\$			
08		Total Costs \$			\$	\$				

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by telephone/e-mail/FAX on of TEA.	School Years 2010-2013	Amendment No.
	Texas Title I Priority Schools Grant	
	Schedule #3—Purpose of Amendment	
Part 3: Reason for Amendme appropriate box to indicate reason	nt Request. For all grants, regardless of doll on for amendment request.	ar amount, check the
1. Addition of a class/object	code not previously budgeted on Schedule #5—Bu	dget Summary
2. Increase or decrease the a 6100-6600) by more than 25	mount approved in any class/object code on Sche i% of the current amount approved in the class/ob	edule #5—Budget Summary (I.e., oject code
3. Addition of a new line item	on any of the supporting budget schedules (i.e.,	Schedules #5B-5G)
4. Increase or decrease in the	e number of positions budgeted on Schedule #58-	-Payroll Costs
5. Addition of a new item of a Supplies and Materials	computer hardware/equipment (not capitalized) ap	oproved on Schedule #5C—
6. Addition of a new item or it Capital Outlay for articles cos	ncrease in quantity of capital outlay item(s) \geq \$5, ting \$5,000 or more.	.000 approved on Schedule #5G—
7. Addition of a new item of oless than \$5,000.	capital outlay items approved on Schedule #5G-C	Capital Outlay for articles costing
8. Reduction of funds allotted	for training costs	
9. Additional funds needed		
10. Change in scope of object approval	tives, regardless of whether there is an associated	budget revision requiring prior
11. Other (Specify)		
Part 4: Amendment Justificat	ion	

The last day to submit an amendment to TEA is 90 days prior to the ending date of the grant.

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031-901 County-District No.

School Years 2010-2013

of TEA.

Amendment No.

Texas Title I Priority Schools Grant

Schedule #4—Program Summary and Application Requirements

Part 1: Grant Program Information;

Summary of Program: Purpose and Goals

School Improvement Grants, authorized under section 1003(g) of Title I of the Elementary and Secondary Education Act of 1965 (Title I or ESEA) as amended by ARRA, are grants, through the Texas Education Agency, to local educational agencies (LEAs) for use in Title I schools identified for improvement, corrective action, or restructuring and other eligible campuses that demonstrate the greatest need for the funds and the strongest commitment to use the funds to provide adequate resources in order to raise substantially the achievement of their students so as to enable the schools to make adequate yearly progress and exit improvement status. Under the final requirements, as amended through the interim final requirements published in the Federal Register in January 2010 school improvement funds are to be focused on each State's "Tier I" and "Tier II" schools.

Tier I schools are a State's persistently lowest-achieving Title I schools in improvement, corrective action, or restructuring and certain Title I eligible elementary schools that are as low achieving as the State's other Tier I schools. Tier II schools are a State's persistently-lowest achieving secondary schools that are eligible for, but do not receive, Title I, Part A funds and certain additional Title I eligible secondary schools that are as low achieving as the State's other Tier II schools or that have had a graduation rate below 60 percent over a number of years. An LEA may also use school improvement funds in Title I schools in improvement, corrective action, or restructuring that are not identified as persistently lowest-achieving schools and certain additional Title I eligible schools ("Tier III schools").

In the Tier I and Tier II schools an LEA chooses to serve, the LEA must implement one of four school intervention models: turnaround model, restart model, school closure, or transformation model.

Allowable Activities

Tier I and Tier II Grantees

- Grantees must expend grant funds for the required activities delineated for the selected intervention model as defined in the final federal regulations.
- Grantees may expend grant funds for the permissible activities delineated for the selected intervention model as defined in the final federal regulations.
- Grantees may expend grant funds for other school improvement activities deemed needed to address identified needs not addressed by the intervention model selected.

Tier III Grantees

- Tier III grantees may select one of the four intervention models in the federal regulations or the state's Tier III Transformation Model.
- If selecting one of the four models in the federal regulations, grantees must expend grant funds for the required activities delineated for the selected intervention model as defined in the final federal regulations. Grantees may expend grant funds for the permissible activities delineated for the selected intervention model as defined in the final federal regulations.
- Grantees may expend grant funds for other school improvement activities deemed needed to address identified needs not addressed by the intervention model selected.

In addition, a Tier I, Tier III grantee campus that has implemented, in whole or in part, either the Turnaround, Restart, or Transformation models within the last two years may continue or complete the implementation of the intervention model with the TTIPS grant funds. For example, if a grantee campus has replaced its principal within the last two years, the LEA/campus will not be required to hire another new principal. An LEA/campus that receives TTIPS SIG funds in accordance with this flexibility must fully implement the selected model as required by the final federal requirements. In other words, if the school had been implementing the model only in part, it must use the funds it receives to expand its implementation so that it fully compiles with the federal regulatory requirements.

The detailed required and permissible activities for each intervention model, as defined in the final federal regulations are listed on Schedule #4—Program Requirements and are incorporated by reference herein.

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031-901 County-District No.

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by	of TEA.	Texas Title I Priority Schools Grant						
- (24/3) - (24/3)		Schedule #4—Program Requirements						
P	art 2: Statutory Requireme							
#	Requirement Description – F	ederal Statutory Requirements	Primary Component Where Described					
1	The LEA must demonstrate that and selected an intervention for each school.	Comprehensive Needs Assessment						
2	provide adequate resources and	it has the capacity to use these grant funds to related support to each Tier campus identified in implement, fully and effectively, the required ion model it has selected.	Project Management—Capacity Project Management—LEA Support					
3		ve each Tier I school (through a separate ne LEA must explain why it lacks capacity to serve	Project Management—Lack of Capacity					
4	interventions consistent with the	t has taken, or will take, to design and implement e final federal requirements, including the or the activities the campus will implement.	Program Abstract Intervention Model					
5	The LEA must describe actions i select external providers, if app	t has taken, or will take, to recruit, screen, and licable, to ensure their quality.	Project Management—External Providers					
6	The LEA must describe actions I with the interventions.	t has taken, or will take, to align other resources	Project Management—Resource Management Program Budget Summary					
7		t has taken, or will take, to modify its practices or its schools to implement the interventions fully	Project Management— Management of Grant Activities					
8	The LEA must describe actions i after the funding period ends.	t has taken, or will take, to sustain the reforms	Project Management—Program Continuation and Sustainability					
9	The LEA must include a timeline the selected intervention in each	delineating the steps it will take to implement neampus.	Project Management—Activity Timeline					
10	assessments in both reading/lar	lal goals for student achievement on the State's aguage arts and mathematics that it has the Tier I and Tier II schools that receive school	Performance Assessment and Evaluation—Annual Performance Goals					
11	As appropriate, the LEA must con LEA's application and implement campus	Comprehensive Needs Assessment—Groups of Participants Project Management— Partnerships/Involvement of Others						
12	program will supplement, and national allocated to the campus.	at financial assistance provided under the grant ot supplant, the amount of state and local funds	Program Assurances					
13	implement fully and effectively a	at it will use its School Improvement Grant to an intervention in each Tier I and Tier II school onsistent with the final federal requirements.	Program Assurances					

on t	Adjustment this page h	ts and/or annotations made have been confirmed with	TEXAS EDUCATION AGENCY Standard Application System (SAS)	<u>031-901</u> County-District No.
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1000			Texas Title I Priority Schools Grant	The section of the se
			Schedule #4—Program Requirements	
P	<u>'art 2: :</u>	Statutory Requireme	ints	
#			Federal Statutory Requirements	Primary Component Where Described
14	achieve mather final fe serves TEA) to	ant provides assurance the sement on the State's assumatics and measure progederal requirements in orce with school improvements o hold accountable its Tie	it	
15	Applica I or Tie hold th manag	ant provides assurance ther II school, include in its ne charter operator, chart pement organization (EMC ements.	n	
16	Applica require	ant provides assurance the ed under section III of the	nat it will report to the TEA the school-level data e final federal requirements.	Program Assurances
117	If the L	LEA/campus selects to im implement the following for Replace the principal an flexibility (including in significant fully a comprime fully adopted corwho can work within the students; 1. Screen all existing a Select new staff functions that are designed for promoton full fully full	replement the turnaround model, the campus federal requirements. Indigrant the principal sufficient operational staffing, calendars/time, and budgeting) to rehensive approach in order to substantially ement outcomes and increase high school impetencies to measure the effectiveness of staffine turnaround environment to meet the needs of sing staff and rehire no more than 50 percent; and find the second staff with the second to recruit, place, and more flexible work signed to recruit, place, and retain staff with the set the needs of the students in the turnaround shigh-quality, job-embedded professional gned with the school's comprehensive and designed with school staff to ensure that they the effective teaching and learning and have the professional school reform strategies; the structure, which may include, but is not limited to report to a new "turnaround office" in the LEA and leader" who reports directly to the	
	f. g. h. i.	contract with the LEA o greater accountability; Use data to identify and research-based and ver as aligned with State as Promote the continuous interim, and summative instruction in order to n Establish schedules and learning time (as define	s use of student data (such as from formative, e assessments) to inform and differentiate meet the academic needs of individual students; i implement strategies that provide increased ed in this notice); and cial-emotional and community-oriented services	

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for them to improve their professional practice, have not done

instruction that reflects a deeper understanding of the community served by the school, or differentiated instruction) that is aligned with the school's comprehensive instructional program and

(D) Provide staff ongoing, high-quality, job-embedded professional development (e.g., regarding subject-specific pedagogy,

so;

TEXAS EDUCATION AGENCY Standard Application System (SAS)

031-901 County-District No.

School Years 2010-2013

Amendment No.

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i	Texas Title I Priority Schools Grant	
	Schedule #4—Program Requirements	
	Part 2: Statutory Requirements	

#	Requirement Description - Federal Statutory Requirements	Primary Component Where Described
21	designed with school staff to ensure they are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies; and (E) Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible w conditions that are designed to recruit, place, and retain staff with skills necessary to meet the needs of the students in a transformat school.	the
	 Comprehensive instructional reform strategies. (A) Use data to identify and implement an instructional program to is research-based and vertically aligned from one grade to the next as well as aligned with State academic standards; and (B) Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual students. 	d
	Increasing learning time and creating community-oriented schools. (A) Establish schedules and strategies that provide increased learn time; and (B) Provide ongoing mechanisms for family and community engagement.	ning
	4. Providing operational flexibility and sustained support. (A) Give the school sufficient operational flexibility (such as staffin calendars/time, and budgeting) to implement fully a comprehensive approach to substantially improve student achievement outcomes and increase high school graduation rates; and	9,
	(B) Ensure that the school receives ongoing, intensive technical assistance and related support from the LEA, the SEA, or a designated external lead partner organization (such as a school turnaround organization or an EMO).	ы
	An LEA may also implement other strategies to develop teachers' and school leaders' effectiveness, such as (A) Provide additional compensation to attract and retain staff with the sk	Program Assurances
2	necessary to meet the needs of the students in a transformation scho (B) Institute a system for measuring changes in instructional practices resulting from professional development; or	
	(C) Ensure that the school is not required to accept a teacher without the mutual consent of the teacher and principal, regardless of the teacher seniority.	

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A on ti	For TEA Use Only djustments and/or annotations made his page have been confirmed with	TEXAS EDUCATION AGENCY Standard Application System (SAS)	031-901 County-District No.					
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4000		Schedule #4—Program Requirements						
D	art 2: Statutory Requireme							
#		ederal Statutory Requirements	Primary Component Where Described					
The LEA may also implement other strategies for providing operational flexibility and intensive support, such as (A) Allow the school to be run under a new governance arrangement, such as a turnaround division within the LEA or SEA; or (B) Implement a per-pupil school-based budget formula that is weighted based on student needs.								
26	An LEA that has nine or more Tie	er I and Tier II schools is prohibited from	Program Assurances					
26	implementing the transformation	model in more than 50% of those schools.						
Ву	submitting the application and	signing Schedule #1, the applicant is certify omponent descriptions and activities.	ing that an requirements are					
17.448	rt 3: Statutory Assurances	omponent descriptions and descriptions						
#	Statutory Assurance Descript	ion						
1	Applicant provides assurance that	at financial assistance provided under the grant pro	ogram will supplement, and not					
	supplant, the amount of state ar	nd local funds allocated to the campus. at it will use its TTIPS Grant to implement fully and	t effectively an intervention in					
2	each Tier I and Tier II school tha	at the LEA commits to serve consistent with the fin	al federal requirements.					
3	Applicant provides assurance the in both reading/language arts ar final federal requirements in ord funds, and establish goals (approvement funds.	at it will establish annual goals for student achievend mathematics and measure progress on the lead er to monitor each Tier I and Tier II school that it oved by the TEA) to hold accountable its Tier III so	ment on the State's assessments ling indicators in section III of the serves with school improvement chools that receive school					
4	Applicant provides assurance the contract or agreement terms and	at it will, if it implements a restart model in a Tier d provisions to hold the charter operator, charter r ation accountable for complying with the final feder	nanagement organization, or					
5	Applicant provides assurance the final federal requirements.	at it will report to the TEA the school-level data rec	quired under section III of the					
6	Applicant provides assurance the	et it will participate in any evaluation of the grant o ing its contractors, or the Texas Education Agency	conducted by the U.S. , including its contractors.					
Pai	t 4: TEA Program Assuranc	es						
#	TEA Assurance Description							
1	activities have been completed. Quarterly Implementation Report TEA technical assistance. a. The Model Selection and This report may be submoduled completion of the following in the following in the stablish the gradii. Identification and iv. Development of	s are made available, the grantee must demonstrate Successful completion of the early implementation to (QIR), the Model Selection and Description Report Description Report must be submitted to TEA no instituted at any time prior to the deadline. Grantees ring activities: Needs Assessment process. In the budget by the required categories. It is selection of the intervention model. Control of Grant Activities	ovill be measured in the ort, and through participation in ater than February 1, 2011 . nust demonstrate successful					

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TEA Assurance Description

- The applicant provides assurance that the LEA will designate an individual or office with primary responsibilities for supporting the LEA/campus' school improvement efforts. This individual/office will have primary responsibility and 2 authority for ensuring the effective implementation of the grant option approved by TEA; serve as the district liaison to TEA and those providing technical assistance and/or contracted service to the LEA/campus as part of the
- The applicant provides assurance that a team from the grantee LEA/campus will attend and participate in grant 3 orientation meetings, technical assistance meetings, other periodic meetings of grantees, the Texas School Improvement Conference, and sharing of best practices.
- For the LEAs selecting the TEA Designed Models the applicant provide assurances that it will participate in and 4 make use of technical assistance and coaching support provided by TEA, SIRC, and/or its subcontractors.
- The applicant will establish or provide evidence of a system of formative assessment aligned to the Texas Essential Knowledge and Skills which provides robust, targeted data to evaluate the effectiveness of the LEA's curriculum 5 and its alignment with instruction occurring on the campus; assesses progress on student groups' academic achievement at the campus level; and guide instructional decisions by teachers for individual students.
- The applicant will participate in a formative assessment of the LEA's capacity and commitment to carry out the 6 grant intervention models.
- The applicant will provide access for onsite visits to the LEA and campus by TEA, SIRC and its contractors. 7
- The applicant, if selecting the Restart Model, agrees to contract only with CMO or EMO providers on the State's 8 approved list of CMO and EMO providers.
- The applicant, if selecting the Turnaround Model or Transformation Model (Tiers I and Tiers II only) agrees to the participation of the campus principal or principal candidates in a formative assessment of their turnaround leadership capacity.

If the LEA/Tier III campus selects to implement the transformation model, the campus assures That it will it implement the following federal requirements.

- 1. Develop and increase teacher and school leader effectiveness.
 - A. Evaluate the effectiveness of the current principal and use the results of the evaluation to determine whether the principal should be replaced, be retained on the campus, or be provided leadership coaching or training.
 - B. Identify and reward school leaders, teachers, and other staff who, in implementing this model, have increased student achievement and high school graduation rates and identify and remove those who, after ample opportunities have been provided for them to improve their professional practice, have not done so:
 - C. Provide staff ongoing, high-quality, job-embedded professional development (e.g., regarding subjectspecific pedagogy, instruction that reflects a deeper understanding of the community served by the school, or differentiated instruction) that is aligned with the school's comprehensive instructional program and designed with school staff to ensure they are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies; and
 - D. Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in a transformation school based on rigorous, transparent, and equitable evaluation systems for teachers and principals:
 - 1. Takes into account data on student growth as a a factor as well as other factors such as multiple observation-based assessments of student performance and ongoing collections of professional practice reflective of student achievement and increased high school graduation rates; and
 - 2. Are designed and developed and with teacher and principal involvement

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(2) Improve student transition from middle to high school through summer transition programs or

and acceleration of basic reading and mathematics skills; or

(3) Increase graduation rates through, for example, credit-recovery programs, re-engagement strategies, smaller learning communities, competency-based instruction and performance-based assessments,

(4) Establish early-warning systems to identify students who may be at risk of falling to achieve to high

design-based contextual learning opportunities), early-college high schools, dual enrollment programs, or thematic learning academies that prepare students for college and careers, including by providing appropriate supports designed to ensure that low-achieving students can take advantage of these

programs and coursework;

freshman academies:

standards or graduate.

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#	TEA Assurance Description		
1.5144		ner strategies that extend learning time and creat	o community extented ashed
	such as	ior strategies that extend learning time and treat	e community-oriented schools,
13	other State or local a emotional, and healt B. Extend or restructure relationships betwee C. Implement approach	and parent organizations, faith- and community- agencies, and others to create safe school environ h needs; a the school day so as to add time for such strate n students, faculty, and other school staff; es to improve school climate and discipline, such upports or taking steps to eliminate bullying and	ments that meet students' social, gies as advisory periods that build as implementing a system of
	D. Expand the school pr	ogram to offer full-day kindergarten or pre-kinde	rgarten.
14	The LEA may also implement of A. Allow the school to be the LEA or SEA; or	other strategies for providing operational flexibilit e run under a new governance arrangement, such oil school-based budget formula that is weighted b	y and intensive support, such as n as a turnaround division within
	The LEA/campus assures TEA th	nat data to meet the following federal requiremen	ts will be available and reported as
	requested.		,
	 a. Number of minutes wit 	hin the school year.	
	b. Average scale scores of	n State assessments in reading/language arts and	d in mathematics, by grade, for the
	"all students" group, fo c. Number and percentage	r each achievement quartile, and for each subgro	up.
	schools, or dual enrolln	e of students completing advanced coursework (enent classes. (High Schools Only)	i.g., AP/IB), early-college high
	d. College enrollment rate	s. (High Schools Only)	
15	e. Teacher Attendance Ra	te	
	f. Student Completion Ra	te	
	g. Student Drop-Out Rate		
	h. Locally developed comp	petencies created to identify teacher strengths/we	aknesses
- 1	i. Types of support offere	d to teachers	
	j. Types of on-going, job-	embedded professional development for teachers	
	I. Strategies to increase p	embedded professional development for administ	rators
	m. Strategies to increase p	arent/community involvement se student learning time	
	m. Strategies which aicrea	se student learning time	
By s	ubmitting the application and	signing Schedule #1, the applicant is certif	ving it will comply with the
abo	<u>/e assurances.</u>		

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Our goal and challenge in building a high performing school has begun. The principal will be completing a fourth year in September and we have 44 new employees-teacher staff changes. The average years of teaching experience is 5.4, with 67%having less than 5 yrs. experience. In addition, all administrative staff are in their first year. With so many young teachers we have the will and capacity to change but are currently not an effective school. Brownville Independent School District has 36 elementaries and we are in last place in TAKS scores. Our special education population recorded 24% passing in 2009. Teacher attendance is at 88% for the 2009-2010 school year.

Responses are limited to the space provided, front side only, with a font size no smaller than 9 point (Arial or Verdana).

of whether the LEA/campus has selected an intervention model at this time or not.

We would like to address the issue of why we are a persistently low performing school. Our weakness would be a large number of new teachers and administration that need behavior management training. The barriers that the teachers struggle with are language transition, tutorial attendance, transportation, parental involvement, and mobility of students. Our population is 99.9% Hispanic and 100% free lunch. In addition, we have 84 students on our campus in dyslexia, special education, 504, and district Behavior Units. We would like to address the needs of these students by providing a technology opportunity as an extended program. Verizon has proposed a government bid price for "netbooks" and service. The University of Texas at Brownsville has proposed access to their blackboard system and they would have their undergraduate students train and monitor our students after school. Students will log in to their "netbook" and be monitored doing homework projects. Modifying tutorial in this manner will allow students to participate after school in the areas of athletics and fine arts (volleyball, basketball, art, dance, and music lessons). School just became fun again. Students with special needs will be priority for these activities. This will raise school tutorial from 62%% to 100% participation, and will resolve the issues of poor attendance, language barriers for parents helping with homework, and transportation problems. Additional netbook units would be used for other students, parents in English classes and homebound students. Academic performance will improve by increasing the use of technology and software.

We have several students with either cancer, car accidents or influenza. They will have a "netbook" and log into the teacher and be involved all day in the classroom electronically. When health problems occur we will be able to continue instruction without gaps.

The average mobility rate in Texas is 5% and in March we calculated 154 students had withdrawn and 274 had registered which puts us over 58% mobility. We would like to use substitutes as tutors and as soon as a teacher realizes the new enrollee is behind academically they would go immediately into Reading intervention during the day. We could use substitutes to provide staff to participate in job embedded high quality professional development. The key area to be addressed: facilitate effective behavior management in the classroom. Increased instruction time will be reflected by reduced discipline referrals, classroom documentation, suspensions, and arrests. Effective learning strategies will be reflected by a 10% increase in TAKS, 10% in Stanford/Aprenda, 20% increase in special education students passing after 3 years on TAKS. We will use attendance percentages and surveys to monitor completion rates, usage, and improvements. Principal will attend leadership training and parent, student, staff survey results with attendance and training at the end of each year will be used to determine improvement. Thank you for considering our school for this opportunity.

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Texas Title I Priority Schools Grant
Schedule #4B—Program Description

Part 1: Comprehensive Needs Assessment Cont.

Section C: Process Responses are limited to the space provided, front side only, with a font size no smaller than 9 point (Arial or Verdana).

Describe; in detail, the process the LEA and campus followed/will follow to identify the needs of the campus.

Skinner Elementary's administrative team led by Mr. Kim Moore, Principal and Mrs. Cristina Tijerina, Campus Project manager, met with the Site Based Decision Making Committee. The committee was informed of the TTIPS grant guidelines and application process. The TTIPS is a school improvement grant which requires the identification of campus needs and weaknesses. The process and tool used to identify and prioritize campus needs was the NCLB Comprehensive Needs Assessment. The purpose and outcomes for conducting NCLB Comprehensive Needs Assessment was reviewed and each committee member was assigned to chair an area from the assessment. The NCLB Campus Needs Assessment focuses on the following areas: demographics; student achievement; school culture and climate; staff quality, recruitment and retention; curriculum, instruction, and assessment; family and community involvement; school organization; and technology. The staff was organized into committees assuring that each grade level/department would be represented in each respective area. A parent and community member were included in the committees. The committees examined multiple sources of data. Aside from analyzing data from AYP, TAKS, TELPAS, TPRI,TEJAS LEE, CPALLS, AEIS IT, Attendance, Bilingual population, Special Ed. Population, At Risk students, migrant students, committees also used responses from the BISD Parent, Teacher, Student surveys and the Campus Improvement Plan.

SBDM met to summarize findings and determine the strengths and needs of the campus and its representative groups. Areas of concern included: increasing academic performance of our Special Education population in Reading and Math; improving academic performance of our at risk/LEP population in Reading and Math; address the high percentage of student mobility; increase teacher and leadership quality through on-going job embedded professional development and the use of data to drive instruction; improve school climate by decreasing the amount behavior referrals; increase parent/ Community Involvement, increase learning time by extending the day through "netbook" online instruction and decrease the number of teacher and staff absences through financial incentives.

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Mrs. Lina Estrada; Melissa Castaneda; Patricia Vazquez; Gina Reyes; Norma Berrones; Adriana Leal; Julia

Mr. Hector Guzman; Mr. Mike Sullivan, Mr. Joel Morales--Community Members

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de la Fuente, LPAC Members

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Texas Title I Priority Schools Grant
Schedule #4B—Program Description

Part 2: Project Management

Section A: LEA (District) Capacity Responses are limited to **one page each**, front side only, with a font size no smaller than 9 point (Arial or Verdana).

Capacity -- Describe the LEA's capacity to use grant funds to provide adequate resources and related services/support to the campus to implement, fully and effectively, the required activities of the school intervention model.

BISD, home to over 48,000 students and close to 7000 employees, of necessity has an infrastructure designed to support its 36 elementary campuses, 10 middle schools, 5 high schools, and 4 alternative/school of choice campuses. While it simultaneously boasts a below-state average of administrative costs (BISD: 6.93%, State: 11.05%, 2006 FIRST data), the District does have highly capable, efficient, and effective support personnel to work with campuses in finance, curriculum and instruction, supplemental services, transportation, food services, health services, etc. BISD's organizational chart, in addition to the departments necessary to the functioning of a Texas ISD, maintains the following departments which exist mainly to support campuses and students: Federal Program, State Comp. Migrant Education, Advanced Academics, Assessment/Research/Evaluation, Bilingual/ESL Education, Career & Technical Education, Special Services Department, Dyslexia, Fine Arts Department, Guidance & Counseling, Homeless Youth, RTI, Instructional Technology, Parental Involvement, Police & Security Services, and Wellness. The District is organized into the Cluster/Feeder school concept. Elementary school students feed into middle schools in their geographical section of Brownsville and the middle school students then feed into the high schools in their zone. Currently, BISD has 5 high schools, 2 middle schools feed into each of those, and 7-11 elementary schools feed into the 10 middle schools. Each cluster of elementary, middle, and one high school is served directly by an Area Assistant Superintendent and each cluster is identified by the High School's name. Thus, BISD is comprised of the Hanna, Lopez, Pace, Porter, and Rivera cluster schools. Additionally, the Curriculum and Instruction Department has 5 ELA, 5 math, and 5 science curriculum specialists who each serve one of the clusters. The Bilingual/ESL Education, Advanced Academics, Special Services, and Human Resources departments also have personnel (lead teachers or specialists) each individually assigned to one cluster. Thus, the District is organized in a manner that facilitates the provision of adequate resources and related services to support the campus in its reform efforts. The infrastructure is, of its very nature designed to help the campus fully and effectively implement the required activities of the school intervention model selected, Tier 3 Modified Transformation. Curriculum and instruction ELA, math, science, and social studies specialists are experts in their fields. Additionally they attend all state trainings and in many cases, are trainers of trainer in the TEKS, revised TEKS, CSOPE curriculum and instruction model. They are knowledgeable of all the intricacies of the TAKS, are industriously staying on top of each piece of end-of-course information and legislation, are highly competent in the disaggregation of assessment data, and are conscientious on obtaining resources, manipulatives, technological advances etc. for each student population served by BISD. These curriculum specialists, as well as the lead teachers in Bilingual/ESL Education and Advanced Academics are required to be on the campuses they serve Monday through Thursday of each week. They design their services in collaboration with the Cluster Area Assistant Superintendent and campus leadership team, principal and dean of instruction /instructional facilitator. They model lessons, do walk-throughs, meet with teachers for collaborative planning and /or as per individual need, help with the disaggregation of data and train. Additionally, the District has approximately 5-6 locations for TETN video conferencing (via polycom). This has greatly enhanced BISD's capacity to stay up-to-date and participate in state and regional Service center trainings and conferences without having to travel long distances. It also enhances the capacity to have more individuals receive first-hand information. Of significance also, is the role that the At-Risk and Federal Programs departments play in supporting schools. These departments' expertise in meeting federal and state guidelines is shared both horizontally and vertically with the schools, and other BISD departments serving the schools. The BISD high schools have made significant gains in reducing drop-out rates mainly because of the support systems that these programs have initiated. Each high school campus currently has its own drop-out prevention specialist, a parole officer, a Communities in School social worker, and an at-risk counselor. These individuals are trained by and meet with district administrators on a regular basis. Campuses thus have empowered staff members focusing on these critical components of successful school reform. Probably BISD's greatest resource for campuses is its high level of commitment on the part of each and every staff member and its deep rooted sense of community.

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 2: Project Management Cont.

Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no smaller than 9 point (Arial or Verdana).

Partnership/Involvement of Others – Describe how the LEA/campus consulted with relevant stakeholders (students, staff, parents, community) regarding this application and proposed implementation of a school intervention model.

Skinner Elementary's administrative team led by Mr. Kim Moore, Principal and Mrs. Cristina Tijerina, Campus Project manager, met with the campus' Site Based Decision Making Committee on April 15, 2010. The committee was informed of the TTIPS grant guidelines and application process. The TTIPS is a school improvement grant which requires the identification of campus needs and weaknesses. The process and tool used to identify and prioritize campus needs was the NCLB Comprehensive Needs Assessment. The purpose and outcomes for conducting NCLB Comprehensive Needs Assessment was reviewed and each committee member was assigned to chair an area from the assessment. The NCLB Campus Needs Assessment focuses on the following areas: demographics; student achievement; school culture and climate; staff quality, recruitment and retention; curriculum, instruction and assessment; family and community involvement; school organization; and technology. The staff was informed during a faculty meeting and was organized into committees assuring that each grade level/department would be represented in each respective area. A parent and community member were included in the committees.

SBDM met two weeks later to summarize findings and determine the strengths and needs of the campus and its representative groups. Areas of concern included: increasing academic performance of our Special Education population in Reading and Math; improving academic performance of our at risk/LEP population in Reading and Math; address the high percentage of mobility students; increase teacher and leadership quality through on-going job embedded professional development and the use of data to drive instruction; improve school climate by decreasing the amount behavior referrals; increase parent/ Community involvement and increase learning time by extending the day through "netbook" online instruction and decrease the teacher absences through financial incentives. Mrs. Tijerina involved community members Mr. Mike Sullivan from UTB, and Mr. Joel Morales from Verizon Wireless as consultants with the development of a "netbook" project. Parents, students and teachers completed a "Needs Assessment Survey" and results were also considered when conducting the CNA. Parents were made aware of the grant at the scheduled monthly Parent meeting by the Principal and Mrs. Mary Brown campus parent Ilaison. All relevant stakeholders at the campus level were made aware of this grant opportunity.

The Brownsville Independent School District consulted with all relevant stakeholders regarding this application and the proposed implementation of the school intervention model: Tier 3 Modified Transformation. The BISD Board of Trustees was presented with the parameters of the grant, the qualifying criteria, and the Tier 3 modified transformation model. This occurred at the regular Board meeting of April 20th, 2010. BISD Board meetings are all televised live via the BISD KBSD television station, Cable 17. Additionally, Board meeting reruns are aired every Saturday, Sunday, and Monday evening at 7:00 pm. This means that all community viewers with cable viewing access have been exposed to the information. Also, on Monday, April 19th, the grant eligibility, parameters, and model were discussed with the District' Educational Improvement Council. This body is comprised of teachers, administrators, campus support staff representatives and community/business members as per Policy requirements. Thereafter, on Thursday, April 22nd, Thursday, May 6th, and Thursday, May 12th, the Superintendent of Schools presented all grant components to parents, community members, and business representatives at his "Coffee With The Superintendent" events. Since BISD schools are divided into cluster groups (as per campus zones) with one high school in each cluster, its 2 feeder middle schools, and the 7-11 elementary schools feeding into each of those middle schools, the entire Brownsville community has had the opportunity to provide input and learn and understand the magnitude of this grant opportunity. The April 22nd community event included all schools within the north and northeast sections of town. The May 6th event included all schools in the south and southeast segments of Brownsville. The May 12th morning coffee covered schools in the west section of the school district's borders. These Superintendent's Coffee events are conducted in both English and Spanish in accordance with the needs of the District's clientele. Therefore, all districtlevel stakeholders discussed above have heartily endorsed the grant opportunity. All stakeholders concur that the BISD grants be submitted as Tier 3 Modified Transformation with no need to remove principals.

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Amendment No.

Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 2: Project Management Cont.

Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no smaller than 9 point (Arial or Verdana).

Management of Grant Activities - Describe how the LEA and campus will modify its practices and/or policies, as necessary, to ensure its implementation of the intervention(s) fully and effectively.

Skinner will modify its traditional after school tutorial program by extending the day at home via an online netbook project in collaboration with UTB Technology Dept. and Verizon Wireless Network. Tutorial instruction will be embedded during the school day with the campus making use of teachers/substitutes will be contracted as tutors for struggling At-Risk and special education students as well as working with students new to the campus due to mobility. The extended day, on campus, activities will focus on extra-curricular athletics and fine arts.

Brownsville Independent School District's policies and procedures are an integral part of its operational efficiency and as such, are well-defined and delineated. Some, such as graduation requirements, promotion/retention requirements, grading procedures, attendance, and state requirements (SSI, OEYP), campuses adhere to strictly and changes occur when a state mandate is in effect or when the Board of Trustees approves administration's recommendations for change. Department personnel request feedback from campuses regarding recommendations for change. Meetings are held in which recommended changes are discussed (district and campus leadership teams) and consensus is reached. The agreed-upon changes are then submitted to the Board of Trustees (at a regularly scheduled meeting) for endorsement. The LEA will modify any practices and/or policies to ensure full and effective implementation of the Tier 3 Modified Transformation Model accordingly. Cluster Area Assistant Superintendents will work in collaboration with their campuses and the appropriate BISD Main Office department to provide the needed research and support behind a request for a practice/policy change.

Simultaneously, BISD provides a significant level of empowerment to campuses in deciding the daily operations of their sites and in the implementation of success-driven research-based initiatives. Campuses set their own extended day/extended week and zero-period schedules as to dates and time based on student needs. They have flexibility in the budgetary process and make decisions regarding placement of state, local, and federal monies in instructional categories which will impact their areas of need as indicated by their annual comprehensive needs assessment priorities setting process. Thus, some campuses may devote more budgeted funds to extended day and/or week services to students while others may elect to use significant chunks of funds for professional development/training in subject-specific pedagogy, differentiated instruction, or a deeper understanding of the community served by the school. Funds are available for ongoing, high-quality, job-embedded professional development, for staff collaborative planning time, for flexible time for teachers to work at disaggregation of data, and for home visits to families of students in need, etc. Campuses make the decisions as to where the budget allocations for the site are to be placed. Additionally, they have the flexibility to make budget changes/amendments as needed throughout the year in the event that changes are needed due to course corrections discovered via the monitoring of the campus improvement plan, etc. Grant campuses will also have flexibility in implementing any SIRC initiatives instead of the district ones, ie., discipline programs. As stated, it is one of the functions of the Cluster Area Assistant Superintendent to support campuses, provide guidance to them, and facilitate their requests for assistance and building capacity. In the area of Human Resources, BISD principals recommend staff for promotion, extended day/week services (with compensation/\$35/hr.), non-renewal, and hiring. The campus leadership team engages teacher committees when searching out candidates for hire and BISD also uses campus teacher committees' input in searching for a new campus principal. In the area of curriculum and instruction, BISD's curriculum is Texas Collaborative, CSCOPE. Campuses have flexibility and are highly encouraged to supplement that curriculum source with lessons, activities, and materials designed to meet all students needs, especially the LEP and special education students. Campuses set their own benchmark testing schedules and are provided some flexibility in implementing the district benchmark schedule also. Each campus decision regarding benchmark testing must be made in light of how the data will drive instruction and whether or not it the testing results in significant interventions which students respond to positively and which have immediate impact on success.

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Amendment No.

Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 2: Project Management Cont.

Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no smaller than 9 point (Arial or Verdana).

Resource Management - Describe how the LEA/campus will align other resources (federal, state, local, and

community) with the school improvement intervention.

Skinner Elementary will align with federal, state, local and community resources in this school improvement intervention. The campus will utilize federal funds to continue and sustain our bilingual education program and professional development. Data from our federal programs will be analyzed to track the progress of our bilingual LEP population. The SELP tests will be used for placement and TELPAS examines will be used for exit criteria. Teachers and administrators will receive additional professional development through Region 13 (SIRC) and utilize Region I (Teem) professional development that focuses on ELL students. Our Special Education and two Behavior Intervention Units will receive assistance in social services through the "Communities in Schools" with a case worker. At the state level, the campus will be trained on the administration of the TAKS tests, and any professional development as required by the state. The campus will comply with district benchmarks, BISD curriculum, and professional development. Student performance on these assessments will be analyzed in depth. Skinner Elementary intends to increase the use of data driven instruction to ensure quality instruction. The campus will work with the University of Texas at Brownsville Distance Learning Department. The University has agreed to allow the campus access to their Blackboard online system. Students will be able to log on at home after school and receive additional expanded learning time that is monitored by the teacher through the internet at synchronized times. The campus will continue with the Adopt-A-School program to seek additional resources for student Incentives as well as campus Improvement. Staff will receive financial incentives for perfect attendance per six weeks.

The Brownsville Independent School District has a long and successful history of aligning all resources, federal, state, local, and community, to its efforts of support for campuses in improving instruction and achieving educational Currently, the District has already achieved a significantly high level of alignment of resources to need. With all 5 high schools on Stage 3 AYP due to graduation rates, it became clear approximately two years ago that a new model for addressing graduation rates was needed. A task force was formed and their recommendations funded by pooling resources. The State Comp. budget allocated funds to each campus to hire not only an at-risk coordinator but also an at-risk counselor. The campus at-risk coordinator (State Comp. funds), PEIMS supervisor (local funds), attendance liaison (Title I funds), and at-risk counselor (State Comp. funds) work as a team recruiting students, reengaging drop-outs, and targeting at-risk of dropping out students for immediate and deliberate fast-track interventions. All of these also work closely with the District at-risk coordinator who shares best practices, researchbased findings, and effective ways of reengaging students in schools. Additionally, a Memorandum of Understanding with the District has enabled the local Juvenile Justice Department to station probation officers at each the five high school campuses at no cost to the District. One last contributing entity to this endeavor is a "Communities In Schools" presence on each campus which also works with these disadvantaged students and their families. A high level of coordination is required to ensure that each of these entities is working with, not against or in duplicated efforts, the team as a whole. Success is measurable. Dropout rate has decreased .2%, graduation rates have increased 4.4%, and completion rates are up 3.8%. Another evidence of aligning resources is the BISD Dual Enrollment program. The University of Texas at Brownsville has greatly reduced fees for BISD students participating in dual enrollment courses. Since BISD pays all expenses, books, tuition, etc., this is a significant contribution on the part of the University. Currently, approximately 3,050 BISD high school students are taking a total of 4,500 dual enrollment courses. The annual Superintendent's Scholarship Golf Tournament brings in approximately \$100,000 for scholarships for high school seniors. Golf participants are mainly community architects, construction companies, and bank employees in addition to a wide variety of community members. The Adopt-A-School Program is also alive and well in BISD and community restaurants, stores, and even elected officials share financial and personnel resources with the BISD campuses that they adopt. In return, one can view students' art work, poetry, etc. when frequenting these public entitles.

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 2: Project Management Cont.

Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no smaller than 9 point (Arial or Verdana).

Grant Project Manager Qualifications - Describe the qualifications of the person selected to be the project manager

for this grant on the campus. The Campus Grant Project Manager position will be advertised with prerequisite qualifications and a job description posted as is the case with all BISD hires. Human Resources posting timelines and requirements will be met as well as timelines and procedures for recommendation for hire. The position of Grant Project Manager will require the following qualifications:

- 1) Masters' Degree in Education;
- Experience with budgets, budget amendments, budget changes;
- 3) Experience with supervision of instruction/programs;
- 4) Experience with using data to identify whether research-based and vertically aligned program is effectively meeting campus, state and local standards and goals;
- 5) Experience with analyzing data and teaching staff to analyze formative, interim, and summative assessment data and use results to inform and differentiate instruction in order to meet the academic needs of individual students;
- 6) Experience with planning for and ensuring that all technical assistance from SIRC and other support agencies is on target, intense, laser-like, and precise according to campus needs;
- 7) Experience with formative and summative assessment models, multiple observation-based assessments, etc and tools of high quality and which reflect the student-growth factors; and
- 8) A deep understanding of the community served by the school.

The Campus Grant Project Manager will be required to:

- 1. Ensure that all grant activities are administered in accordance with all applicable statutes, regulations, program plans, and requirements.
- 2. Meet all local and state imposed reporting and evaluation deadlines.
- 3. Cooperate in carrying out any and all evaluation components required by TEA, make reports and back-up information available to all sponsoring agencies, and maintain records as required.
- Conduct formative and summative evaluations to ensure that:
 - Training and mentoring activities are developing and increasing teacher and school leader effectiveness;
- Multiple observation-based assessments of performance and ongoing collections of professional practice reflect student achievement and increased high school graduation rates;
- Ongoing, high-quality, job-embedded professional development is aligned with the school's comprehensive instructional program;
- All financial incentives, increased opportunities for promotion/career growth, and flexible work conditions being implemented in a manner that recruits and retains highly qualified staff with the skills necessary to meet the needs of students;
- Monitor established schedules that provide increased learning time as per grant requirements;
- Monitor ongoing mechanisms for family and community engagement as per grant requirements; and
- Monitor follow-up training in subject area TEKS, technology, advanced coursework, credit-recovery programs, etc. for fidelity to plan and impact on student success.
- 5. Attend all orientation meetings, technical assistance meetings, and other periodic meetings and/or conferences required by SIRC and/or TEA pertaining to grant implementation and pertaining to the sharing of best practices. Facilitate and help coordinate collaborative efforts between District and the campus.

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Texas Title I Priority Schools Grant
Schedule #4B—Program Description

Part 2: Project Management Cont.

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Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no smaller than 9 point (Arial or Verdana).

LEA Support - Describe how the LEA will structure and implement an individual or office with responsibility for supporting the campus' school improvement efforts.

BISD will structure the office of the Area Assistant Superintendent of Cluster Schools to support the campus school improvement efforts. The District is organized into the Cluster/Feeder school concept. Elementary school students feed into middle schools in their geographical section of Brownsville and the middle school students then feed into the high schools in their zone. Currently, BISD has 5 high schools, 2 middle school feed into each of those, and 7-11 elementary schools feed into the 10 middle schools. Each cluster of elementary, middle, and one high school is served directly by an Area Assistant Superintendent. This Cluster Area Assistant Superintendent will be the grant's shepherd-the districtlevel individual who will ensure that the campus has the support and assistance needed to build capacity and ensure that these grant funds are used to implement, fully and effective, the required activities of the Tier III Modified Transformation reform model. The Cluster Area Assistant Superintendent reports directly to the Superintendent of Schools, thus facilitating communication regarding program needs and removing any barriers that layers in an organizational chart often imply. This Cluster Area Assistant Superintendent has first-hand access to Federal Programs, State Comp., Curriculum & Instruction, etc. program administrators which will greatly enhance the individual's ability to provide adequate resources and related support to the campus. Furthermore, this individual participates in all BISD Board of Trustees meetings and has the right/first-hand access, under the approval of the Superintendent, to submit recommendations to the Board of Trustees. This will greatly facilitate any policy or procedural changes and/or budget changes incumbent on the grant's full implementation of a rigorous high-powered reform model. This individual has a first-hand working knowledge of the Brownsville community, serves, at the will of the Superintendent, on a variety of district and local committees, and relates to all levels of stakeholders, students, parents, teachers, support staff, business and community members, on nearly a daily basis. The Cluster Area Assistant Superintendent will be the individual who provides assurance that financial assistance provided under the grant program will supplement and not supplant, the amount of state and local funds allocated to the campus. This person will also shepherd the campus in its analysis of its needs, ensure that its comprehensive needs assessment process results in the delineation of priorities, and that the delineation of priorities is transformed into operative goals and objectives which mirror a deep and lasting reform of all components of the school. This District Shepherd will be the go-to person at the District level for support, encouragement, resources, redirection, and inspiration for deep-seated reform. The Cluster Area Assistant Superintendent will work very closely with the campus principal and the instructional leadership team to develop and increase teacher and school leader effectiveness. The District Shepherd will help inspire staff and model high expectations for student achievement, professional practices, research-based best practices strategies, and vertical alignment of curriculum from grade level to grade level. This individual will be an expert in collaboration, instructional management, use of data to drive all campus decisions, job-embedded professional development, differentiated instruction, and laser-like school reform. This individual will be an individual with successful campus instructional leadership experience as well as an individual with a heart firmly implanted in the Brownsville community and its most valuable resource, its children. In summary, the District Shepherd is invested. The individual views this role as an Integral part of the job responsibilities, feels responsible for the transformation process, has a direct line of contact with the Superintendent, has authority to influence central office departmental procedures, has experience as a building principal, views self as a positive change agent, and possesses effective communication skills. Roles and responsibilities include: 1) ensuring that the campus is provided operational flexibility, 2) providing for the effective implementation of all components of the transformation process, 3) monitoring the progress of 90-day action plans, 4) regularly communicating with and scheduling meetings with the transformation campus, 5) removing LEA barriers that may hinder the transformation process, 6) providing support and feedback to the principal and teacher leaders when needed or requested, 7) taking an active role in problem-solving with the principal and teacher leaders, 8) attending campus leadership meetings, 9) assisting in recruitment of qualified staff, and 10) assisting in increasing parent & community involvement and positive school culture.

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 2: Project Management Cont.

Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no smaller than 9 point (Arial or Verdana).

Program Continuation and Sustainability - Describe how the LEA will sustain the campus reforms after the funding

period ends.

The Brownsville Independent School District has the capacity to sustain the campus reform efforts after the grant funding period ends. With nearly \$28,000,000 in Title I Regular funding and \$45,000,000 in State Comp. funds being generated yearly, the District has a strong foundation for supporting campuses and their initiatives, both past, present, and future. Additionally, BISD's current tax collection rate is 98% and average ADA stands at 96.1%. Although the District, like all of those across Texas, uses a variety of funding sources to support District initiatives, such as our CSCOPE curriculum and instruction program, most of the District's categorical funds are distributed to campuses which generate the funds on a per pupil allocation. Therefore, campuses have local, state, and categorical funds which they control and which they appropriate to their needs as prioritized by the annual Comprehensive Needs Assessment (CNA) process. Campuses will have the funds and/or the District will appropriate funds to ensure that, at the end of the grant period, initiatives, activities, and strategies which have proven successful in increasing on-grade-level assessment results. Many district initiatives already exist which provide funds to increase course offerings, lower class sizes, and significantly impact many of the Critical Success Factors (CSF) fundamental to this grant initiative. With regards to those CSFs, it is noteworthy to indicate that BISD currently operates its programs and systems in alignment with the grant's CSFs and will continue to do so after the grant period because BISD bases its initiatives and decisions on research-based scientifically relevant data. Examples follow. 1) BISD aggressively improves academic performance through the use of data driven instruction as is evidenced by its 2009 BROAD award. Curriculum alignment, both vertical and horizontal, is systematized through the use of the Texas Regional Collaborative CScope curriculum. BISD was one of the first to implement CScope in math, science, ELA, and social studies. Currently campuses use an ongoing monitoring instrument known as EDUPHORIA which is used by campus instructional leadership teams in their visits to classrooms, conversations with teachers about improvement, and which is also tied in directly to the District's Teacher Appraisal Instrument. CScope based walk-through forms are an integral component of the software which enables instructional leaders to input data about classroom walk-throughs and visits into the system immediately and also allows the observed teacher the opportunity to provide immediate feedback, respond to questions, and request further assistance and/or clarification. 2) A long tradition of rigorous professional development initiatives contributes significantly to increasing teacher quality. Classroom teachers have a great multitude of opportunities for professional development annually but it is always the campus and individual teacher decision to select growth opportunities which meet the priorities of the CN. Most recently, BISD has become the recipient of the Math Instructional Coaches grant whose main component is on-going job embedded professional development. All state issued TEKS revision professional developments are turned around at the District level and provided to all content specific teachers, Pre-K-12. 3) Additionally, instructional leadership teams are constantly involved in on-going job embedded professional development and increased learning of resources/data utilization strategies. 4) BISD uses quality data to drive instruction, which is evidenced in its use of benchmark testing, the Texas Math and Science Diagnostic System database, and WebCATT software. Teachers are fast becoming experts is looking at the data collected through these and a variety of other instruments (TPRI, Tejas LEE, CPALLS, etc), and grouping/regrouping for Tier 2 or Tier 3 instruction based on the data at their fingertips! Software and hardware on each campus and at the District level facilitate immediate access to results so that those results can drive instruction and on-going communication in the collaborative planning of instruction, remediation, and acceleration. 5) All BISD schools currently have opportunities for increasing learning time via the use of zero period classes, after school tutorials, Saturday academies, and other calendar modifications which enhance instruction. 6) Improving school climate and increasing parent/community involvement are also annual goals in each campus's annual Improvement Plan. A parent liaison on each campus as well as a great variety of chess, art, photography, bible study, environment clubs, student councils, and parent support groups already greatly enhance advances in both of these areas. Skinner will utilize teachers in capacity building to continue training new staff on professional development and initiatives. After three years the campus will accumulate 900 "Netbooks" that are wi-fi ready. Brownsville City Commissioner Edward Camarillo our district representative has communicated to Skinner administrations that the city is in the process of becoming "wireless" and has offered to assist us so that the "home-link" project may continue at no expense to the BISD or the campus.

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Texas Title I Priority Schools Grant Schedule #4B-Program Description

Part 2: Project Management Cont.

Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no smaller than 9 point (Arial or Verdana).

External Providers -- Describe how the LEA will recruit, screen, and select external providers to ensure their quality. Brownsville Independent School District requires all external providers of services or products to either respond to an RFP, RFQ, or be on the state's approved vendor list. Therefore, Region XIII's School Improvement Resource Center, as a state-approved vendor, has already met the criteria of rigor, research-based, and quality demanded by the grant's specifications. The same applies to the Region I Educational Service Center menu of support offerings. Thereafter, vendors already on the District's annual vendor list for services and/or resources will also have to meet the criteria of being screened by the District for quality, research-based, scientifically-researched best practices. New or proposed vendors will be judged on the following criteria as appropriate to the service/product:

1) Research-based:

Vertically and horizontally aligned to next grade level and state/local standards;

3) On-going, job embedded professional development included;

Technologically appropriate to students' daily experiences and lives;

5) Aligned to CScope, Advanced Placement, Dual Enrollment, etc. current district initiatives;

6) Formative, interim, and progress-monitoring assessment components contained within product/service as relevant:

7) Intensive technical assistance and related support built-in;

8) Unique and specific needs of specific populations (LEP & Sp. Ed) addressed at a highly visible and effective level; and/or

9) Provision of appropriate social-emotional and community-oriented services and supports for students via local presence and significant history of successful endeavors.

As with all other purchasing processes, grant external providers will be processed through the BISD Purchasing Department and in compliance with BISD Policy as well as all pertinent state and federal guidelines. Memorandums of Understanding will be reviewed by BISD Legal Counsel and recommended by Administration for approval of the Board of Trustees. No purchase of goods or services will occur outside the grant specifications and BISD's policies and procedures. Grant funds will only be expended in compliance with all pertinent local, state, and federal guidelines. The campus Area Assistant Superintendent or District Shepherd will facilitate these processes for and with campuses entrusted to his/her care. The District will waive procedures, such as an annual bidding process for external providers, instructional materials, and/or consultants, so that more than one bid process occurs within a year's time span. This will facilitate campuses' engagement of vendors and providers and will greatly reduce time spent in moving through the organizational structure for receipt of goods and services. Vendors will be recruited through a great variety of avenues: website, KBSD BISD Instructional Television Studio, newspaper announcements, and word of mouth regarding successful endeavors of vendors in providing laser-like services to schools in need of reform. In all cases, external providers will ultimately be evaluated against the criteria of research-based, scientifically researched highly successful services to schools and districts.

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Texas Title I Priority Schools Grant

Schedule #4B-Program Description

Part 2: Project Management Cont.

Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no smaller than 9 point (Arial or Verdana).

Site Visits - If the intervention program includes site visits to other campuses successfully implementing the intervention model, describe the process for selecting the locations and the expected outcomes of the site visit.

Site visits to other campuses successfully implementing the Tier 3 Modified Transformation model or other initiatives which have resulted in high student performance, extraordinary success with on-grade level instruction (as reflected by TAKS Commended scores) and high levels of success with LEP and Sp. Ed. TAKS scores will be allowed. Sites will be selected by the campus and approved by the campus' District Shepherd based on the following criteria:

% of commended TAKS scores by grade level, subject area, and student population (all students, LEPS and Sp. Ed.);

2) Historical review of increase of % commended TAKS scores by grade level, subject area, and student population (all students, LEPS and Sp. Ed.) over past 3 years (baseline Spring 2007);

3) Reduction of the gap between state assessment scores of Sp. Ed. and LEPs and regular students over a 2-3 year period;

4) Reduction of the gap between commended state assessment scores of Sp. Ed. and LEPS and regular students over a 2-3 year period;

Visitation sites will also be selected based on evidence that the school operates under 7 Critical Success Factors. Websites, literature, etc. regarding the campus should be investigated before prior to visitation to ensure that: 1) Campus decisions are driven by data, vertical & horizontal alignment is evident, and there is provision for on-going monitoring of instruction. 2) Increasing teacher quality is a high priority; teachers are provided on-going job-embedded professional development, and highly qualified individuals are recruited/retained through a variety of effective strategies. 3) Positive school climate increases high attendance rates, reduces discipline issues, and provides a large and varied scope of extra-curricular activities and opportunities for student engagement. 4) The campus leadership team exemplifies the use of a toolkit of powerful resources such as the operational flexibility, resource and data utilization, and a philosophy of life-long learning through job-embedded professional development. 5) Data drives instruction, teachers are experts in the disaggregation of data and make instructional decisions based on data as well as collaboration with leaders and colleagues. 6) Parent and community involvement is visible throughout the school and there is significant evidence of accessibility to community resources and services. 7) Students have opportunities for increased learning time through tier 2 & 3 instructional segments, zero period class offerings, after-school tutorials, Saturday & summer academies, etc. Once a site or sites have been selected for visitation, permission, of course, must be secured from the campus principal as well as the Cluster Area Assistant Superintendent. Dates and times must be agreeable to both groups and visiting participants must complete BISD professional leave paperwork and have it approved prior to departure. Depending on the size of the visiting group and the campus to be visited, as well as the scope of the visit (academic subject or grade level specific vs. overall school climate visit), visitors might be scheduled in teams and/or for specific blocks of time. Regardless of the details, the visit must be well coordinated, have a goal/end product well specified, and not overburden neither the visited nor the visitor. While the details of each visit are dependent upon the desired outcome, the following is a list of possible critical "look for-s" and "listen for-s" during the visit:

1) Are the strategies research-based comprehensive instructional reform strategies and do the strategies make continuous use of student data (formative, interim, progress monitoring) to inform instructional decisions such as regrouping, differentiation of instruction, use of technology, etc?

2) Is there sufficient flexibility and sustained support for implementing the strategies?

3) Are teachers provided ongoing, intensive technical assistance in implementing the strategies?

4) Is there evidence that the strategies were provided sufficient financial support for full implementation?

5) Are staff members committed to the implementation? What is the level of buy-in for impacting student success?

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For TEA Use Only Adjustments and/or annotations made 031-901 **TEXAS EDUCATION AGENCY** on this page have been confirmed with Standard Application System (SAS) County-District No. School Years 2010-2013 by telephone/e-mall/FAX on Amendment No. of TEA. **Texas Title I Priority Schools Grant** Schedule #4B—Program Description Part 3: Intervention Model Section A: Intervention Model Selection Process Intervention Model to be Implemented - Indicate the model(s) being considered by the LEA/campus for Implementation. Indicate whether the LEA/campus will participate in the TEA Approved Model with Technical Assistance provided by the TEA-funded School Improvement Resource Center or the LEA/campus will implement its own intervention design within the requirements of the grant program. Turnaround ☐ Closure ☐ Restart ☐ Transformation □ Tier III Modified Transformation X TEA Designed Model with Technical Assistance Provided by the School Improvement Resource Center ☐ Supplemental Education Services (SES) incorporated into the intervention model Note: Applying to implement the TEA Approved Model with Technical Assistance Provided by the School Improvement Resource Center in no way implies or guarantees funding. ☐ The LEA/campus will implement its own intervention design, within the parameters required by the final federal regulations released by USDE Schedule #4B—Program Description, Part 3, Intervention Model, continued on next page

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Texas Title I Priority Schools Grant
Schedule #4B—Program Description

Part 3: Intervention Model

Section B: Model Selection Process -Describe in detail:

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- 1. The process the LEA and campus followed/will follow to select a school intervention model that aligns to the identified needs of the campus.
- 2. The timeline delineating the steps the campus will take to implement the selected intervention.

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Skinner Elementary is identified by the grant specifications as a Tier 3 campus. Therefore, Skinner will use the SIRC Tier 3 Modified Transformation School Intervention Model aligned to the identified needs of the campus. Skinner is a Recognized school under the Texas AEIS accountability system. Furthermore, it is labeled "met AYP" under the federal accountability system (AYP). However, Skinner and BISD readily recognize the gap between the success rates of its LEP and Special Education populations and the general population, recognizes that scores are not on-level, aims at increasing commended TAKS scores, and therefore, eagerly anticipate grant funds designed to help close those achievement gaps and meet and exceed federal and state expectations regarding student success. Looking at the "Big Picture View" of the Transformation model, one realizes immediately that Skinner readily identifies with all its components and is well on the way to full implementation of all components: 1) Develop and increase teacher and school leader effectiveness, 2) Implement comprehensive instructional reform strategies, 3) Increase learning time and create a community-oriented school, and 4) Provide operational flexibility and sustained support for school reform. BISD has a very strong and passionate stakeholder commitment to implement the SIRC/TEA Modified Transformation Model and has the capacity to implement fully and effectively this model at Skinner Elementary School. BISD will meet and comply with all the required activities of this rigorous intervention model and will expand it with permissible activities for the selected model. All SIRC and TEA Modified Transformation Model components will be met. 1) Skinner principal is to be retained. Mr. Kim Moore is a highly committed instructional leader who is in his 4th year serving the campus. Over the past three years, improvement has been made in TAKS Reading and Math in the 5th grade however, scores in TAKS Reading and Math remain acceptable in grades 3-4. 2) Rigorous, transparent, and equitable evaluation systems for teachers and principals will be used. BISD currently uses the TEA teachers' PDAS system and a district instrument for principals. District enhancements include the use of EDUPHORIA software for immediate turnaround of observation data, facilitation of communication and collaboration. 3) Reward personnel based on student performance. The campus currently has many reward systems in place and looks forward to expanding its repertoire. Teachers are paid stipends for professional development trainings, have opportunities to travel to out-of-district/state trainings, and are provided with many non-monetary incentives throughout the year. Teachers and staff will be rewarded for perfect attendance. 4) Provide job-embedded professional development. There will be more effective and research-based professional development in the area of effective instructional strategies for special education and LEP students. Teachers will be trained in the use of a variety of instructional tools, software, smart boards, etc. designed to capture the attention of a learner with disabilities or disadvantages and a greater level of collaboration will occur regarding services to LEP and Special Education students. 5) Implement strategies to retain staff. Skinner Elem. only lost 4 staff members to retirement or relocation at the end of 2009. Staff recruitment is not an issue because current teachers remain on campus due to the high level of satisfaction they are experiencing in working with their students, colleagues, and leadership. Staff attendance is a concern. 6) Use data to identify and implement research-based instructional programs. In addition to benchmark testing, TMSDS, WebCATT, release TAKS tests, TELPAS, TPRI/Tejas LEE, and PBMAS, other data sources will be reviewed and used to develop Tier 2 & 3 interventions. 7) Promote continuous use of student data to differentiate instruction. Teachers will become proficient in the differentiation of instruction to improve academic excellence of each and every child individually. 8) Provide increased learning time in terms of extended day, extended week. 9) Provide ongoing mechanisms for family and community engagement. The campus looks forward to a new initiative with Communities In Schools to strengthen its family and community ties and commitment. Give the school operational flexibility. BISD commits to providing flexibility to operate in a manner needed to achieve first-rate and lasting school reform. 10) Give the school operational flexibility. BISD commits to providing flexibility to operate in a manner needed to achieving first-rate and lasting school reform. 11) Provide ongoing technical assistance. SIRC, Region I, the District Shepherd, and BISD's many departments on the organizational chart are all technical assistance providers of one sort or another and are all committed to Skinner's school reform initiative. The three year reform process/program, is designed to increase the effectiveness of teacher and campus leaders, improve instruction

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 3: Intervention Model

Section B: Model Selection Process Cont. Responses are limited to *five pages*, front side only, with a font size no smaller than 9 point (Arial or Verdana).

through targeted professional development, create community-oriented schools, and provide operational flexibility to in increase student achievement .Skinner, in conjunction with BISD, will engage in a research-based approach to transform it into a high achieving community-based school. The Texas Transformation Project, under the direction of SIRC, will provide the support, resources, and training needed to enhance the campus' ability to meet all student needs and achieve at higher levels.

YEAR ONE: Pre-work has already begun. Comprehensive Needs Assessment of the district and campus is a work in progress. Priorities will be set as a result and those priorities will become the foundation of the goals, objectives, and activities of the reform. The school has elected to retain the principal and all staff members except those who retire, request transfers to another campus, and/or resign and relocate. These individuals will be replaced with highly qualified individuals who are screened by campus committees and the campus principal prior to recommendation for hire. Main community partners are SIRC, Region One, Communities In Schools, University of Texas at Brownsville, Substitute teachers, and Verizon Wireless. The UTB's Educational Technology Department is committed to help faculty members at the school design, develop and implement various forms of online instruction for our extended day "home-link" program; Substitute School teachers will be hired to provide in school tutorials for struggling LEP and special education students; Verizon Wireless is working with the campus to set up the netbook computer services. Communities in Schools is integral to the reform effort because they have close personal ties to the school environment and are highly visible in Brownsville. Additionally, Skinner's Area Assistant Superintendent is the LEA's designated person who will foster this Transformation Project, provide support for the campus, nurture the campus through the challenges, and be the liaison between the District and the campus. The school already has built-in teacher leaders in the form of grade level chairpersons. These individuals have already received a great deal of training in instructional practices, researchbased instruction, disaggregation of data, grouping for instruction, and differentiation of instruction. Changes in this structure may be made based on campus need but the qualifying criteria for selection of the teacher leaders will demonstrated excellence in instructional delivery and student success, ability to collaborate with and lead peers, and strong foundation in use of technological tools to facilitate work processes. A job-embedded professional development plan for year one needs to be developed. Additionally, 5-10 members of the instructional leadership team and the teacher leaders will attend the SIRC summer seminar (July 12-15th, 2010). Fall I implementation activities will engrain the reform effort deeply into the campus culture. The campus will work with SIRC and BISD to develop the district and campus snapshots. Results will be investigated at the deepest level possible to ensure that maximum benefit is received from the initiative. Especially important are the snapshot items impacting federal and state accountability requirements, TAKS, AMOA, PBMAS, etc. The campus will also begin the school-wide Positive behavior Support (PBS) interventions of the SIRC transformational model which is the implementation of approaches to improve school climate and discipline, taking steps to eliminate bullying and harassment. Simultaneously, Skinner will work with SIRC to provide enhanced social services support for students, parents, and extended families with the end-goal of creating a community-oriented school wherein the whole village is raising the child. This enhanced social services support model will include partnering with parents and parent organizations, faith and community based organizations, health clinics, other state or local agencies, etc. to create a safe school environment which meets students' emotional, social, health, and academic needs. On-site technical assistance by the SIRC Professional Service Provider/transformation specialist, campus site visits, will be integral to the year one activities as planned jointly by SIRC and Skinner. SIRC webinars/podcasts/publications will be thoroughly incorporated into every level of job-embedded professional development as appropriate and will be of particular importance to teacher leaders and the instructional leadership team as they begin collecting observation data to guide professional development and student interventions. Other SIRC resources and technical assistance will be ongoing and readily received by the campus in an effort to leave no stone unturned with regards to improving student success, especially academic success for the campus' special education and LEP students. All components of the campus case management provided by TTIPS staff will also be important. Critical also will be the principal/leader competency review process. BISD excels in committed, dedicated instructional leaders who leave no stone unturned when searching for success for their students They work with dedication, passion, and commitment. The desire to grow and become more empowered and effective is a critical driving force. This is a critical component and is closely linked with the need to develop a plan to recruit, retain, and constantly improve excellent teachers and teacher leaders. Leadership Coaching is also important. Progress towards goals will be described

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Texas Title I Priority Schools Grant

Schedule #4B—Program Description

Part 3: Intervention Model

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Section B: Model Selection Process Cont. Responses are limited to five pages, front side only, with a font size no smaller than 9 point (Arial or Verdana).

its quarterly implementation report due to TEA in November 2010. Spring I will initiate a review of the behavioral data and PEIMS to analyze PBS implementation, needed course corrections, interventions, and/or plan modifications. Online courses will be available and targeted professional development based on classroom observation data and student data will begin. It is not anticipated that a customized performance management system will need to be established. On-going support from SIRC and the District Shepherd will continue to impact success. At the close of Spring I, it will again be necessary to write the next 90 day action plan. On February 1 and May 1, 2011, Year One, Spring, the campus will submit its quarterly implementation reports. Summer I will present opportunities for rejuvenation and rededication to goals. The 5 day summer team training, will be quality time for reflecting on guest speakers' messages, training materials, district insights, celebrations, and challenges. Back at home, with support from SIRC and the District Shepherd, professional development plans and needs assessments will be reviewed and progress towards goals will be evaluated. Based on the data accumulated, plans for classrooms interventions for Positive Behavior Support will be developed. The culminating summer activity will be attendance at the National Staff Development Council Summer Conference. TAKS Spring 2011 test results will be analyzed and disaggregated. Decisions will be made regarding how the gap has closed between regular students and LEP and Special Education student populations' test scores. Increases in TAKS commended score rates will be analyzed for each student group. Graduation rates and drop-out rates, in summary, all District and campus SIRC snapshot data will be carefully reviewed, analyzed, and evaluated in order to better plan for the upcoming year and its challenges. Each campus performance goal will be reviewed and benchmark data collected to ensure that sufficient progress has been made during Year One to ensure that BISD's goals of all students being on-level in reading, math, science, and social studies are being met or that the campus is succeeding at a rapid enough rate to ensure that grant, district, and campus goals are met at the end of the grant period. Looped throughout Fall I, Spring I, and Summer I will be: 1) Curriculum alignment with TEKS process; since BISD and all its schools are part of the CScope collaborative implementing the CScope Curriculum, headed up by Region XIII, the District and campuses are in the spotlight with regards to all curriculum alignment issues, constantly provide feedback to the collaborative, and are updated on all trainings and revisions. BISD and Skinner are also part of all formative assessment systems linked to CScope and Region XIII; 2) Targeted professional development in technology, outside consultants, face to face training in instructional strategies, and additional job-embedded conferences all responsive to the priorities determined by the campus and district CNA and the SIRC district and campus snapshots; 3) Staff incentives and rewards for extending learning time, attending conferences, participating in job-embedded professional development, and taking on a myriad of other duties and responsibilities associated with the grant's implementation; 4) The teacher and principal evaluation system; and 5) Operational flexibility and increased learning time to implement strategies leading to improved student achievement and graduation rates. On August 1, 2011, Year One Summer, the campus will submit its End of Year 1 implementation report. TEA will evaluate the LEA/campus performance on annual goals and the meeting of the grant requirements.

YEAR TWO: Fall II will be devoted to implementing revised and updated professional development plans for instructional leadership, teachers, and the staff-as-a-whole. Classroom level PBS interventions will be implemented and teacher committees/instructional teams will begin the action research projects in alignment with the SIRC timeline. On-line courses will continue and on-site technical assistance by the professional service provider, the transformation specialist will be on-going. SIRC webinars, podcasts and publications as well as other resources and technical assistance will all be part of standard operating procedure for the grantee campus and BISD. BISD will ensure that all SIRC Modified Transformation Model components are 100% part of the BISD and campus general operating procedures. TTIPS campus case management, leadership coaching, and BISD participation in the SIRC District Institute will continue. The 90 day action plan will be completed. On November 1, 2011, Year Two Fall, the quarterly implementation report is due to TÉA. Spring II activities include the continuation of the online learning and the teacher leaders collecting data for the action research projects. Also integral to Spring II will be the review of the data and evaluation of the effectiveness of PBS interventions as well as continued professional development, on-site technical assistance, webinars, podcasts, and the

use of other SIRC resources. A plan for the next quarterly report will be written.

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Both Fall II and Spring II activities also include continuous work on vertical curriculum alignment (CScope), operational efficiency regarding the comprehensive formative assessment system, continuation of the social services support in creating community-oriented schools, targeted professional development, sustained support from the District Shepherd/BISD, staff incentives and rewards, the management of the teacher and principal evaluation system, operational flexibility and learning time to implement strategies leading to improved student achievement and graduation rates, and face to face training and follow-up monitoring in instructional strategies. SIRC district/campus profiles and the CNA and prioritizing of needs will also be the basis of each decision made at the campus and district level. Additionally, monitoring of continuous improvement formative assessments will be constant and consistent. Alignment to the campus' performance goals is also topmost at the list of activities at all juncture points in reform implementation and formative assessments will be constantly used to evaluate proximity to goals. Depending on the nature and quality of the school reform effort, the principal/leadership competency review process may also be reinstituted to build a pipeline of new leaders. On November 1 and May 1, 2012, the quarterly implementation is due. Summer II activities begin with the 5 day summer team training. The campus leadership team will attend the National Staff Development Council (NSDC) summer conference. During Summer II, teacher leaders will present initial findings on their action research topics. Committee work will be devoted to intense data process evaluation to measure what has been working, what needs focus, and what course corrections are needed to successfully accomplish school reform. Formative assessments and TAKS Spring 2012 test results will be analyzed and disaggregated. Decisions will be made regarding how much the gap has closed between regular students and LEP and Special Education student populations' test scores. Increases in TAKS commended score rates will also be analyzed for all students and each student group. On August 1, 2010, Year Two Summer, the end of year 2 implementation report will be submitted and TEA will evaluate the LEA/campus performance on annual goals.

YEAR THREE: Fall III will begin with the re-administration of the SIRC campus snapshot, thereby refining the work begun during summer II when preliminary TAKS, AEIS, and AYP data became available. On-site technical assistance by the SIRC professional service provider/transformation specialist, and a campus site visit will be integral to the campus snapshot process. Case management by TTIPS will be used to upgrade reform efforts as indicated by the snapshot data. Leadership coaching and open access to online professional development will also continue. As during the past two years, Fall and Spring III will be comprised of continued participation in webinars/podcasts/publications, and all other resources/technical assistance provided by SIRC. Depending on the nature and quality of the school reform effort at this juncture, the principal/leadership competency review process may also be reinstituted to build a pipeline of new leaders for the campus/district. It is anticipated that by Year Three all components of the school's social services project which support and create community-oriented schools will be firmly in place and institutionalized. This project, along with that of the positive behavior support system, should be fully operational and 100% integral to the school's daily success stories. The LEA's personnel participation in the SIRC district institute will also be a part of the fabric of BISD's support for the campus reform efforts. All professional development and technical assistance activities of the past two years will continue in Fall & Spring III. On November 1, 2012, Year Three Fall, the quarterly implementation report will be submitted to TEA. Spring III will be the time when teacher leaders and their committees finalize their action research projects and when the campus/district collect data for the PBS evaluation. Both Fall III and Spring III activities will also include continuous work on vertical curriculum alignment (CScope), operational efficiency regarding the comprehensive formative assessment system, continuation of the social services support in creating communityoriented schools, targeted professional development, sustained support from the district Shepherd/BISD, staff incentives and rewards, the management of the teacher/principal evaluation system, operational flexibility and learning times for implementing strategies leading to improved student achievement and graduation rates, and of course, face to face training and follow-up monitoring in instructional strategies. SIRC campus/district profiles and the district/campus CNA and prioritizing of needs will also be threaded through and the basis of each decision made at the campus and district levels. Monitoring of continuous improvement formative assessments will be constant. Alignment to

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Part 3: Intervention Model

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performance goals is also of topmost importance at all juncture points. Formative assessments will be constantly used to evaluate proximity to reaching goals. On February and May 1, 2013, Year 3 Spring, the campus will submit its

quarterly implementation reports to TEA. Summer III will again include the 5-day summer team training for 8-10 team members and attendance at the National Staff Development Council summer conference will also occur. Evaluations of the district's customized performance management system, the PBS program, the vertical curriculum alignment projects, the formative assessment system, the social services support plan for creating community-oriented schools, the targeted professional development, face to face training in instructional strategies, and the support from the LEA will also continue. Culminating activities regarding staff incentives and rewards, the teacher and principal evaluation system, and the degree to which the campus and district used operational flexibility and increased learning time to improve student achievement and impact graduation rates will also be inspected. In other words, intense data review and process evaluation will be conducted. What worked and what still needs focus will be reviewed. A sustainability plan which builds in the continuous practice of developing a 90 day action plan, reflecting on its successes and challenges, reviewing formative assessment data, and aligning the constant upgrading of the plan to the campus and district performance goals and objectives will also be integral to the work of Summer III. Just as important will be the plan of action to continue to use teacher leaders as dynamic and critical instructional resources, to constantly monitor their effectiveness, and to continuously provide them with technology and the appropriate leadership and instructional resources and professional development opportunities. On July 31, 2012, the campus will submit its final implementation report to TEA.

In summary Skinner and BISD will fully implement all components of the Texas Transformation Project under the direction of and in collaboration with SIRC.

Brownsville Independent School District will: 1) Allow new governance arrangements and operational flexibility as needed; 2) Conduct district needs assessments via the district snapshot process; 3) Facilitate the replacement and recruitment of qualified staff at the campus as needed; 4) Support initiatives to increase community and parental involvement; 5) Ensure the placement of social service resources at the campus; and 6) Attend all required meetings and trainings.

The campus principal will: 1) Utilize rigorous and equitable evaluation systems to enhance instructional improvement; 2) Provide high quality job-embedded professional development; 3) Lead the implementation of Positive Behavior Support (PBS); 4) Support and utilize teacher leaders to improve instruction; 5) Implement programs to increase community and parental involvement; 6) Participate in required trainings and online professional learning; and 7) Create and submit 90-day action plans as required by SIRC and the LEA.

The campus teacher leaders will: 1) Provide instructional leadership and support to staff via walk-throughs and observations; 2) Facilitate job-embedded professional development; 3) Collaborate with administration in the development of long-range professional development plans; 4) Work in a dual role of teacher and instructional leader; 5) Participate in required trainings and online professional learning; and 6) Conduct action research.

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		s - List the groups of participants who will active	ely assist in the process to select a
school inte	rvention model that allqn	s to the identified needs of the carriers	
1	Moore, Principal: Betsy Iglesias, Asst.Principal; Anabel Martinez, Facilitator		
2	Campus Literacy Coach: Cristina G.Tijerina		
3	Intervention teacher: Dr. Myrna Garcia		
4	SBDM Members: Javier Alaniz, Celia Guerrero, Blanca Veles, Maria Leija, Dr. Susana Arce, Sara Villaion, Estela Lopez, Mary Brooks, Braulio Amaro		
5	Broom Baront Halson: Blanca Rodriguez, Veronica Rodriguez		
6	6 Paraprofessional: Olga Torres		
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Part 3: Intervention Model

Section D: Improvement Activities and Timeline

On the following pages of charts applicants should describe all other school improvement activities that will be incorporated with the model to be selected.

For each additional improvement activity entered, enter the Critical Success Factor Code(s) from this table, enter the LEA/campus' rationale for including the activity, provide the supporting research that indicates the activity will be effective, and indicate the beginning and ending date of the activity.

- 1 Improve Academic Performance, including (but not limited to) Reading/ELA and Math
 - A. Data-driven instruction
 - B. Curriculum Alignment (both horizontal and vertical)
 - C. On-going Monitoring of Instruction
- 2 Increase the Use of Quality Data to Drive Instruction
 - A. Data Disaggregation/Training
 - B. Data-driven Decisions
 - C. On-going Communication
- 3 Increase Leadership Effectiveness
 - A. On-going Job Embedded Professional Development
 - B. Operational Flexibility
 - C. Resource/Data Utilization
- 4 Increase Learning Time
 - A. Flexible Scheduling
 - B. Instructionally-focused Calendar
 - C. Staff Collaborative Planning
- 5 Increase Parent/Community Involvement
 - A. Increased Opportunities for Input
 - B. Effective Communication
 - C. Accessible Community Services
- 6 Improve School Climate
 - A. Increased Attendance
 - B. Decreased Discipline Referrals
 - C. Increased Involvement in Extra/Co-Curricular Activities
- 7 Increase Teacher Quality
 - A. Locally Developed Appraisal Instruments
 - B. On-going Job Embedded Professional Development
 - C. Recruitment/Retention Strategies

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Part 3: Intervention Model

Section D: Improvement Activities and Timeline (cont.)

Critical Success Factor 1: Improve Academic Performance including (but not limited to) Reading/ELA and Math

CSF Milestone	Additional Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
1	CPALLS	CPALLS is an effective method to evaluate many of the readiness skills required for later reading and math success	CPALLS+ has been demonstrated to be scientifically valid and can easily be used to inform instruction. The University of Texas-Health Science Center at Houston, Texas Hihger Education Project (HEP), Texas, 2010, Publication: 33 pages. http://cli.uth.tmc.edu/our-programs/program-overview/TX-state-center/pdf/HEP-RFA-012210.pdf	Sept. 2010	May 2010
1A	Academic Interventions	RTI is a method of academic intervention used in the United States which seeks to prevent academic failure through early intervention, frequent progress measurement, and increasingly intensive research-based instructional interventions for children who are experiencing reading difficulties.	RTI Action Network, http://www.rtinetwork.org /?gclid=COXz9NzmwqECF RdvswodMnmEAQ	Sept. 2010	May 2010
1	"Time to Learn"	A multi-media computer program that will engage Special education students and B.I. students in grades 4-5. <i>Time to Learn</i> uses differentiated activities and pace to meet the needs of students	Comprehensive study conducted by United States Pilot (Dallas, Texas): Rockman et al.	Aug. 2010	June 2011

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Part 3: Intervention Model

Section D: Improvement Activities and Timeline (cont.)

Critical Success Factor 1: Improve Academic Performance including (but not limited to) Reading/ELA and

CSF Milestone	Additional Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
1	Pre-K full day program will improve student achievement in Reading;	A full day program provides children the opportunity to spend more time engaging in active, child initiated, small group activities A full day program provides students more time to master essential skills A full time program allows teachers time to expand and individualize readiness lessons Individual student needs can be better met during the day through small group and individualized instruction	Effects of a School-Based, Early Childhood Intervention on Adult Health and Well-Being A longitudinal study of participants in a Chicago public schools program serving prek through third grade students. It reported that at age 24, program participants had acquired more education and were less likely to commit crimes than those who did not receive the same level of service. Archives of Pediatrics and Adolescent Medicine (August 2007). State Fact Sheets from Enriching Children, Enriching the Nation Fact sheets for each of the 50 states and the District of Columbia. The research shows that quality prek programs that either serve all 3- and 4-year-olds or target children in the poorest families begin to pay for themselves in as little as one year and no more than 13 years, while saving states and the federal government billions over decades. Economic Policy Institute (EPI) (July 2007)	Aug 2010	June 2011

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Part 3: Intervention Model

Section D: Improvement Activities and Timeline (cont.)

Critical Success Factor 1: Improve Academic Performance including (but not limited to) Reading/ELA and Math

CSF Milestone	Additional Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
1A	Benchmark Testing TAKS	Benchmarks involve the measurement of student progress for the purpose of informing teachers, parents, and students. Benchmarks also serve to plan instruction to meet student academic needs.	NCAC: Research & Solutions: Curriculum: Effective Classroom Practices: Curriculum-Based Evaluations, Massachussets, 2003. Publication: 9 pages. http://4.17.143.133/ncac/index.cfm?l=2913 Authors: Tracey Hall, Ph.D., Senior Research Scientist, NCAC, and Missy Mengel, RA	Nov. 2010	Jan,Feb. Mar. 2011
18	Horizontal/Vertical Planning	Curriculum alignment is adjusting what is taught to align with what is measured on the high-stakes test. It increases the fit between what children learn and how they are assessed. Achievement is assured and gains are evident almost immediately. It is a complex process involving intensive effort and skill in curriculum design, delivery, and monitoring.	Publication: 1 page. http://www.pdkintl.org/cu rriculum/coping.htm	Aug. 2010	June 2011
1C	Celebrate Student Learning and achievement SCHOLAR TIME (Scholars Concentrating Heavily on Learning Achieve Rewards.)	Academic performance will increase by rewarding students for academic growth after assessments in a celebration of student learning.	Zimmerman, B.J. & Dibenedetto, M.K. (2008) Mastery learning and assessment: Implications for students and teachers in an era of high-stakes testing. <i>Psychology in the Schools</i> , 45(3), 206-216.	Sept. 2010	May 2011
1	Intel Readers	This mobile device that reads print aloud will allow students with learning disabilities and dyslexia gain more freedom, more access to printed material, gain independence and increase productivity, comprehension and fluency in reading.	Walter S. Mossberg. Intel Makes Leap in Device to Aid Impaired, The Wall Street Journal, Nov. 18, 2009.	Aug 2010	June 2011

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 3: Intervention Model

Section D: Improvement Activities and Timeline (cont.) Critical Success Factor 1: Improve Academic Performance including (but not limited to) Reading/ELA and

Math CSF Milestone	Additional Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
1C	Classrooms with special need students will be provided additional computer software, computers and technology devices.	Students with special needs use "Study Island", and "I-Station"; Programs allow students to work at their own pace and are monitored by classroom teachers.	Assistive Technology for Students with Learning Disabilities http://www.sedl.org/rural/seeds/assistivetech/atld.html Despite adequate cognitive ability, learning disabled students' difficulties with basic skills such as reading and writing can prevent full participation in the classroom and later in critical adult life activities. Computer technology provides the answer for many of these students.	Aug. 2010	June 2011
1A,C	Reading Intervention Tutorial during the day	Due to high mobility rates, students that require additional assistance will be able to receive immediate assistance from teachers and intervention substitutes. Intervention time addresses Tier II students and Special education, and dyslexia students.	Elbaum,B,Vaughn,S., Hughes, M.T., & Moody,S.W. (2000). Journal of Educational Psychology, 92(4),605- 619.How effective are one-on-one tutoring programs in reading for elementary students at risk for reading failure? A meta-analysis of the intervention research. The Best Teaching Jobs for Retired Teachers http://www.hellum.com/it ems/1489148-best- teaching-jobs-for-retired- teachers-that-they-will- love How Retired Teachers can help the Community http://www.helium.com/it ems/1600959-how- retired-teachers-can-help- the-community	Aug. 2010	June 2011

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Critical Suc	cess Factor 1: Improve A	cademic Performance incl	dama (mac			
Math						Timeline
CSF Milestone	Additional : Improvement Activity	Rationale	Supporting	Research	Timeline Begin Date	End Date
1	TELPAS scores will be use to drive instruction for ELL students	Give our high number of LEP students 79% students data will be desegregated for lesson planning	The University Texas-Health Center at House Texas Hinger E Project (HEP), 2010, Publication pages. http://cli.uth.t -programs/pro- overview/TX-si- center/pdf/HEF 012210.pdf	Science uston, Education Texas, ion: 33 mc.edu/our ogram- tate-	Aug. 2010	June 2011

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Texas Title I Priority Schools Grant Schedule #4B-Program Description

Part 3: Intervention Model

Section D: Improvement Activities and Timeline (cont.) Critical Success Factor 1: Improve Academic Performance including (but not limited to) Reading/ELA and

CSF Milestone	Additional Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
1	Improve reading scores by having the Campus Literacy Coach assist teachers in Scientifically Research Based Reading Strategies in grades Pk-5th. and align reading text as seen above.	The Campus Literacy Coach is responsible for the implementation of three critical elements in an effective, research- based Pre-K through 5 th grade reading program— high-quality instruction and follow-up, the use of data to guide instruction, and intervention resources for struggling readers—and the critical leadership tasks associated with improved reading outcomes for elementary level students. Those tasks concern providing professional development and appropriate classroom resources, undertaking classroom observations, and understanding the use of assessment and assessment data in improved reading outcomes.	Center on Instruction, 2007. Publication: 39 pages. http://www.centeroninstr uction.org/files/Principals %20Gulde%20Elementary .pdf Authors: Joseph Torgesen, Debra Houston, Lila Rissman, Marcia Kosanovich Florida Center for Reading Research at Florida State University, Just Read, Florida, 2006. Publication: 9 pages. www.fcrr.org/assessment/ pdf/smallGroupAlternative LessonStructures.pdf Authors: Marcia Kosanovich, Karen Ladinsky, Luanne Nelson, Joseph Torgesen	Aug 2010	June 2011
1	Addressing students who are Homebound due to Cancer, and other Illnesses	Homebound Instruction is an instructional bridge for students who must leave the classroom until they are able to return.	Guidelines for Providing Homebound Instruction to Students with Disabilities. (2007). The mission of the Homebound Program is to provide quality instruction in a variety of safe settings with modifications and accommodations for students that support highest achievement for all eligible students	Aug 2010	June 2011

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Section D: Improvement Activities and Timeline (cont.)

Critical Success Factor 2: Increase the use of Quality Data to Drive Instruction

CSF Milestone	cess Factor 2: Increase t Additional Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
2A	Data disaggregation Training (Margaret Kilgo Consulting)	We need to track our students to show growth on a year to year basis. Data can then be used to begin RTI process for those students not showing adequate progress.	An Enhanced Learning Diagnosis Model Based on Concept-Effect Relationships with Multiple Knowledge Levels. (2010)Conventional testing systems usually give students a score as their test result, but do not show them how to improve their learning performance. Researchers have indicated that students would benefit more if individual learning guidance could be provided.	Nov. 2010	Nov. 2010
2	Campus Benchmarks, TPRI/Tejas Lee scores data dessegragation by sub group populations.	We need to track our students to show growth on a year to year basis. Data can then be used to begin RTI process for those students not showing adequate progress	An Enhanced Learening Diagonosis Model Based on Concept-Effect Relationships with Mulitple Knowledge Levels. (2009)Conventional testing systems usually give students a score as their test result, but do not show them how to improve their learning performance. Researches have indicated that students would benefit more if individual learning guidance could be provided.	Sept. 2010	May 2011
2C	Weekly Grade Level/Department Meetings	Monitor student success and areas of weaknesses that need to be addressed.	Grade Level Meetings Address Specific Needs. (2008).Grade level meetings offer an opportunity to assess classes so that potential problems, both in individual students and with entire groups, can be avoided. Grade level meetings can be a positive tool in redirecting shared goals. Grade level meetings also address common, interdisciplinary objectives and outcomes.	Aug. 2010	June 2011

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Critical Suc	cess Factor 2: Increase t	he use of Quality Data to	orive instruction				
CSF Milestone	Additionals Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date		
2C	Bi-Monthly Campus Faculty Meetings	At times we only meet within our grade levels, so meeting with faculty and staff will allow for vertical and horizontal planning.	How to Run a Good Meeting. (2000)The purpose of the meeting is to discuss school activities. An effective faculty meeting should provide for interaction among the teachers. Meetings are needed when a group of people must be involved in an action or a decision.	Aug. 2010	June 2011		

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Critical Success Factor		

Critical Suc CSF Milestone	cess Factor 3: Increase L Additional Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
3C	Campus Survey (Campus Needs Assessment)	The collection of data can help determine the strengths and needs of a campus.	School Review Process Guide. Surveys must be conducted annually and is essential for the development of high quality district and campus improvement plans. (2008)	Sept. 2010	May 2011
3A	Leadership Training (SIRC)	To create responsive leaders to increase the capacity of school leaders in order to raise student achievement.	School Leadership that Works. Whether a school operates effectively or not increases or decreases a student's chances of academic success. Leadership is considered to be vital to the successful functioning of many aspects of a school (2003).	Aug. 2010	June 2011
3	Summer Conference (SIRC)	Teachers and administrators can explore best practices in professional learning and connect with school-based professional development.	Conferences will provide teachers with good skills to implement in the classroom throughout the content areas. High-quality training that is connected to school and district goals for student learning is more likely to improve student achievement. NGA Center for Best Practices (2009).	July 2010	July 2010
3	Region I TEEMS professional development Classroom Walk- throughs with Reflective Practices	Instructional leaders learn new skills to conduct meaningful classroom walk-throughs	Leaders who are prepared to address the needs inherent in both of these roles yield higher student achievement results. Kohn,B. & Nance,B. (2007). Principals who learn: Asking the right questions, seeking the best solutions. Alexandria, VA:ASCD	Aug. 2010	June 2011

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Part 3: Intervention Model

CSF Milestone	cess Factor 4: Improve L Additional Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
4A	Extended School Day /Saturday Camps that will include students with special needs: Extracurricular camps to include athletic (basketball, volleyball, etc.), academic, and fine arts camps (arts, music and dance)	This program is a way of improving academic achievement by providing opportunities for academic enrichment and providing social, cultural, and recreational activities. Gives students an opportunity to discover something new in their lives.	Review of Extended Day and Afterschool Programs. By serving smaller numbers of children than the school as a whole, we can make effective use of resources that are less easily available during the school day. Volunteers willing to work with children on academic, cultural, or sports activities are usually more available after school than during school hours (2008).	Sept 2010	June 2011
4A	University of Texas at Brownsville Technology Collaboration	Collaboration with UTB on the program will enable students to have an extended day after school at home. Teachers will have 100% attendance while UTB students partner to assist teachers in designing activities.	Don't your children deserve the best? http://www.time4learning.com/ Link on Learning http://www.linkonlearning.com/	Sept 2010	June 2011
4	Block Scheduling (Reading Block)	We need to increase the quality, consistency, and reach of classroom instruction by providing systematic and explicit initial instruction. We will be providing differentiated instruction delivered individually or in small groups.	Teaching All Students to Read: Practices from Reading First Schools With Strong Intervention Outcomes. Children enter school with very diverse instructional needs. Teaching all students to read requires a school level system for early identification of at risk students and a school level system for providing those students with the intensive interventions they need to become proficient readers.		

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Critical Suc	Improvement Activities a cess Factor 4: Improve L	earning lime		Timeline	Timeline
CSF Milestone	Additional Improvement Activity	Rationale	Supporting Research	Begin Date	End Date
4C	Grade Level Planning Horizontal	Teachers will set specific, measurable goals and strategies that will allow for collaboration within grade level teachers about curriculum expectations.	Ensuring Opportunity to Learn in a Standards- Based System. Curriculum alignment often has been cited as one of the most powerful strategies for improving student achievement. Alignment organizes the curriculum sequentially into focused and manageable content that can be mastered within the time provided (2009)	Aug 2010 Once a semester	May 2011 Once a semester
4C	Vertical Grade Level Planning	Coordinates instruction from one grade level to the next and aligns instructional priorities with assessment data.	Ensuring Opportunity to Learn in a Standards- Based System. Curriculum alignment often has been cited as one of the most powerful strategies for improving student achievement. Alignment organizes the curriculum sequentially into focused and manageable content that can be mastered within the time provided (2009).	Aug 2010 Once a semester	May 2011 Once a semeste

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CSF Milestone	Additional Improvement Activity	Parent/Community Involve Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
5B	Monthly Parental Meetings and Newsletter Campus involvement incentives provided.	Parent involvement in children's education allows kids to perform better in school, and navigate more easily some of the challenges of growing up.	Family School Partnerships: An Essential Component of Student Achievement. Partnership between families and schools occurs when parents and educators join in mutual efforts that have the shared goal of improving outcomes for students (2009).	Aug. 2010	May 2011
5	Region I Training Teaching Literacy at Home PK-2 Spanish and English Training	Training will address parents helping with transferable skills for English Language Development	Dimmock, C & Walker, A. (2005) Educational Leadership: Culture and Diverstiy. London.Sage Publications	Aug. 2010	May 2011
5B	Conferencing with parents using internet audio communication	For families that do not have telephones or transportation, teachers may use "netbooks" and the internet for audio conferences.	Family School Partnerships An Essential Component of Student Achievement. Partnership between families and schools occurs when parents and educators join in mutual efforts that have the shared goal of improving outcomes for students (2009).	2010	May 2011
5A	Communities in Brownsville Social Services	Schools can gain additional resources and a better understanding of their students' backgrounds by reaching out to their community organizations. In order to involve our community it is necessary to make schools feel like open and friendly places. As educators we must encourage our community to participate in a variety of ways.	Connecting Schools, Community, and Family. Community and family Involvement in schools is a well-documented antecedent to student		May 2011

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Section D: Improvement Activities and Timeline (cont.)

CSF Milestone	Additional Improvement Activity	Parent/Community Involve Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
5	Invite parents for family engagement time to celebrate academic achievement with students during academic achievements with students	Parental effort is consistently associated with higher levels of achievement, and the magnitude of the effect of parental effort is substantial. The results of the meta-analysis indicate that parental involvement is associated with higher student achievement outcomes. These findings emerged consistently whether the outcome measures were grades, standardized test scores, or a variety of other measures, including teacher ratings. This trend holds not only for parental involvement overall but for most components of parental involvement that were examined in the meta-analysis. Moreover, the pattern holds not only for the overall student population but for minority students as well. This academic advantage for those parents who were highly involved in their education averaged about .56 of a standard deviation for overall educational outcomes, grades, and academic achievement.	Parent Involvement in Early Intervention for Disadvantaged Children: Does it Matter? Wendy T. Miedel and Arthur J. Reynolds Results indicated that even after controlling for family background, the number of activities in which parents participated in preschool and kindergarten was significantly associated with higher reading achievement, with lower rates of grade retention at age 14 (eighth grade), and with fewer years in special education placement. The frequency of parent involvement was only marginally associated with reading achievement but was associated with lower rates of grade retention. A confirmatory analysis indicated that teacher ratings of parent involvement were significantly associated with higher reading achievement in eighth grade, lower grade Parental Involvement Impacts Student Achievement http://www.sciencedaily.com/releases/2008/05/080 527123852.htm	Sept. 2010	Apr 2011

Add additional pages as needed.

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Section D: Improvement Activities and Timeline (cont.)
Critical Success Factor 6: Improve School Climate

CSF Milestone	Additional Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
6	Campus Survey	The collection of data can help determine the strengths and needs of a campus.	School Review Process Guide. (2008) Surveys must be conducted annually and is essential for the development of high quality district and campus improvement plans.	Sept 2010	May 2011
6B	Positive Behavior Training through Region I Purpose is to decrease the number of behavior referrals.	Children enter school without the background experiences necessary for academic and behavioral success, it is important that school-wide environments are developed that can promote both academic and social-behavioral skills.	Effects of Positive Unified Behavior Support on Instruction. Teachers and other professionals in schools implementing positive behavior supports develop and consistently enforce school-wide rules that are clear, broadbased, and fair. They use strategies that are not reactive, but instead are efficiently proactive to behavior problems that may arise within their school (2009).	Aug. 2010	June 2011
6	"Team Building" TRICE Education Resources, Inc.	The average years of teaching experience at Skinner is 5.4. With 67% having less than 5 yrs. Experience. It is important to collaborate together while valuing and appreciating other's perspectives, opinions and ideas Team Building will establish working teams in a school environment.	Education Leadership May2004. Vol.61,.No.8, Schools as Learning Communities, pages 6-11, What is a Professional Learning Community?, Richard DUFour	Aug. 2010	June 2011
6	"Self Esteem" TRICE Education Resources, Inc.	99.69% of our students are Economically Disadvantaged and 81.44% of students at Skinner are At-Risk The Professional development discusses various approaches used to teach a leson to develop positive self-esteem within the classroom.	Education Leadership May2004. Vol.61,.No.8, Schools as Learning Communities, pages 6-11, What is a Professional Learning Community?, Richard DuFour	Aug. 2010	June 2011

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Critical Success	Factor 6: In	nprove S	School	Climate
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CSF Milestone	cess Factor 6: Improve S Additional Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
6B	"Classroom Management" TRICE Education Resources, Inc.	In 2009-2010 approx. 400 student behavior referrals were turned into the office. Teachers will explore steps they need to take to establish rules and procedures for effective classroom management in order to decrease the number of referrals.	Effects of Positive Unified Behavior Support on Instruction. (2009) Teachers and other professionals in schools implementing positive behavior supports develop and consistently enforce school-wide rules that are clear, broad- based, and fair. They use strategies that are not reactive, but instead are efficiently proactive to behavior problems that may arise within their school.	Aug. 2010	June 2011
6A	Increase Teacher and staff Attendance by through financial rewards per six weeks	Teacher and staff attendance for the 2009-2010 school year was at 88%. The average was 11.5 days missed per employee.	Data retrieved from the BISD SEMS System 2009- 2010.	Aug 2010	3une 2011

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Section D: Improvement Activities and Timeline (cont.)

CSF Milestone	cess Factor 7: Increase T Additional Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
7B	Staff Development LIST: Region I Professional Development TEEM (Transformation to Educational Excelience Model): Improving Literacy Skills in the Content Area Classroom (2days) Differentiation, Design, and Delivery (4days) Cuiturally Proficient Schools (online) Level One: Developing a School- wide Positive Behavior Support System (5		Fullan,M.(2001). Leading in a culture of change. San Francisco, CA: Jossey-Bass.		June 2011
7A	days) Increase observations and walk-throughs using campus developed and district forms of appraisals	Teacher quality will be Increase through feedback from walk-throughs and observations conducted by campus administrative team: Principal, Asst. Principal, Facilitator and Literacy Coach	Milanowski, A. Prince, C. & Koppich, J (2007) Observations of teachers' classroom performance. Washington, DC.: Center for Educator Compensation Reform. Retrieved From http://www.cecr.ed.gov/guides/CERTeacher ObservationModel.pdf	August 2010	June 2011
7	Site Visits: Donna Texas: Patricia Garza Elementary Pharr Texas: Vanguard Elementary	Teachers benefit from: an opportunity to engage in reflective dialogue about their work. Improvement of classroom practices Support from an "expert" (peer) who understands the daily demands of the classroom. Learn best/effective teaching practices to help students better learn curricula	Teachers Observing Teachers: A Professional Development Tool for Every School http://www.educationworld.com/a_admin/admin/admin/admin/admin/297.shtml	August 2010	June 2011

Add additional pages as needed.

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	which the LEA/campus intends to implement.	
This waiver extends the "life" for three years to the LEA on implementation of the grant p	bility of school improvement funds. of the funds for two additional years; allowing to behalf of the eligible campus, as long as the cam brogram. sted and received a walver of the period of availations, this waiver automatically applies to all LEA	npus meets the requirements of
must be checked.		
implementing a turnaround or res Under this waiver, the LEA with a model may have their School Imp improvement interventions, such applicable. This waiver allows the	mprovement timeline for Tier I and Tier II Title I start model. In eligible Tier I or Tier II campus implementing to invovement status reset regardless of the actual A as School Choice and Supplemental Education States two years to effectively implement the all statutory school improvement interventions be	he turnaround model or restart YP status and other school ervices (SES) would not be selected turnaround or restart
40 percent poverty eligibility thres This waiver allows a Tier I Titl	rogram in a Tier I or Tier II Title I participating s shold. le I campus that otherwise does not qualify to op he Tier I reform model selected.	

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Schedule #4C—Performance Assessment and Evaluation

Part 1: Component Description. By submitting this application, the applicant agrees to comply with any reporting and evaluation requirements that TEA may establish and to submit the reports in the format TEA requests. (Response limited to one page each, font size no smaller than 9 pt, Arial or Verdana)

Section A: Ongoing Monitoring/Continuous Improvement - Describe the LEA/campus' process for providing on-

going monitoring of grant activities to ensure continuous improvement

Skinner Elementary Campus Project Manager will provide on-going monitoring of grant activities. 1) Academic performance: campus will benchmark in Reading/ELA, Math and Science; TPRI/Tejas Lee (BOY, MOY, EOY) and Progress monitoring; Pre-Kinder CPALLS (BOY, MOY, EOY). 2) Data analysis will be generated after assessments. Teachers will identify weakness in special ed. and LEP populations as well as regular education students who are struggling. Appropriate Response to Intervention activities will be generated at grade level meeting which will be conducted on a weekly basis by the Facilitator and Campus Literacy Coach. Students will be identified for in school tutorial/ intervention based on scores. Students new to Skinner, due to mobility, who are behind in objectives will also benefit from the day 3) Leadership effective training will be attended by the Principal, Assistant, Facilitator and embedded tutorial program. Literacy Coach and positive attributes will be demonstrated to the faculty 4) Increased Learning time: in grades 3-5 students will receive additional help through the extended day at home project. Number of log ins for extended day will serve as attendance. Student improvement will be charted on graphs every six weeks 5)Communication with parent documentation (phone calls, notes, conferences) will be kept by classroom teachers and turned in every six weeks to the Campus Literacy Coach, parental involvement will be documented through sign ins and photos. The administrative secretary will retain reports on staff absences. Campus Project Manager will collect agendas and sign in sheets for all meetings and coordinate family engagement action team that works with the school and families and monthly events to celebrate student learning. 6) School climate will be charted by the increase of attendance and decrease in student referrals and staff attendance records. 7) To increase teacher quality the administrative team will conduct weekly walkthroughs, and observations and provide constructive feedback to the teachers. Teachers will receive professional The administrative team will schedule weekly grade level development and will serve as trainers for years 2 and 3. meetings, SBDM committee meetings every six weeks, and bi-monthly faculty meetings where regular updates will be provided on TTIPS progress. Benchmark data desegregation, lesson planning, one day a six weeks for vertical and horizontal planning, log ins for extended day program will be collected and reviewed by the Campus Project Manager. The Campus Project Manager will also provide formal mid year evaluation feedback sessions for teachers. Campus manager will meet every six weeks with Skinner Administrative team to schedule/evaluate Professional development, Behavior Management program, and other district initiatives. The Campus Project Manager will collect all documentation and complete quarterly and annual reports required for the TTIPS grant. Data will determine the participants in tutorials and netbook projects.

Brownsville ISD will provide significant on-going monitoring of grant activities primarily through the office of the Cluster Area Assistant Superintendent who is also hereby known in this grant as the district shepherd. All quarterly and end of year implementation reports will be carefully reviewed and dissected by the Cluster Area Assistant Superintendent prior to submission to TEA. These will be the official guideposts for monitoring of grant activities to ensure continuous improvement, however, short-interval (3-4 weeks) significant monitoring of grant activities on the local level will be implemented to ensure that reports to TEA indicate progress towards meeting goals and provide evidence of continuous improvement. These BISD short-interval on-going monitoring activities are listed below aligned to the grant's Critical Success Factors 1) Academic Performance: Reading/ELA, math, & science district and campus benchmarks, TPRI/TEJAS BOY, MOY, and EOY assessments, TAKS reading/ELA, math, & science commended & passing levels for all students, for LEPS, and for Sp. Ed., PreKinder CPALLS BOY, MOY, EOY 2) Quality data to drive instruction: Charts, graphs, and lists of regrouping, increased instructional time, etc. based on district & campus benchmark results, TPRI/TEJAS BOY, MOY Tier 2 & 3 regrouping charts & numbers of students showing improvement. TELPAS & AMAO changes. 3) Leadership effectiveness includes the number of training sessions attended by principal, assistant principal, & dean/facilitator and teacher leader trainings. 4) Effectiveness of increase learning time to be determined by number of extended day/week/year and zero period opportunities for students and number of students participating in sessions. 5) Increase parent/community involvement: Number of sessions, types of sessions, and number of participants for parents/community. 6) Improve school climate: percentage point increases in attendance, decreases in discipline referrals, and increases in number of students participating in extra/co-curricular activities. 7) Increase teacher quality: increases in number of administrator & teacher leader walk-throughs, feedback meetings, and mentoring/collaboration

meetings.

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Schedule #4C—Performance Assessment and Evaluation

Part 1: Component Description. By submitting this application, the applicant agrees to comply with any reporting and evaluation requirements that TEA may establish and to submit the reports in the format TEA requests. (Response limited to one page each, font size no smaller than 9 pt, Arial or Verdana)

Section B: Formative Evaluation- Describe the LEA/campus' process for formative evaluation, including how the results of the evaluation will be used to improve the grant program

Formative evaluations will be obtained to determine the project activities at the campus level by charting performance of LEP, at risk, and special education students on reading, math, science benchmarks, TPRI/Tejas Lee BOY,MOY,EOY and Progress Monitoring, and CPALLS BOY,MOY,EOY. Special focus will be on students attending the inschool tutorial and the extended day project. Facilitator, Literacy Coach and Campus Project Manager will receive assessment scores, analyze and chart findings and address weakness with the teachers. Students in these two project activities will show growth due to the one to one attention. If growth is not attained then teachers will collaborate with UTB monitors to adjusts/change design and assignments. Teachers will collaborate with "Substitute teachers" to modify, plan and differentiate the quality and type of instruction during tutorial. Discussions and feedback on all activities and projects will be held weekly with grade levels, bi-monthly with faculty, every six weeks with SBDM and monthly with the Administrative team: Principal, Assistant, Facilitator and Literacy Coach/ Campus Project Manager.

BISD will use the results of the formative evaluations to improve the grant program. At the district level, the

formative evaluation "Ongoing Monitoring" which will occur in short-intervals of 3-4 weeks and at the time of the quarterly reports to TEA. The district's Cluster Area Assistant Superintendent/district shepherd will meet with the campus administration and/or teacher leaders as appropriate to review and provide feedback on campus and district reading/ELA, math, and science benchmark results and the instructional and professional development decisions made as the result of those pieces of assessment data. The same process will be in place for the BOY and MOY TPRI/TEJAS K-3 reading assessments and the Pre K CCPALLS initiative. Quality data drives instruction. Thus, the formative evaluation measures, in short intervals, how effectively the campus is using the quality data and whether or not it is driving instructional decisions on a daily basis. Although leadership effectiveness may be more difficult to ascertain on a shortinterval basis, disaggregation of data and the making of data-driven decisions are both on-going job embedded leadership professional development activities. So is resourcefulness in the allocation of additional time and funds to support areas of need revealed by the constant and consistent disaggregation of data. Thus, the district shepherd will be able to use these indicators as formative evaluation tools for leadership effectiveness. Formative evaluation of the effectiveness of increased learning time will be based on increases in numbers of students participating in extension programs as well as indirectly via improvements in benchmark test results from administration to administration. Again, the success of extended learning opportunities will be an indicator of the leadership's effectiveness and groupings and curriculum for these opportunities will reflect the quality of use of data to drive instruction. The short-interval effectiveness of parent/community involvement increases and improvements in school climate will also be a topic of discussion every 3-4 weeks when the district shepherd meets with the campus to discuss progress towards goals. Discussions will result in decisions as to whether or not the campus is on target or needs to strengthen each activity/initiative dedicated to these two components. Finally, although BISD's teaching force is currently 100% highly qualified as per federal guidelines, the CSF of increasing teacher quality will be measured via the formative evaluation by items such as: walkthrough data collection, improvements in benchmark results, implementation of training on instructional strategies, use of technology, etc. In alignment with the on-going job embedded professional development in which grant teachers are participating.

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Section C: Qualitative and Quantitative Data Collection Methods- Describe the LEA/campus' process for data collection methods to be implemented and 1) how the data will be disaggregated; 2) used to improve instruction; and 3) obtain continuous improvement results

Data collection at Skinner will be the responsibility of the Campus Project Manager. The Campus Project Manager will collect all agendas, sign-ins, log-ins, walk-throughs, observations and graph assessments associated with grant activities. Facilitator and Literacy Coach will schedule weekly grade level meetings, coordinate all assessments; schedule professional development and presentations; coordinate the tutorial projects; plan horizontal/vertical planning every six weeks and plan family engagement activities; the Principal will schedule bi-monthly Faculty meetings and SBDM meetings once a six weeks, the Parent Liaison will schedule monthly meetings with parents; the Assistant Principal will record all referrals; the data entry clerk will monitor student mobility and attendance. The Administrative team will give copies of all walk-throughs and observations made to Campus Project Manager. All reports of activities will be discussed and documentation collected at monthly meetings held by Campus Project Manager and participants listed.

BISD and the campus agree to comply with reporting and evaluation requirements that TEA may establish and to submit the reports in the format TEA requests. The LEA will develop a process for data collection and methods will be technology driven to the greatest extent possible. Surveys will be used (example/monkey survey) to the extent

submit the reports in the format TEA requests. The LEA will develop a process for data collection and methods will be technology driven to the greatest extent possible. Surveys will be used (example/monkey survey) to the extent possible to gather data on quality, type, and degree of participatory involvement practiced by principal, teachers, Quality, type, and degree of planning, parents, community members, and when/as appropriate, students. implementation, and evaluation of project activities data collection will be mainly through summaries/sign in sheets/agendas submitted on-line to the degree possible to the Cluster Area Assistant Superintendent. The method for collection of data with regards to the quality, type, and degree of collaboration with project partners will be via reports from these groups as well as campus reports to the District Shepherd with details regarding the successes and challenges of project collaboration. Data collection regarding the quality, type, and level of professional development activities and their impact on school reform efforts will be via walk-throughs and the PDAS instruments which indicate level of implementation of new strategies and level of follow-through in use of technology, etc. Data regarding the quality and type of curriculum used, instruction delivered, and increases in learning time will be derived from district and campus benchmark testing results, TPRI/TEJAS BOY, MOY, and EOY on-line reports disaggregated by targeted student group. Any products or documents developed as part of the project will be evaluated by the district's appropriate central office department. Strengths and weaknesses of the project design, implementation, and evaluation will also be reflected via these data collection methods and components described here. The quality and level of communication with and reporting to management on the progress of the project and any problems encountered will also be reflected via the data collection methods described above because data collection components will include items such as: 1) on time/late submission, 2) complete/incomplete submissions, and 3) level of meeting formative goal/s, etc. Ultimately, the extent to which recommendations for modifying or improving the program as a result of on-going evaluation activities were implemented will be determined by the meeting or not meeting each year's progress goals and performance objectives. The majority of this data will be collected via the SIRC customized performance management system or a similar data collection tool. The SIRC district and campus snapshots will also be integral to the qualitative and quantitative data collection, the disaggregation of the data to improve instruction and to obtain continuous improvement results. All stakeholders, Board of Trustees, Superintendent, central office personnel, campus staff, parents, and community will have access to the data via on-line documents.

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Texas Title I Priority Schools Grant

Schedule # 4C—Performance Assessment and Evaluation

Part 2: Process for Development of Performance Goals

Describe the process to be implemented to develop the campus' performance goals. Include the groups participating in the development of the goals.

Responses are limited to two pages, front side only, with a font size no smaller than 9 point (Arial or Verdana).

Academic Performance. Skinner Elementary will Increase the commended performance rates in the areas of Reading/ELA, Mathematics and Science TAKS in Grades 3-5 and narrow the gap between LEP and Special Education students tested in TAKS. Through data-driven instruction, curriculum alignment, on-going monitoring of instruction students will progress 10% from the 2010 baseline on TAKS Reading, Math and Science. The gap between Special and Educations and LEP students will re reduced by 5%. Improvement activities include continuing a full day Pre-kinder program, on-going monitoring, demonstrations and Professional Development by the Campus Literacy Coach. Data driven instruction from TAKS benchmarks, TPRI/Tejas Lee, and CPALLS assessments. Struggling students will will be monitored through RTI, which seeks to prevent failure through early intervention. Texthelp software will be used to help struggling readers especially students with Dyslexia and learning disabilities. LEP students will improve with the help of the ESL Reading Smart software which offers Instruction to develop English Language Proficiency. Time to Learn Software will be placed solely in Special Education and B.I. Unit classrooms for 4-5 grade students. Intel Readers, mobile device that reads print aloud, will be purchased for all Special Education students. Skinner 3-5 grade teachers will collaborate with the University of Texas Technology Department to the design, develop and implement various forms of online instruction for our extended day "home-link" program. Verizon Wireless will be contracted to provide the Internet service and 300 Netbook computers. University undergraduates will assist in monitoring instruction from campus based computers. Retired School teachers will be contracted to provide in school tutorials for struggling LEP and special education students. Teachers will schedule a tutorial during the day to be used for remediation and one to one tutorial. In the fall groups of teachers will make site-visits to learn best practices. Garza Elementary in Donna, a campus which is comparable to Skinner, showed significant growth in Math. As a best practice a charter school in Pharr, Texas Vanguard Elementary is designed to teach dance, karate and other extra-curricular activities during the school day. Student rewards will occur after benchmarks and major assessments to treat students who's score reflected growth.

Use of Quality Data to Drive Instruction. The campus will increase district benchmark test passing rates by 10%, increase Pre-K -2 End of Year on level reading scores, meet state standards for ELLPS and reduce reading and math end of year failure rates. Improvement activities include sending eight staff members from 3rd -5th grade, to the Margaret Kilgo Data-Driven Decision Making Seminars in both Reading and Math. Seminars are held in Austin, Texas in the fall. The training will focus on data disaggregation of the TAKS 2010 Reading and Math Campus results. Staff will return and train co-workers on the process. Using the Margaret Kilgo models staff will disaggregate campus benchmark scores and TPRI/Tejas Lee data. On-going communication will be conducted through grade level planning sessions, weekly grade level meetings with Facilitator and Literacy Coach and bi-monthly faculty meeting.

Leadership effectiveness will increase through on-going job-embedded training through the School Improvement Resource Center- SIRC. SIRC will provide training on Developing Leadership Capacity Through Leadership Behaviors. SIRC has identified 15 Effective Traits of Successful Principals. These traits were selected from a compilation of characteristics common to servers. Skinner Administrative team will begin monitoring classroom instruction by making walk -throughs and documenting using observation forms customized to include campus initiatives. Literacy Coach will make classroom observations and provide teachers with trainings on District Initiatives.

Increased Learning Time. Skinner Elementary will increase learning time by extending the day at home. Collaborating with the University of Texas at Brownsville's Educational Technology Department , the University is committed to help faculty members at the school design, develop and implement various forms of online instruction to meet variety of needs of the students at Skinner Elementary. The University will host the requisite course management systems and provide the necessary support. Three-hundred Netbooks and wi-fi internet service plan will be purchased Year 1 through Verizon Wireless. The computers will be sent home with students (Regular Ed as well as Special Ed) who would be in need of tutorial. Students will access the internet at home through a contract the

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campus will make with Verizon Wireless Systems. Verizon has assured the campus that restraints and control will be applicable. This innovative program does not require the expense of additional tutorial buses or snacks. Skinner Elementary is 99% Hispanic and 76% of the students are Limited English Proficient. Parents whose first language is Spanish have a difficult time helping children with homework. In addition to tutorial extended day program will allow teachers to help students with family language barriers with homework assignments in English. The "Netbook" computers will be sent home and returned on a daily basis. Verizon will provide 300 new "Netbooks" for each additional year of contract. Skinner will acquire 900 Netbooks by the end of the third year. In 2009-2010 about 200 students in grades 3-5 were enrolled in tutorial, students were inconsistent with attendance. An average of about 50%-75% of students stayed for after school tutorial. Extended day and week on campus activities will focus on athletics and fine arts. The campus will continue its full day Pre-Kindergarten Programs and all grades Pre-K-5 will schedule a 120min. ELA Block time. The Facilitator will schedule vertical and horizontal planning once a semester with all grade levels. Saturday Academies will begin in the Spring and target Science objectives.

Increase Parent/community involvement: Parents will be trained on the usage of the "netbook"program. Parents may also write comments or concerns on the "blackboard" site. Parent's classes can also be taught at home. The Campus Parent Liaison will conduct one meeting a semester using the netbook system. Fifty computers will be sent home. Parents will be notified in advance and log times will be established. Lessons will be coordinated by the Campus Parent Liaison and BISD Parental Involvement Department. Audio communication service may be used for Parent conferences. Skinner has a mobility rate of 58%. Many of these students and do not have telephone service which makes it difficult for teachers to speak to parents. The netbook project will enable easy communication between students, parents and teachers. Communities in Schools -Cameron County, Inc will provide a Social Worker on campus every week that will impact the lives of our special education and B.I students and their families. The Parent Liaison will conduct monthly meetings and coordinate the Monthly Parent Newsletter. Parents will be invited to celebrate children's academic advancements during family engagement socials. The community of Retired School teachers, the University, Verizon Wireless and University students who will assist in after school programs (to include Karate and dance) will all participate in the Transformation Model.

School Climate Region I TEEMS Transformation to Educational Excellence Model will provide Level I Professional Development in "Developing a School-wide Positive Behavior Support System." The four day training will ensure that teachers understand and implement appropriate instructional strategies that are necessary to stimulate interest and engage students in learning. Ineffective instruction will contribute to classroom disruptions. TRICE Education Resources, Inc. will be contracted to provide professional development on Motivational Strategies, Team Building, Self Esteem and Behavior Management. These training will aide in the improvement of the school climate and reduce the number of behavior referrals. Extra-curricular activities available after school to include stringed instruments, keyboard, karate and dance. In an effort to increase teacher and staff attendance a financial incentive is being offered to employees with perfect attendance per six weeks. Certified personnel will receive three hundred dollars per six weeks if no absences are recorded regardless of reason, and classified will receive one hundred per six weeks for perfect attendance.

Increase Teacher Quality. Teacher quality will improve by increasing professional development and monitoring instruction. Staff will receive job embedded professional development from Trice Consulting on Team Building. In addition, Region I ESC TEEM will provide professional development on "Improving Literacy Skills in the Content Area Classroom", "Differentiation, Design and Delivery". The administrative team will design observation forms based on Instruction practices and programs in the Transformation model. Communication between teachers and administration will increase through observation feedback, grade level meetings and faculty meetings.

Other The netbook program will also be used by students who have been stricken with an illness that will keep them out of school for either a few days, several weeks or who are homebound indefinitely. In 2009-2010 Skinner Elementary had 4 students who were homebound. A computer can be sent home where students will be able to watch classroom instruction and follow assignments through the use of online services and a webcam built into the computer.

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Schedule # 4C—Performance Assessment and Evaluation

Part 3: Annual Performance Goals5

Improve Academic Performance - Enter the annual goals for student achievement, on both the State's assessments and other measures identified by the LEA, to which the LEA is holding the campus accountable

#	Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
1	Increase TAKS Reading/ELA commended performance rates.	TAKS Gr 3-5 Reading/ELA	3 rd 76% 4 th 78% 5 th 79%	+10% baseline	+20% baseline	+30% baseline
2	Increase TAKS Math commended performance rates.	TAKS Gr. 3-5 Math	3 rd 70% 4 th 93% 5 th 87%	+10% baseline	+20% baseline	+30% baseline
3	Increase TAKS Science commended performance rates.	TAKS Gr. 5 Science	5 th 83% 5 th TAKS M 63%	+10% baseline	+10% baseline	+10% baseline
4	Narrow gap between LEP and Special Education each and all students tested: TAKS	TAKS, TAKS A & TAKS M Gr. 3-EXIT Reading/ELA	3 rd 86% 4 th 82% 5 th 75%	-5% baseline	-10% baseline	-15% baseline
5	Reading/ELA. Narrow gap between LEP and Special Education each and all students tested: TAKS Math.	TAKS, TAKS A & TAKS M Gr. 3-EXIT Math	3 rd 71% 4 th 82% 5 th 81%	-5% baseline	-10% baseline	-15% baseline

Increase the Use of Quality Data to Drive Instruction — Enter the annual goals for increasing the use of quality data to drive instruction, to which the LEA is holding the campus accountable.

#	Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
1	Increase district benchmark test passing rates: Reading/ELA, math, and science.	District benchmark tests	Reading: 3 rd -50%, 4 th - 58%, 5 th -55% Math 3 rd -50%, 4 th - 64%, 5 th -55% Science 5 th -50% (AEIS-IT Online Jan.2010)	70%	80%	90%
2	Increase Pre K -2 End Of Year on- level reading scores in the area of Comprehension	CPALLS & TPRI/Tejas LEE	CPALLS English 96% Spanish 99% TPRI K-72%, 1 st - 64%, 2 nd -55% Tejas Lee K-72%, 1 st - 100%, 2 nd -65%	+10% baseline	+10% baseline	+10% baseline

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Increase the Use of Quality Data to Drive Instruction – Enter the annual goals for increasing the use of quality data to drive Instruction, to which the LEA is holding the campus accountable.

#	Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
3	Meet or exceed state standards for instruction of Beginner, Intermediate, & Advanced ELLPS.	TELPAS	Baseline: Attain: 37% Progress: 58%	+10% baseline	+10% baseline	+10% baseline
4	Reduce reading/ELA end-of-year failure rates.	StudentPLUS database	1 st 16% 2 nd 19% 3 rd 27% 4 th 15%	-5% baseline	-10% baseline	-15% baseline
5	Reduce math end-of-year failure rates.	StudentPLUS database	1 st 16% 2 nd 19% 3 rd 27% 4 th 15%	-5% baseline	-10% baseline	-15% baseline

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Part 3: Annual Performance Goals

Increase Leadership Effectiveness— Enter the annual goals for increasing the effectiveness of campus leadership, to which the LEA is holding the campus accountable.

#	Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
1	Achieve Recognized or Exemplary TEA Accountability Status.	AEIS	Recognized	Exemplary	Exemplary	Exemplary
2	Meet AYP requirements.	NCLB AYP	Meet AYP	Meet AYP	Meet AYP	Meet AYP
3	Increase stakeholders' support of principal as instructional leader	2009-2010 CNA Needs Assessment	61.5% of teachers support the principal as an instructional leader	+20%	+20%	+20%
4	Increase participation in district & Region I workshops, on-line courses, pd seminars, etc.	ERO & Region 1 database	Campus did not participate in Region I workshops in 2009-2010	90%	92%	95%
5	Comply with all SIRC Modified Transformation Project components.	SIRC database	Subject to grant award	90%	92%	95%

Increase Learning Time - Enter the annual goals for increasing learning time on the campus, to which the LEA is holding the campus accountable.

#	Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
1	Continue Implementation of Pre- Kindergarten Full Day Program.	PEIMS	Full Day	Full day status	Full day status	Full day status
2	Provide extended day/week/RtI sessions for Reading/ELA all students and specifically for ELL and Special Education students.	Campus generated tutorial rosters	33% of students including Special Education students were enrolled in extended day sessions	+10% baseline	+20% baseline	+30% baseline

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Part 3: Annual Performance Goals5

Increase Learning Time - Enter the annual goals for increasing learning time on the campus, to which the LEA is holding the campus accountable.

#	Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
3	Provide day/week/RtI sessions for math all students and specifically for ELLP and Special Education students.	Campus generated tutorial rosters	33% of students Including Special Education students were enrolled in extended day sessions	+10% points / baseline	+20% points / baseline	+30% points / baseline
4	Provide day/week/RtI sessions for science all students and specifically for ELL and Special Education students.	Campus generated rosters	50% of 5 th grade students were enrolled in extended day sessions for science.	+10% baseline	+20% baseline	+30% baseline

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Part 3: Annual Performance Goals

Increase Parent/Stakeholder Involvement - Enter the annual goals for increasing parent and community involvement, to which the LEA is holding the campus accountable.

#.	performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
1	Increase number of yearly parent involvement activities/trainings on campus/Parent Center and at district.	Meeting/ Training Agendas /sign-n sheets	1 meeting weekly/64% attendance	1 meeting wkly/+10 Atten- dance baseline	1 meeting wkly/+15 Atten- dance baseline	1 meeting wkly/+20 Atten- dance baseline
2	Increase number of parental involvement activities in grades PK-5 th classrooms. Each grade level will organize a classroom parental involvement activity every 6wks.	Grade level school activity calendar/sign in sheets	30% of parents attend Open House activities	70%	75%	80%
3	Increase parent and community satisfaction with school.	Annual CNA survey	58% of parents are satisfied with the school.	80%	80%	80%
4	Increase depth of community involvement in school curriculum, including submission to KBSD for broadcasting.	District/website Campus annual calendar School website	30% of activities are reflected on School Website	70%	75%	80%
5	Increase parent and community volunteerism on campus.	Human Resources database	2009-2010 Baseline	+10	+20	+30

Improve School Climate - Enter the annual goals for Improving the school climate, to which the LEA is holding the campus accountable.

Carri	ous accountable:			September 1		
#	Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
1	Increase student attendance rates.	PEIMS	5 th six weeks 2010 97.3% attendance	98%	98%	98%
2	Decrease student discipline referrals.	2009-2010 Assistant Principal records on file	In 2009-2010 approx. 400 student behavior referrals were turned into the office.	-10	-20	-30
3	Increase teacher attendance rates.	BISD SEMS system	Average number of absences per teacher is 11.5 days per year, 88%	+3% baseline	+6% baseline	+9% baseline

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Improve School Climate - Enter the annual goals for improving the school climate, to which the LEA is holding the campus accountable.

#	Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
4	Increase stakeholders' perception of school climate.	CNA survey	61.3% of teachers are satisfied with the school climate	+10% baseline	+20% baseline	+20% baseline
5	Increase student participation in co- curricular and extra-curricular activities. (Fine Arts and Athletics)	CAN student survey	54% students participate in extra-curriuclar activities	+3% baseline	+6% baseline	+9% baseline

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Part 3: Annual Performance Goals

Increase Teacher Quality - Enter the annual goals for increasing teacher quality by measures identified by the LEA, to which the LEA is holding the campus accountable.

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#	Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
1	Increase student centered instruction.	Eduphoria software / walkthroughs	2009-2010 Baseline	20% baseline	30% baseline	35% baseline
2	Increase participation in District and Region I professional development sessions.	ERO & Region I software	0% attended Region I professional development sessions.	+5% baseline	+10% baseline	+15% baseline
3	Comply with all SIRC Modified Transformation professional development components.	ERO software	Subject to grant award	90%	92%	95%
4	Increase use of technology in instruction.	Eduphoria Reading Smart TextHELP Criterion, etc. software	2009-2010 Baseline	+10% baseline	+20% baseline	+30% baseline
5	Increase teacher use of data to impact instructional decisions.	AEIS It WebCATT TMSDS software	2009-2010 Baseline	+10% baseline	+20% baseline	+30% baseline

Other - Enter any other annual goals for improvement to which the LEA is holding the campus accountable.

#	Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performa nce	Year 1 Progres s Goal	Year 2 Progress Goal	Year 3 Progress Goal
1	Increase end-of-year reading report card passing rates of special education students K-5.	Online Gradespeed reports	Spring 2010 Baseline (as of grant deadlines this data not yet available.	+10% baseline	+15% baseline	+20% baseline
2	Increase end-of-year math report card reading passing rates of special education students K-5.	Online Gradespeed reports	Spring 2010 Baseline (as of grant deadlines this data not yet available	+10% baseline	+15% points / baseline	+20% points / baseline

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Schedule # 4C—Performance Assessment and Evaluation

Part 3: Annual Performance Goals

Other - Enter any other annual goals for improvement to which the LEA is holding the campus accountable.

#	Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performa nce	Year 1 Progres s Goal	Year 2 Progress Goal	Year 3 Progress Goal
3	Increase end-of-year science report card passing rates of special education students K-5.	Online Gradespeed reports	Spring 2010 Baseline (as of grant deadlines this data not yet available	+10% points /baseline	+15% baseline	+20% baseline
4	Increase end-of-year reading report card passing rates of ELL students K-5 (Each population).	Online Gradespeed reports	Spring 2010 Baseline (as of grant deadlines this data not yet available	+10% baseline	+15% baseline	+20% baseline
5	Increase end-of-year math report card passing rates of ELL students K-5 (Each population).	Online Gradespeed reports	Spring 2010 Baseline	+10% baseline	+15% baseline	+20% baseline

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	Cohodula # 4D-	Equitable Access and Participation: Barrie	rs and Strate	įies		
No Barr						
#		No Barriers	Students	Teachers	Others	
	The applicant assures that no barriers exist to equitable access and		X	×	X	
000	participation for any groups.					
Barrier:	Gender-Specific Blas	d day low specific Pins	Students	Teachers	Others	
#	Strategie	s for Gender-specific Bias orically underrepresented groups to fully				
A01	Expand opportunities for histo participate	orically underrepresented groups to tany				
A02	Provide staff development on	eliminating gender bias				
	Ensure strategies and materia	als used with students do not promote gender				
A03	bias	n to eliminate existing discrimination and the				
A04	affects of pact discrimination					
A05	Transplance with the requirements in Title 1X of the Education					
	Amendments of 1972, which prohibits discrimination on the basis of gender Ensure students and parents are fully informed of their rights and					
A06	responsibilities with regard to					
A99	Other (Specify)					
Barrier	: Cultural, Linguistic, or E	conomic Diversity	Students	Teachers	Others	
#	Strategies for Cultu	ral, Linguistic, or Economic Diversity				
B01	Provide program information	/materials in nome language				
B02_	Provide interpreter/translato	r at program activities reciation of cultural and linguistic diversity through				
В03	I a summing of activities nublica	ations, etc.				
 804	Campunicate to students to	achers, and other program beneficialles all				
	appreciation of students' and	I families' linguistic and cultural backgrounds y involvement/participation in program activities				
B05	Develop/maintain communic	n effective teaching strategies for diverse				
B06	1					
B07	Ensure staff development is communicates an appreciation	sensitive to cultural and linguistic differences and				
	Cook technical assistance fro	m Education Service Center, Technical Assistance				
В08	Center, Title I, Part A School	Support Team, or other provider		1 0		
B09	Provide parenting training			1 = = =		
B10	Provide a parent/family center			 		
B11	Involve parents from a varie	ty of backgrounds in decision making for parent involvement including home learning				
B12	activities and other activities	that don't require parents to come to the school			 	
B13	provide child care for parent	provide child care for parents participating in school activities		<u> </u>		
B14	Acknowledge and include far	mily members' diverse skills, talents, and				
		uding GED and/or ESL classes, or family literacy				
B15	program	ses for parents and other program beneficiarles				
B16	Offer computer literacy cour	ses for parents and other program server	<u> </u>			

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	Cabadula # 4D-	Equitable Access and Participation: Barrie	rs and Strate	gies	
Barriari	Cultural Linguistic or E	conomic Diversity (cont.)			
#	Strategies for Cultu	ral, Linguistic, or Economic Diversity	Students	Teachers	Others
B17	Conduct an outreach program	n for traditionally "hard to reach" parents			
B18	Coordinate with community c				
	Seek collaboration/assistance	from business, Industry, or Institution of higher			
B19	education				
B20	offects of past discrimination	n to eliminate existing discrimination and the on the basis of race, national origin, and color			
	Encure compliance with the t	equirements in Title VI of the Civil Rights Act of			
B21	1964, which prohibits discrim	ination on the basis of race, national origin, and		:	
B22	color Ensure students, teachers, ar	nd other program beneficiaries are informed of			
	their rights and responsibilities Provide mediation training or	es with regard to participation in the program a regular basis to assist in resolving disputes and			
B23	complaints				
B99	Other (Specify)				
Barrier: Gang-Related Activities		Students	Teachers	Others	
#		for Gang-related Activities			
C01	Provide early intervention.	<u> </u>			
C02	Provide Counseling.				
C03	Conduct home visits by staff.				
C04	Provide flexibility in scheduling				
C05	Recruit volunteers to assist in	n promoting gang-free communities.			
C06	Provide mentor program.	the state of the s			
C07	Provide before/after school re programs/activities.	ecreational, instructional, cultural, or artistic			
C08	Provide community service p	rograms/activities.			
C09	Conduct parent/teacher conf	erences.			
C10	Strengthen school/parent co	mpacts.			
C11	Establish partnerships with la	w enforcement agencies.			
C12	Provide conflict resolution/pe	er mediation strategies/programs.			
C13	adjugation	e from business, industry, or institution of higher			
C14	Provide training/information gang-related issues.	to teachers, school staff, & parents to deal with	. 🗆		
C99	Other (Specify)				
	Drug-Related Activities				
#	Strategie	s for Drug-related Activities	Students	Teachers	Others
D01	Provide early identification/in	ntervention.	<u> </u>		
D02	Provide Counseling.		<u> </u>		
D03	Conduct home visits by staff				
D04	Recruit volunteers to assist i	n promoting drug-free schools and communities.			
D05	Provide mentor program.				

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- 1		Equitable Access and Participation: Barrie	rs and Strate	gies	
	Schedule # 4D	(cont.)			
D06	Drug-Related Activities Provide before/after school r	ecreational, instructional, cultural, or artistic			
	programs/activities Provide community service p	rograms/activities			
D07	Provide comprehensive healt	h education programs.			
D08					
D09	Conduct parent/teacher conf				
D10	Establish school/parent com				
D11	Develop/maintain communit	y partiterships.			
D12 D13	Provide conflict resolution/po Seek collaboration/assistance	eer mediation strategies/programs. e from business, industry, or institution of higher			
D13	education. Provide training/information	to teachers, school staff, & parents to deal with			
D14	drug-related issues. Seek Collaboration/assistand				
	education.				
D99	Other (Specify)				
	Visual Impairments	ies for Visual Impairments	Students	Teachers	Others
#	Provide early identification a				
E01	Provide Program materials/i	pformation in Braille.			
E02	Provide program materials/	nformation in large type.			
E03	Provide program materials/	nformation on tane.			
E04		anormation on tape.			
E99	Other (Specify)				
	Hearing Impairments	es for Hearing Impairments	Students	Teachers	Others
#	Provide early identification				
F01	Provide early identification of Provide interpreters at prog				
F02		Tail activities:			
F99	Other (Specify)				
	Learning Disabilities	ies for Learning Disabilities	Students	Teachers	Others
#	Provide early identification				
G01	Expand tutorial/mentor pro				
G02	Provide staff development	n identification practices and effective teaching			
G03	strategies.				
G04	Provide training for parents in early identification and intervention.				
G99	Other (Specify)	line or Constraints			y <u>filiti</u>
	Other Physical Disabili	ner Physical Disabilities or Constraints	Students	Teachers	Others
# H01	Develop and implement a p	olan to achieve full participation by students with			
	other physical disabilities/c Other (Specify)	unsu anus.			
Н99	+ Orner (SOECHA)				

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Offer "flexible" opportunities for involvement, including home learning activities

Acknowledge and include family members' diverse skills, talents, acknowledge

Provide adult education, including GED and/or ESL classes, or family literacy

Conduct an outreach program for traditionally "hard to reach" parents.

and other activities that don't require coming to school.

Provide child care for parents participating in school activities.

П

in school activities.

Other (Specify)

M09

M10

M11

M12

M13

M14

M99

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			Texas Title I Priority Schools Grant	e and Strate	ales		
	Sched	ule # 4D-	Equitable Access and Participation: Barrier		AND STREET, ST		
Barrier:	Shortage of Qu	ialified Pe	ersonnel	Students	Teachers	Others	
#	Ctrai	toniae for	Shortage of Qualified Fersonici				
NO1	Develop and imp	iement a pla	an to recruit and retain qualified personnel.				
N02	Recruit and retai	n teachers f	rom a variety of racial, ethnic, and language				
	minority groups.	601	now toachers				
N03	Provide mentor p	rogram for n	new teachers				
N04	Provide intern pr	ogram for fi	ment in a variety of formats for personnel.				
N05	Provide profession	nai develop	iversities with teacher preparation programs.				
N06		colleges/uii	IVERSICIES WICH COUCHER PROPERTY			U	
N99	Other (Specify)	alaa Baa	anding Program Renefits			Marie Dalindera Hari	
	Lack of Knowle	eage Key	Arding Program Benefits Knowledge regarding Program Benefits	Students	Teachers	Others	
#	Strategies r	or Lack of	an to inform program beneficiaries of program				
P01		K!L=					
	Dublish newslett	er/brochure	s to inform program beneficiaries of activities and				
P02	to an a City						
	Provide annound	ements to l	ocal radio stations & newspapers about program				
P03	activities/benefit	s					
P99	Other (Specify)						
Barrier:	Lack of Trans	portation	to Program Activities	Students	Teachers	Others	
#	Strategies	for Lack	of Transportation to Program Activities	П			
Q01	Provide transpor	tation for p	arents and other program beneficiaries to activities. s for involvement, including home learning activities				
Q02	Offer "flexible" of	pportunities	of require coming to school.				
	and other activit	nes that do	in community centers and other neighborhood				
Q03	locations.	11 activides					
Q04	Other (Specify)						
Barrier	Other Barrier			NELIÇTERA ELISTORE PER	Teachers	Others	
#		Stra	tegies for Other Barrier	Students	reachers_	Others.	
	Other Barrier:						
Z99	Other Strategy:			1	1	<u> </u>	

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				ıram Budget S					
Program Authority: P.L. 107-110, Section 1003(g), a CFDA # 84.388A & 84.377A						Fund ARR/	d Code A (CFDA# 8 <u>Ilar (CFDA</u> #		BA): 286 B77A): 276
Pi	oject P	eriod:	August 1,	, 2010 through	June 30,	2013		<u>,</u>	
Class/Object Code a				Campus Grant Costs	LEA Ad Grant C	min	Pre- Award Cost		otal Grant Funds Budgeted
Payroll Costs		5B	6100	\$2,035,444	\$		\$	1	2,035,444
Professional and Contracted Ser	vices	5C	6200	\$1,150,980				\$1,	150,980
Supplies and Materials		5D	6300	\$270,488					\$270,488
Other Operating Costs		5E	6400	\$128,000				\$1	28,000
Capital Outlay (Exclusive of 661 6629) (15XX for charter schools	9 and only)	5G	6600/ 15XX	\$1,428,301				\$	1,428,301
0025) (25/// 10/		otal Dir	ect Costs	\$5,013,213					\$5,013,213
	1.334	% Indir	ect Costs			.,-			\$66,876
Grand Total	·				·				
Total Budgeted Costs:				\$5,013,213	\$		\$		\$5,080,089
	1-45		<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>				<u>. </u>	_ -	
Administrative Cost Calcu Enter total amount from Schedu		udaet 9	Summarv.	Last Column, Tol	tal Budgete	ed Cos	ts		\$5,080,089
Multiply by (5% limit)	11C # J L								X 5%

\$254,004

(5% limit)

Enter Maximum Allowable for Administration, including Indirect Costs

Multiply by

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Schedule #5—Program Budget Summary

Budget Request by Grant Year: Enter the amount of grant funds requested for each year of the three year grant period.

Year 1: SY 2010-2011 \$1,671,071 Year 2: SY 2011-2012 \$1,671,071* Year 3: SY 2012-2013 \$1,671,071*

* Any Budget Request entered for funds in Year 2 and/or Year 3 constitutes the LEA/campus requesting approval of the waiver for extending the period of availability of these grant funds, whether indicated on Schedule #4B—Program Description: Waiver Requests or not.

Provide any necessary explanation or clarification of budgeted costs

Skinner Elementary intends to support the elements of the Transformation Model using the following allocation of TTIPS Funds to support the specific activities and timelines outlined in the campus plan for year one:

- Payroll costs for Literacy Coach and Pre Kinder teachers
- Travel to out of state and in-state conferences and site visits
- Consultant Services in the areas of Behavior Management, School Climate and training on software specific for Special Education and Behavior Intervention Units.
- Supplies and Material for extended day extra-curricular fine art and athletic activities
- · Teacher incentives to increase attendance
- Increase Parental involvement and communication
- Collaboration with the University of Texas as Brownsville Technology Department and University students
- · Verizon Wireless Systems
- Technical support for TANGO software
- In school tutorial instructed by Certified BISD substitutes to address struggling At-Risk, ESL, and special needs students
- Leadership training for Administrative staff
- Increase Technology/computers devices

Campus anticipates similar allocations in years two and three of the grant. Year one start up activities may be reduced in years two. Approval of proposed budgets for subsequent years (2011-12 & 2012-13) will be based on school performance on agreed upon measures.

Year one: \$1,671,071 Year two: \$1,671,071 Year three: \$1,671,071

Total requested: \$5,013,213

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Support Staff Extra-Duty Pay (classified perfect attendance incentives --\$100 per 6wks)

Employee Benefits x 12.344% to include Literacy Coach

Subtotal Substitute, Extra-Duty, Benefits Costs

Grand Total Payroll Budget (line 26 + line 31)

268,284

296,772

1,514,668

2,035,444

6119

6121

6140

6wks)

28

29

30

31

32

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	hedule #5C- Itemized 6200	Texas Title I Priority	cted Services Cos	ts Regulring	Specific Ap	proval	
S	hedule #5C- Itemized 6200	Professional and Contro	CCCC DOI 11200 300			Total	
		kpense Item Description			Pre-Award	Amount Budgeted	
	Audit Costs (other than audits re-	quired under OMB Circular A-1:	33)		\$	\$ 0	
6212	Specify purpose						
	Rental or Lease of Buildings, Spa			0			
6269		Clause	l I h for nonprofi	t charter			
6299	Contracted Publication and Printi schools)	ng Costs (specific approval req	uired only for nonproli	Cilaitei		0	
	Specify purposes	h allowed for pennrofit charter	schools)			0	
6299	Scholarships and Fellowships (no	t allowed for Houbtone charter					
	Specify purpose:			Control of the			
Subto	tal	nal and Contracted Services	Cost Requiring Spe	cific Approva	i i	0	
	6200 - Professio	nai and Contracted Services	0.000	Valence in the		1 4 7 Sec.	
	ssional and Consulting Service Topic/Purpose/Service	Total Contracted	Pre-Award	Total Amount Budgeted			
#	Topic/Purpose/Service	urpose/service Amount \$4,842			\$	\$4,842	
1.	Online Gradebook			\$4,042			
2.							
3.							
4.					 		
5.					 		
6.							
7.							
8.					<u> </u>		
9.					 	1	
10.							
	otal				- I A	\$4,842	
		Professional and Cons	sulting Services Less	than \$10,00	U Þ	34,042	
Drofe	essional and Consulting Service	es (6219) Greater than or Ed	qual to \$10,000	Perference perm			
1. De	essional and Consulting Service escription of Professional or Co hmark Assessment	nsuiting Service (Topic/Pur	pose/Service):				
Cont	ractor's Cost Breakdown of Se	rvice to be Provided	# Positions	Total Contracted Amount	Pre-Award	Total Amount Budgeted	
	Contractor's Payroll	Costs		\$ 34,200	\$	\$ 34,200	
	Title: Benchmark	assessment			-		
	Subgrants, Subconti	acts, Subcontracted Services		-	 		
	Supplies and Materia	als					
	Other Operating Cos	erante Only)					
	Capital Outlay (Subo	grants Only)				# 24 200	
	Indirect Cost (,0)	Total Payment:	\$ 34,200	\$	\$ 34,200	

Total Payment: \$ 34,200

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**************************************	m. c launt and Contracted St	arvices Costs Red	ulring Specific	: Approval (c	ont.)
Schedule #5C- Itemized 6200 Professional and Consulting Service	(6219) Greater than or Equal	to \$10,000 (cont.	<u>}</u>		
Professional and Consulting Services 2. Description of Professional or Cor	suiting Service (Topic/Purpose	/Service):			
					· · · · · · · · · · · · · · · · · · ·
Sirc Leadership Training—Region 13	Summer Conference		Total	Pre-	Total
Contractor's Cost Breakdown of Ser		# Positions	Contracted Amount	Award	Amount Budgeted
Contractor's Payroll C	Costs		\$ 90,000	\$	\$ 90,000
TUA					
Subgrants, Subcontra	acts, Subcontracted Services				
Supplies and Materia	s				
Other Operating Cos	:s				
Capital Outlay (Subg	rants Only)				
Indirect Cost (_%)	Total Payment:	\$ 90,000	\$	\$ 90,000
	Wine Service /Tonic/Purnes	a/Service):			
3. Description of Professional or Co	nsuiting Service (Topic/Tarpos	_,			
Trice Consulting- Team Building, Self E	steem, Positive Behavior		7-4-1	T	Total
		" Desidons	Total Contracted	Pre-	Amount
Contractor's Cost Breakdown of Sei	vice to be Provided	# Positions	Amount	Award	Budgeted
				\$	\$
Contractor's Payroll	Costs		\$ 140,400		140,400
Title:	acts, Subcontracted Services				
Subgrants, Subcond Supplies and Materia	ale		<u></u>	<u> </u>	
Other Operating Cos	ets			 	
Capital Outlay (Subo	grants Only)				
Indirect Cost (_		m. t-i Daywonti	\$ 140,400	5	\$ 140,400
		Total Payment:	3 140,400		
4. Description of Professional or Co	onsulting Service (Topic/Purpo:	e/Service):			
Reading First Trainings (Memoran					Total
Contractor's Cost Breakdown of Se		# Positions	Total Contracted Amount	Pre- Award	Amount Budgeted
			\$ 99,000	\$	\$ 99,000
Contractor's Payroll	Coscs		\$ 99,000		
Title:	racts, Subcontracted Services			 	
Supplies and Mater	als		 		
Other Operating Co	sts				
Capital Outlay (Sub	grants Only)		 		
Indirect Cost (%)	Total Payment:	\$ 99,000	\$	\$ 99,000
A CONTRACT OF THE CONTRACT OF		IVIAI FAYIIICIII	1		
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					<u> </u>
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For TEA Use Only Adjustments and/or annotations made **TEXAS EDUCATION AGENCY** 031-901 on this page have been confirmed with Standard Application System (SAS) County-District No. by telephone/e-mail/FAX on School Years 2010-2013 Amendment No. of TEA. Texas Title I Priority Schools Grant Schedule #5C- Itemized 6200 Professional and Contracted Services Costs Requiring Specific Approval (cont.) Professional and Consulting Services (6219) Greater than or Equal to \$10,000 (cont.) 5. Description of Professional or Consulting Service (Topic/Purpose/Service): Margaret Kilgo Data Driven Decision Making Total Total Pre-Amount Contracted Contractor's Cost Breakdown of Service to be Provided **Award Positions** Budgeted_ **Amount** Contractor's Payroli Costs \$ 22500 \$ \$ 22500 Title: Data Driven Decision Making Workshop Fee Subgrants, Subcontracts, Subcontracted Services Supplies and Materials Other Operating Costs Travel to Austin Capital Outlay (Subgrants Only) Indirect Cost \$ 22500 Total Payment: | \$ 22500 Description of Professional or Consulting Service (Topic/Purpose/Service): Communities in Schools Case Worker Total Total Pre-Amount Contracted Contractor's Cost Breakdown of Service to be Provided Award **Positions Budgeted** Amount Contractor's Payroll Costs \$ 97686 \$ 97686 \$ Title: Communities in Schools Case Worker Subgrants, Subcontracts, Subcontracted Services Supplies and Materials Other Operating Costs Capital Outlay (Subgrants Only) %) Indirect Cost (__ \$ 97686 Total Payment: \$ 97686 7. Description of Professional or Consulting Service (Topic/Purpose/Service): Tango to include: CPALLS, TPRI/Tejas Lee Total Total Pre-Amount Contracted Contractor's Cost Breakdown of Service to be Provided **Positions** Award **Budgeted** Amount Contractor's Payroll Costs \$ 21,660 \$ 21,660 Title: Subgrants, Subcontracts, Subcontracted Services Supplies and Materials Other Operating Costs Capital Outlay (Subgrants Only) _%)_ Indirect Cost (__ \$ 21,660 \$ 21,660 Total Payment: Subtotal: Professional and Consulting Services Greater Than or Equal to \$10,000:

Schedule #5C- Itemized 6200 Professional and Contracted Services Costs Requiring Specific Approval (cont.)

nofessional and Consulting Services (Description of Professional or Consu BISD District Initiative Positive Contractor's Cost Breakdown of Servic	Benavior Support	# Positions	Total Contracted Amount	Pre- Award	Total Amount Budgete
Contractor's Payroll Cost	5		\$ 32,100	\$	\$32,100
TIHA Positive Behavio	r Support				
Subgrants, Subcontracts	, Subcontracted Services				
Supplies and Materials					
Other Operating Costs 1	ravel to Austin				
Other Operating Costs :	e Only)				
Capital Outlay (Subgrant					<u></u>
Indirect Cost (%	<u>}</u>	Total Payment:	\$ 32,100	\$	\$32,100
Description of Professional or Consu			1 7 02/200	<u> </u>	
ontractor's Cost Breakdown of Servic	e to be Provided	# Positions	Total Contracted Amount	Pre- Award	Total Amoun Budgete
Contractor's Payroll Cos	-s		\$ 54,000	\$	\$ 54,00
Title Consulting Sen	/ices		4 - 1,	<u> </u>	
Subgrants, Subcontracts	s, Subcontracted Services		<u> </u>	 	+
Supplies and Materials			 	 	
Other Operating Costs				 	+
Capital Outlay (Subgran	ts Only)		<u> </u>		
Indirect Cost (%)	T-t-! Daymont!	\$ 54,000	s	\$ 54,0
		Total Payment:	<u></u>		
O. Description of Professional or Con University of Texas at Brownsville	sulting Service (Topic/Pui	pose/Service): and Training tea	cher for Exter	ided Day "H	lome-Link
University of Texas at Brownsville Contractor's Cost Breakdown of Servi	Students for Floritoring	# Positions	Total Contracted Amount		Tota Amoui Budget
Contractor's Payroll Cos	ts		\$ 27,300	\$	27,300
Tilla: LITE Monitoring	and training technology		27,500	ļ *	
Cubarante Subcontract	s, Subcontracted Services				
Supplies and Materials	(instruments				
Other Operating Costs	X			1	
	ote Only)				
Other Operating Costs					1
Capital Outlay (Subgran			·		
Capital Outlay (Subgran	%)	Total Payment:	\$ 27,300	\$	\$ 27,300

Professional and Consulting Services (6219) Greater than or Equal to \$10,000 (cont.)

Extended Day University of Texas at Brownsville Stude		10441	Pre-	Total
ontractor's Cost Breakdown of Service to be Provided	# Positions	Contracted Amount	Award	Amount Budgeted
Contractor's Payroll Costs		\$ 27,000	\$	\$27,000
Title: University students				
Subgrants, Subcontracts, Subcontracted Services Supplies and Materials musical instruments, athletic eq	uinment			
Supplies and Materials musical instruments, attricted eq Other Operating Costs	dipinone			
Capital Outlay (Subgrants Only)				
Indirect Cost (%)				1
T	otal Payment:	\$ 27,000	\$	\$27,000
2Description of Professional or Consulting Service (Topic/Purpo Verizon Wireless Services Internet Service Contractor's Cost Breakdown of Service to be Provided	# Positions	Total Contracted	Pre- Award	Total Amount
	FOSICIONS	Amount		Budgeted
Contractor's Payroll Costs		\$	\$	\$
Title: Internet Services Subgrants, Subcontracts, Subcontracted Services				
Supplies and Materials				440 202
Other Operating Costs Internet Services		410,292		410,292
Capital Outlay (Subgrants Only)				
Indirect Cost (%)		-		\$
Т	otal Payment:	\$ 410,292	\$	410,292
Contractor's Cost Breakdown of Service to be Provided	Positions	Amount	Award	90,000
Contractor's Payroll Costs		\$ 90,000	\$	90,000
Subgrants, Subcontracts, Subcontracted Services			<u> </u>	
Supplies and Materials				
Other Operating Costs Travel			<u> </u>	
Capital Outlay (Subgrants Only)		 	 	
Indirect Cost (%)		 	 	\$
	otal Payment:	\$ 90,000	\$	90,000
Subtotal: Professional and Consulting Services Greater Than or Ec	ual to	\$	\$	\$
:10,000:				
Subtotal of Professional and Contracted Services Costs Requiring S	pecific Approval	: 0		0
Subtotal of Professional and Consulting Services or Subgrants Le	ss than \$10,000	: \$4,842		\$4,842
Subtotal of Professional and Consulting Services Greater than or E	qual to \$10,000	: 1,146,138		1,146,13
Remaining 6200- Professional and Contracted Services that do no	ot require specifi approval	C		
	Grand Total			1,150,98
Schedule #5D - Itemized 6300 Supplies and Mater	ials Costs Re	quiring Spec	ific Approv	val
Schedule #5D - Itemized 6300 Supplies and Mater	rials Costs Re	quiring Spec	ific Approv	, a,

			Budgeted
	Technology Hardware- Not Capitalized # Type Purpose Quantity	-	
6399	1 2	\$	\$
	3 4		
	5		\$2,250
6399	Technology Software- Not Capitalized TextHelp		
6399	Supplies and Materials		
	Total Supplies and Materials Requiring Specific Approve	ıl:	\$2,250
	Remaining 6300- Supplies and Materials that do not require specific approve	ıl:	268,238
	Remaining 6300- Supplies and Materials that do not require Grand Tot	al \$	\$ 270,488

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by telephone/e-mail/FAX on of TEA.			School Years 2010-2013	mendment No.		
<u>y</u>			Texas Title I Priority Schools Grant		- 10 TWO 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
- 14 (14 SE)	Schedule	#5E - Ite	mized 6400 Other Operating Costs Requiring Sp	ecific Ap	provai	
			expense Item Description	ľ	Pre-Award	Total Budgeted
	A COLUMNIA	for Employe	ees (includes registration fees)	s	;	\$ 30,000
6411						<u> </u>
	Specify purpose:	(includes r	egistration fees; does not include field trips) (specific approve	al		
	required only for n	onnrofit cha	rter schools)			
6412						l
	Stinends for Non-E	molovees (s	specific approval required only for nonprofit charter schools)			
6413						<u> </u>
	Trough for Mon-Emi	nlovees (inc	ludes registration fees; does not include field trips) (specific			
6419	approval required	only for non	profit charter schools)			
0419				119)		
6411/	Travel Costs for Ex	ecutive Dire	ector (6411), Superintendents (6411), or Board Members (64	,		
6419	(includes registrati	ion fees)				
	Specify purpose:]	L			<u> </u>
6429	Actual losses which	h could have	e been covered by permissible insurance	$$ \top		
6490	Indemnification Co	mpensation	for Loss or Damage			
- 100	Advisory Council/C	Committee T	ravel or Other Expenses (explain purpose of commission of			<u> </u>
6490	Schedule #4B-Pro	gram Descri	iption: Project Management) Community Organizations (Not allowable for University applic	ants)		1
	Membership Dues	in Civic or C	Community Organizations (Not allowed to the second of the			<u> </u>
	Specify name and	purpose of	organization: I reimbursed (specific approval required only for nonprofit	charter		1
6499		inting Costs	- If reimbursed (specific approval requires only			1
	schools)				January Krantsky sta Britani.	
	Specify purpose:			6.660 X		
			Total 64XX- Operating Costs Requiring specific a	pproval:	<u></u>	\$30,000
Rem	alning 6400 - Othe	er Operatin	ng Costs that do not require specific approval (TitleI,i	II-2rare		\$98,000
				nd Total	\$	\$ 128,000

For TEA Use Only TEXAS EDUCATION AGENCY 031-901 Adjustments and/or annotations made on this page have been confirmed with Standard Application System (SAS) County-District No. School Years 2010-2013 by telephone/e-mail/FAX on Amendment No. of TEA. **Texas Title I Priority Schools Grant** Schedule #5G - Itemized 6600/15XX Capital Outlay- Capitalized Assets Regardless of Unit Cost (15XX is for use by Charter Schools sponsored by a nonprofit organization) Total Quantity **Unit Cost Budgeted** Pre-Award Description/Purpose 6699/15XX- Library Books and Media (capitalized and controlled by library) 662,000 Library books 66XX/15XX- Technology Hardware - Capitalized 99000 22 1500 46,800 Smart Boards 26 600 280,002 3 **Projectors** 94 991 89999 Computers 4 99,99 30 207,000 Netbooks 5 46 1500 **Intel Readers** 6 7 8 9 10 11 66XX/15XX- Technology Software- Capitalized 19,500 24,000 12 I-Station Study Island 13_ 14 15 16 17 18 66XX/15XX- Equipment and Furniture 19 20 21 22 23 24 25 26 27 Capital expenditures for improvements to land, buildings, or equipment which materially increase their value or useful life. Chand Total \$1,428,301 Total 6600/15XX- Capital Outlay Costs:

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Statement of provisions and assurances for the program(s) in this application:

- A. Terms defined: As used in these Provisions and Assurances,
 - Contract means the entire document, and all of TEA's attachments, appendices, schedules (including but not limited to the General Provisions and the Special Provisions), amendments and extensions of or to the Standard Contract;
 - Agency or TEA means the Texas Education Agency;
 - Contractor means the party or parties to this contract other than Agency; including its or their officers, directors, employees, agents, representatives, consultants and subcontractors, and subcontractors' officers, directors, employees, agents, representatives and consultants;
 - Project Administrator means the person representing Agency or Contractor, as Indicated by the contract, for the purposes of administering the contract project;
 - Contract Project means the purpose intended to be achieved through the contract of which these Provisions and Assurances are a part:
 - Applicant means the same as Contractor;
 - SAS means the Standard Application System of which the application document is a part;
 - "Application" means the entire package submitted by the Applicant including the schedules contained in the application and so indicated on the General Information page of the application package;
 - Amendment means an application that is revised in budget categories and/or in program activities. It includes both the original application and any subsequent amendments; or extensions thereto;
 - Works means all tangible or intangible material, products, ideas, documents or works of authorship prepared or created by Contractor for or on behalf of TEA at any time after the beginning date of the Contract (Works includes but is not limited to computer software, data, information, images, illustrations, designs, graphics, drawings, educational materials, assessment forms, testing materials, logos, trademarks, patentable materials, etc.); and,
 - Intellectual Property Rights means the worldwide intangible legal rights or interests evidenced by or embodied in: (a) any idea, design, concept, method, process, technique, apparatus, invention, discovery, or improvement, including any patents, trade secrets, and know-how; (b) any work of authorship, including any copyrights, moral rights or neighboring rights; (c) any trademark, service mark, trade dress, trade name, or other indicia of source or origin; (d) domain name registrations; and (e) any other similar rights. The Intellectual Property Rights of a party include all worldwide intangible legal rights or interests that the party may have acquired by assignment or license with the right to grant sublicenses.
 - Grant means the same as Contract;
 - Grantee means the same as Contractor;
 - Grantor means the same as Agency; and
 - DCC means the Document Control Center of Agency.
- B. Contingency: This contract is executed by Agency subject to the availability of funds appropriated by legislative act for the purposes stated. All amendments and/or extensions or subsequent contracts entered into for the same or continued purposes are executed contingent upon the availability of appropriated funds. Notwithstanding any other provision in this contract or any other document, this contract is vold upon appropriated funds becoming unavailable. In addition, this contract may be terminated by Agency at any time for any reason upon notice to Contractor. Expenditures and/or activities for which Contractor may claim reimbursement shall not be accrued or claimed subsequent to receipt of such notice from Agency. This contract may be extended or otherwise amended only by formal written amendment properly executed by both Agency and Contractor. No other agreement, written or oral, purporting to alter or amend this contract shall be valid.
- C. Contractor's Application: Furnished to Agency in response to a request for application, is incorporated in this contract by reference for all necessary purposes. It is specifically provided, however, that the provisions of this contract shall prevail in all cases of conflict arising from the terms of Contractor's application whether such application is a written part of this contract or is attached as a separate document.
- D. Requirements, Terms, Conditions, and Assurances: Which are stated in the Request for Application, in response to which Applicant is submitting this application, are incorporated herein by reference for all purposes although the current General Provisions shall prevail in the event of conflict. The instructions to the Standard Application System, as well as the General and Fiscal Guidelines and Program Guidelines, are incorporated herein by reference.

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- E. Signature Authority; Final Expression; Superseding Document: Applicant certifies that the person signing this application has been properly delegated this authority. The Contract represents the final and complete expression of the terms of agreement between the parties. The Contract supersedes any previous understandings or negotiations between the parties. Any representations, oral statements, promises or warranties that differ from the Contract shall have no force or effect. The Contract may be modified, amended or extended only by formal written amendment properly executed by both TEA and Contractor.
- F. State of Texas Laws: In the conduct of the contract project, Contractor shall be subject to Texas State Board of Education and Commissioner rules pertaining to this contract and the contract project and to the laws of the State of Texas governing this contract and the contract project. This contract constitutes the entire agreement between Agency and Contractor for the accomplishment of the contract project. This contract shall be interpreted according to the laws of the State of Texas except as may be otherwise provided for in this contract.
- G. Monitoring: Desk reviews or on-site monitoring reviews may be conducted by Agency to determine compliance with the approved application and the applicable statute(s), law(s), regulations, and guidelines.
- H. Sanctions for Failure to Perform or for Noncompliance: If Contractor, in Agency's sole determination, fails or refuses for any reason to comply with or perform any of its obligations under this contract, Agency may impose such sanctions as it may deem appropriate. This includes but is not limited to the withholding of payments to Contractor until Contractor complies; the cancellation, termination, or suspension of this contract in whole or in part; and the seeking of other remedies as may be provided by this contract or by law. Any cancellation, termination, or suspension of this contract, if imposed, shall become effective at the close of business on the day of Contractor's receipt of written notice thereof from Agency.
- Contract Cancellation, etc.: If this contract is canceled, terminated, or suspended by Agency prior to its expiration date, the reasonable monetary value of services properly performed by Contractor pursuant to this contract prior to such cancellation, termination or suspension shall be determined by Agency and paid to Contractor as soon as reasonably possible.
- J. Indemnification:
 - For local educational agencies (LEAs), regional education service centers (ESCs), and institutions of higher education (IHEs) and state agencies: Contractor, to the extent permitted by law, shall hold Agency harmless from and shall Indemnify Agency against any and all claims, demands, and causes of action of whatever kind or nature asserted by any third party and occurring or in any way incident to, arising from, or in connection with, any acts of Contractor, its agents, employees, and subcontractors, done in the conduct of the contract project.
 - For all other grantees, subgrantees, contractors, and subcontractors, including nonprofit organizations and forprofit businesses: Contractor shall hold Agency harmless from and shall indemnify Agency against any and all claims, demands, and causes of action of whatever kind or nature asserted by any third party and occurring or in any way incident to, arising from, or in connection with, any acts of Contractor, its agents, employees, and subcontractors, done in the conduct of the contract project.
- K. Encumbrances/Obligations: All encumbrances/obligations shall occur on or between the beginning and ending dates of the contract. All goods must be received and all services rendered and subsequently liquidated (recorded as an expenditure or accounts payable) within the contract dates. In no manner shall encumbrances be considered or reflected as accounts payable or as expenditures, and an encumbrance cannot be considered an expenditure or accounts payable until the goods have been received and the services have been rendered. Obligations that are liquidated and recognized as expenditures must meet the allowable cost principles in OMB Circular A-87, A-21, or A-122 (as applicable) and program rules, regulations, and guidelines contained elsewhere. This applies to all grant programs, including state and federal, discretionary and formula.

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- L. Financial Management and Accounting: Grantee assures it will maintain a financial management system that complies with federal standards established in 34 CFR 80.20 and 74.21 and that provides for accurate, current, and complete disclosure of the financial results of each grant project. The financial management system records will identify adequately the source and application of funds and will contain information pertaining to grant awards, authorizations, obligations, unobligated balances, assets, outlays (i.e., expenditures), income, and interest. Fiscal control and accounting procedures will permit the tracing of funds to a level of expenditure adequate to establish that funds have been used in accordance with the approved grant application. The applicant agrees to maintain effective control over and accountability for all funds, property, and other assets. Public school districts, open enrollment charter schools, and regional education service centers in Texas must comply with the accounting requirements in the Financial Accounting and Reporting (FAR) module of the Financial Accountability System Resource Guide, Texas Education Agency (34 CFR 74.21; 34 CFR 80.20; TEA Financial Accountability System Resource Guide).
- M. Expenditure Reports: Contractor shall submit expenditure reports in the time and manner requested by Agency as specified in the instructions to the Standard Application System (SAS) which are incorporated by reference. Unless otherwise specified, interim reports are due to TEA within 15 days after the end of each reporting period. Unless otherwise specified, the final expenditure report is due within 30 days after the ending date of the grant. Revised expenditure reports, where the grantee is claiming additional expenditures beyond that originally requested, must be submitted within 60 days after the ending date of the grant, or as specified in the applicable Program Guidelines.
- N. Refunds Due to TEA: If Agency determines that Agency is due a refund of money paid to Contractor pursuant to this contract, Contractor shall pay the money due to Agency within 30 days of Contractor's receipt of written notice that such money is due to Agency. If Contractor fails to make timely payment, Agency may obtain such money from Contractor by any means permitted by law, including but not limited to offset, counterclaim, cancellation, termination, suspension, total withholding, and/or disapproval of all or any subsequent applications for said funds.
- O. Records Retention: Contractor shall maintain its records and accounts in a manner which shall assure a full accounting for all funds received and expended by Contractor in connection with the contract project. These records and accounts shall be retained by Contractor and made available for programmatic or financial audit by Agency and by others authorized by law or regulation to make such an audit for a period of not less than five years from the date of completion of the contract project or the date of the receipt by Agency of Contractor's final claim for payment or final expenditure report in connection with this contract, whichever is later. If an audit has been announced, the records shall be retained until such audit has been completed.
 - Contractor understands that acceptance of funds under this contract acts as acceptance of the authority of the State Auditor's office, or any successor agency, to conduct an audit or investigation in connection with those funds. Contractor further agrees to cooperate fully with the State Auditor's Office or its successor in the conduct of the audit or investigation, including providing all records requested. Contractor will ensure that this clause concerning the authority to audit funds received indirectly by subcontractors through Contractor and the requirements to cooperate is included in any subcontract it awards.
- P. Time and Effort Recordkeeping: For those personnel whose salarles are prorated between or among different funding sources, time and effort records will be maintained by Applicant that will confirm the services provided within each funding source. Applicant must adjust payroll records and expenditures based on this documentation. This requirement applies to all projects, regardless of funding source, unless otherwise specified. For federally funded projects, time and effort records must be in accordance with the requirements in the applicable OMB cost principles.
- Q. Forms, Assurances, and Reports: Contractor shall timely make and file with the proper authorities all forms, assurances and reports required by federal laws and regulations. Agency shall be responsible for reporting to the proper authorities any failure by Contractor to comply with the foregoing laws and regulations coming to Agency's attention, and may deny payment or recover payments made by Agency to Contractor in the event of Contractor's failure so to comply.
- R. Intellectual Property Ownership: Contractor agrees that all Works are, upon creation, works made for hire and the sole property of TEA. If the Works are, under applicable law, not considered works made for hire, Contractor hereby assigns to TEA all worldwide ownership of all rights, including the Intellectual Property Rights, in the Works, without the necessity of any further consideration, and TEA can obtain and hold in its own name all such rights to the Works. Contractor agrees to maintain written agreements with all officers, directors, employees, agents, representatives and subcontractors engaged by Contractor for the Contract Project, granting Contractor rights sufficient to support the performance and grant of rights to TEA by Contractor. Copies of such agreements shall be provided to TEA promptly upon request.

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Contractor warrants that (I) it has the authority to grant the rights herein granted, (II) it has not assigned or transferred any right, title, or interest to the Works or Intellectual Property Rights that would conflict with its obligations under the Contract, and Contractor will not enter into any such agreements, and (III) the Works will be original and will not infringe any intellectual property rights of any other person or entity. These warranties will survive the termination of the Contract. If any preexisting rights are embodied in the Works, Contractor grants to TEA the irrevocable, perpetual, non-exclusive, worldwide, royalty-free right and license to (I) use, execute, reproduce, display, perform, distribute copies of, and prepare derivative works based upon such preexisting rights and any derivative works thereof and (II) authorize others to do any or all of the foregoing. Contractor agrees to notify TEA on delivery of the Works if they include any such preexisting rights. On request, Contractor will provide TEA with documentation indicating a third party's written approval for Contractor to use any preexisting rights that may be embodied or reflected in the Works.

For School Districts and Nonprofit Organizations: The foregoing Intellectual Property Ownership provisions apply to any school districts, nonprofit organizations, and their employees, agents, representatives, consultants and subcontractors. If a school district or nonprofit organization or any of its subcontractor(s) wish to obtain a license agreement to use, advertise, offer for sale, sell, distribute, publicly display, publicly perform or reproduce the Works, or make derivative works from the Works, then express written permission must first be obtained from the TEA Copyright Office.

For Education Service Centers (ESCs): The foregoing Intellectual Property Ownership provisions apply to an Education Service Center (ESC) and its employees, agents, representatives, consultants, and subcontractors. If an ESC or any of its subcontractor(s) wish to obtain a license agreement to use, advertise, offer for sale, sell, distribute, publicly display, publicly perform or reproduce the Works, or make derivative works from the Works, then express written permission must first be obtained from the TEA Copyright Office.

For Colleges and Universities: The foregoing Intellectual Property Ownership provisions apply to any colleges and universities and their employees, agents, representatives, consultants, and subcontractors; provided, that for all Works and derivative works created or conceived by colleges or universities under the Contract, they are granted a non-exclusive, non-transferable, royalty-free license to use the Works for their own academic and educational purposes only. The license for academic and educational purposes specifically excludes advertising, offering for sale, selling, distributing, publicly displaying, publicly performing, or reproducing the Works, or making derivative works from the Works that are created or conceived under this Contract and colleges and universities and their employees, agents, representatives, consultants, and subcontractors are prohibited from engaging in these uses and activities with regard to the Works unless the prior express written permission of the TEA Copyright Office is obtained.

- S. Unfair Business Practices: Unfair Business Practices: By signing this Contract, Contractor, if other than a state agency, certifies that Contractor, within the preceding 12 months, has not been found guilty, in a judicial or state agency administrative proceeding, of unfair business practices. Contractor, if other than a state agency, also certifies that no officer of its company has, within the preceding 12 months, served as an officer in another company which has been found, in a judicial or state agency administrative proceeding, to be guilty of unfair business practices.
 - Contractor, whether a state agency or not a state agency, certifies that no funds provided under this Contract shall be used to purchase supplies, equipment, or services from any companies found to be guilty of unfair business practices within 12 months from the determination of guilt.
- T. Subcontracting: Contractor shall not assign or subcontract any of its rights or responsibilities under this contract, except as may be otherwise provided for in this application, without prior formal written amendment to this contract properly executed by both Agency and Contractor.
- Use of Consultants: Notwithstanding any other provision of this application, Applicant shall not use or pay any consultant in the conduct of this application if the services to be rendered by any such consultant can be provided by Applicant's employees.
- V. Capital Outlay: If Contractor purchases capital outlay (furniture and/or equipment) to accomplish the objective(s) of the project, title will remain with Contractor for the period of the contract. Agency reserves the right to transfer capital outlay items for contract noncompliance during the contract period or as needed after the ending date of the contract. This provision applies to any and all furniture and/or equipment regardless of unit price and how the item is classified in Contractor's accounting record.

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- W. Agency Property (terms): In the event of loss, damage or destruction of any property owned by or loaned by Agency while in the custody or control of Contractor, its employees, agents, consultants or subcontractors, Contractor shall indemnify Agency and pay to Agency the full value of or the full cost of repair or replacement of such property, whichever is the greater, within 30 days of Contractor's receipt of written notice of Agency's determination of the amount due. This applies whether the property is developed or purchased by Contractor pursuant to this contract or is provided by Agency to Contractor for use in the contract project. If Contractor fails to make timely payment, Agency may obtain such money from Contractor by any means permitted by law, including but not limited to offset or counterclaim against any money otherwise due to Contractor by Agency.
- X. Travel Costs: Amounts authorized for maximum recovery for travel and per diem costs against any state or federal funding source are restricted to those amounts which are approved in the State of Texas Appropriations Bill in effect for the particular funding period. Any amount over this limit must come from local funding sources. Applicant must recover funds at a lesser rate if local policy amounts are less than the maximum allowed by the state. Out-of-state travel may not exceed the federal government rate for the locale. Travel allowances are not allowable costs.
- Y. Funds for Religious Worship, Instruction: No funds will be used to pay for religious worship, instruction, or proselytization, or for any equipment or supplies for such, or for any construction, remodeling, repair, operation, or maintenance of any facility or part of a facility to be used for religious worship, instruction, or proselytization (34 CFR 76.532 and P. L. 107-110, section 9505).
- Z. Disclosure of Gifts and Campaign Contributions: The grantee shall file disclosures of gifts and campaign contributions as required by State Board of Education Operating Rule 4.3, which is incorporated as if set out in full. The grantee has a continuing obligation to make disclosures through the term of the contract. Failure to comply with State Board of Education Operating Rule 4.3 is grounds for canceling the grant.
- AA. Submission of Audit Reports to TEA: Grantees which are public school districts and open enrollment charter schools agree to submit the required annual audit report, including the reporting package required under OMB Circular A-133, if an audit is required to be conducted in accordance with OMB Circular A-133, to the TEA Division of School Financial Audits in the time and manner requested by the Agency.

Grantees which are **nonprofit organizations** (other than charter schools) and universities/colleges that expend \$500,000 or more total in federal awards in any fiscal year and are thus required to conduct a Single Audit or program-specific audit in accordance with the requirements in OMB Circular A-133, agree to submit a copy of such audit to TEA when the schedule of findings and questioned costs disclosed audit findings relating to any federal awards provided by TEA. A copy of such audit shall also be submitted to TEA if the summary schedule of prior audit findings reported the status of any audit findings relating to any federal awards provided by TEA.

A nonprofit organization or university/coilege grantee shall provide written notification to TEA that an audit was conducted in accordance with OMB Circular A-133 when the schedule of findings and questioned costs disclosed no audit findings related to any federal awards provided by TEA or when the summary schedule of prior audit findings did not report on the status of any prior audit findings related to any federal awards provided by TEA. Nonprofit organizations (other than charter schools) and universities/coileges shall submit the audit report to the TEA Division of Discretionary Grants. Audit reports must be submitted to TEA within 30 days of receipt of the report from the auditor. Failure to submit a copy of the audit to TEA could result in a reduction of funds paid to the grantee, a refund to TEA, termination of the grant, and/or ineligibility to receive additional grant awards from TEA.

- BB. Federal Rules, Laws, and Regulations That Apply to all Federal Programs: Contractor shall be subject to and shall abide by all federal laws, rules and regulations pertaining to the contract project, including but not limited to:
 - Americans With Disabilities Act, P. L. 101-336, 42 U.S.C. sec. 12101, and the regulations effectuating its provisions contained in 28 CFR Parts 35 and 36, 29 CFR Part 1630, and 47 CFR Parts 0 and 64;
 - Title VI of the Civil Rights Act of 1964, as amended (prohibition of discrimination by race, color, or national origin), and the regulations effectuating its provisions contained in 34 CFR Part 100;
 - 3. **Title IX of the Education Amendments of 1972**, as amended (prohibition of sex discrimination in educational institutions) and the regulations effectuating its provisions contained in 34 CFR Part 106, if Contractor is an educational institution;
 - Section 504 of the Rehabilitation Act of 1973, as amended (nondiscrimination on the basis of handicapping condition), and the regulations effectuating its provisions contained in 34 CFR Part 104 and 105;

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the Age Discrimination Act of 1975, as amended (prohibition of discrimination on basis of age), and any regulations issued thereunder, including the provisions contained in 34 CFR Part 110;

the Family Educational Rights and Privacy Act (FERPA) of 1975, as amended (ensures access to educational records for students and parents while protecting the privacy of such records), and any regulations issued thereunder, including Privacy Rights of Parents and Students (34 CFR Part 99), if Contractor is an educational institution (20 USC 1232a):

Section 509 of H.R. 5233 as incorporated by reference in P. L. 99-500 and P. L. 99-591 (prohibition against the use of federal grant funds to influence legislation pending before Congress);

Pro-Children Act of 2001, which states that no person shall permit smoking within any indoor facility owned or leased or contracted and utilized for the provision of routine or regular kindergarten, elementary, or secondary education or library services to children [P. L. 107-110, Section 4303(a)]. In addition, no person shall permit smoking within any indoor facility (or portion of such a facility) owned or leased or contracted and utilized for the provision of regular or routine health care or day care or early childhood development (Head Start) services [P. L. 107-110, Section 4303(b)(1)]. Any failure to comply with a prohibition in this Act shall be considered to be a violation of this Act and any person subject to such prohibition who commits such violation may be liable to the United States for a civil penalty, as determined by the Secretary of Education (P. L. 107-110, Section 4303(e)(1)].

Fair Labor Standards Act (29 USC 207), Davis Bacon Act (40 USC 276(a), and Contract Work Hours and Safety Standards Act (40 USC 327 et seq.), as applicable, and their implementing regulations in 29 CFR 500-899,

29 CFR Parts 1,3,5, and 7, and 29 CFR Parts 5 and 1926, respectively.

10. Buy America Act: Contractor certifies that it is in compliance with the Buy America Act in that each end product purchased under any federally funded supply contract exceeding \$2,500 is considered to have been substantially produced or manufactured in the United States. End products exempt from this requirement are those for which the cost would be unreasonable, products manufactured in the U. S. that are not of satisfactory quality, or products for which the agency head determines that domestic preference would be inconsistent with the public interest. Contractor also certifies that documentation will be maintained that documents compliance with this requirement (FAR 25.1-.2).

11. P.L. 103-227, Title X, Miscellaneous Provisions of the GOALS 2000: Educate America Act; P.L. 103-382, Title XIV, General Provisions of the Elementary and Secondary Education Act, as amended; and General Education Provisions Act,

as amended.

CC. Federal Regulations Applicable to All Federal Programs:

1. For Local Educational Agencies (LEAs): 28 CFR 35 Subparts A-E, 28 CFR 36 Subparts C & D, Appendix A, 29 CFR 1630, 34 CFR 75 or 76 as applicable, 77, 79, 80, 81, 82, 85, 97, 98, 99, 104, 47 CFR 0 and 64, and OMB Circulars A-87 (Cost Principles), A-133 (Audits), and A-102 (Uniform Administrative Requirements);

2. For Education Service Centers (ESCs): 28 CFR 35 Subparts A-E, 28 CFR 36 Subparts C & D, Appendix A, 29 CFR 1630, 34 CFR 75 or 76 as applicable, 77, 79, 80, 81, 82, 85, 97, 98, 99, 104, 47 CFR 0 and 64, and OMB Circulars A-87

(Cost Principles), A-133 (Audits), and A-102 (Uniform Administrative Requirements);

3. For Institutions of Higher Education (IHEs): 28 CFR 35 Subparts A-E, 28 CFR 36 Subparts C & D, Appendix A, 29 CFR 1630, 34 CFR 74, 77, 79, 81, 82, 85, 86, 97, 98, 99, 104, 47 CFR 0 and 64, and OMB Circulars A-21 (Cost Principles), A-133 (Audits), and A-110 (Uniform Administrative Requirements);

For Nonprofit Organizations: 28 CFR 35 Subparts A-E, 28 CFR 36 Subparts C & D, Appendix A, 29 CFR 1630, 34 CFR 74, 77, 79, 81, 82, 85, 97, 98, 99, 104, 47 CFR 0 and 64, and OMB Circulars A-122 (Cost Principles), A-133 (Audits),

and A-110 (Uniform Administrative Requirements);

- 5. For State Agencies: 28 CFR 35 Subparts A-E, 28 CFR 36 Subparts C & D, Appendix A, 29 CFR 1630, 34 CFR 76, 80, 81, 82, 85, 97, 98, 99, 104, 47 CFR 0 and 64, OMB Circulars A-87 (Cost Principles), A-133 (Audits), and A-102 (Uniform Administrative Requirements); and
- 6. For Commercial (for-profit) Organizations: 29 CFR 1630 and 48 CFR Part 31.

DD. General Education Provisions Act (GEPA), as Amended, Applicable to All Federal Programs Funded or Administered Through or By the U. S. Department of Education:

1. Participation in Planning: Applicant will provide reasonable opportunities for the participation by teachers, parents, and other interested parties, organizations, and individuals in the planning for and operation of each program described in this application (20 USC 1232(e)).

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- Availability of Information: Any application, evaluation, periodic program plan, or report relating to each program
 described in this application will be made readily available to parents and other members of the general public (20 USC
 1232(e)).
- 3. **Sharing of Information:** Contractor certifies that it has adopted effective procedures for acquiring and disseminating to teachers and administrators participating in each program described in this application significant information from educational research, demonstrations, and similar projects, and for adopting, where appropriate, promising educational practices developed through such projects (20 USC 1232(e)).
- 4. **Prohibition of Funds for Busing**: The applicant certifies that no federal funds (except for funds appropriated specifically for this purpose) will be used for the transportation of students or teachers (or for the purchase of equipment for such transportation) in order to overcome racial imbalance in any school or school system, or for the transportation of students or teachers (or for the purchase of equipment for such transportation) in order to carry out a plan of racial desegregation of any school or school system (20 USC 1228).
- 5. **Direct Financial Benefit:** Contractor certifies that funds expended under any federal program will not be used to acquire equipment (including computer software) in any instance in which such acquisition results in a direct financial benefit to any organization representing the interests of the purchasing entity or its employees or any affiliate of such an organization [20 USC 1232(b)(8)].
- **EE.** Payment for Services: Payment for service(s) described in this Contract is contingent upon satisfactory completion of the service(s). Satisfaction will be determined by TEA's Project Administrator, in his sole discretion but in accordance with reasonable standards and upon advice of his superiors in TEA, if necessary.
- FF. Family Code Applicability: By signing this Contract, Contractor, if other than a state agency, certifies that under Section 231.006, Family Code, that Contractor is not ineligible to receive payment under this Contract and acknowledges that this Contract may be terminated and payment may be withheld if this certification is inaccurate. TEA reserves the right to terminate this Contract if Contractor is found to be ineligible to receive payment. If Contractor is found to be ineligible to receive payment and the Contract is terminated, Contractor is liable to TEA for attorney's fees, the costs necessary to complete the Contract, including the cost of advertising and awarding a second contract, and any other damages or relief provided by law or equity.
- **GG. Interpretation**: In the case of conflicts arising in the interpretation of wording and/or meaning of various sections, parts, Appendices, General Provisions, Special Provisions, Exhibits, and Attachments or other documents, the TEA Contract and its General Provisions, Appendices and Special Provisions shall take precedence over all other documents which are a part of this contract.
- **HH.** Registered Lobbyists: No state or federal funds transferred to a contractor/grantee may be used to hire a registered lobbyist.
- II. Test Administration and Security: This contract is executed by Agency subject to assurance by Contractor that it has at all times been and shall remain in full compliance with Title 19, Texas Administrative Code Chapter 101, and all requirements and procedures for maintaining test security specified in any test administration materials in the possession or control of Contractor, or any school, campus, or program operated by Contractor. Notwithstanding any other provision in this contract or any other document, this contract is void upon notice by Agency, in its sole discretion, that Contractor or any school, campus, or program operated by Contractor has at any time committed a material violation of Title 19, Texas Administrative Code Chapter 101, or any requirement or procedure for maintaining test security specified in any test administration materials in the possession or control of Contractor, or any school, campus, or program operated by Contractor. Expenditures and/or activities for which Contractor may claim reimbursement shall not be accrued or claimed subsequent to receipt of such notice from Agency.
- **JJ. Social Security Numbers:** Social Security numbers will not be provided by TEA as a part of this agreement. TEA is not requiring or requesting school districts or other grantees to provide Social Security numbers as a part of this agreement.
- KK. Student-identifying Information: Contractor agrees that in executing tasks on behalf of TEA, Contractor will not use any student-identifying information in any way that violates the provisions of FERPA and will destroy or return all student-identifying information to TEA within thirty (30) days of project completion.

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LL. High-Risk Status, Special Conditions, and Enforcement Actions: Pursuant to the provisions in 34 CFR 80.12 and 74.14, a grantee may be identified by TEA as high-risk if the grantee has a history of unsatisfactory performance; is not financially stable; has a financial management system that does not meet federal financial management standards or the requirements in TEA's Financial Accounting and Reporting (FAR) module; has not conformed to terms and conditions of previous awards; or is otherwise not responsible. TEA may impose one or more special conditions or restrictions on a high-risk grantee, including payment on a reimbursement basis; withholding authority to proceed to the next phase until receipt of evidence of acceptable performance within a given funding period; requiring additional, more detailed financial reports; additional project monitoring; requiring the grantee to obtain technical or management assistance; establishing additional prior approvals; or other conditions that may be legally available. A grantee identified as high-risk will be notified in writing by TEA of the special conditions imposed and the process for removing the high-risk status and special conditions.

Pursuant to the provisions in 34 CFR 80.43 and 74.62, if a grantee materially fails to comply with any term of an award, whether stated in a federal statute or regulation, an assurance, in a grant application, or elsewhere, TEA may take one or more of the following enforcement actions as appropriate in the circumstances: temporarily withhold cash payments pending correction of the deficiency or more severe enforcement action; disallow all or part of the cost of an activity or action not in compliance; wholly or partly suspend or terminate the current award; withhold further awards for the program; or take other remedies that may be legally available. If an enforcement action is imposed, the grantee will be notified in writing by TEA of the actions imposed and the process for remedying the noncompliance or removing the enforcement actions.

TEA reserves the right to not award a discretionary grant to a high-risk grantee or to a grantee that is materially non-compliant with the terms and conditions of another award.

Rev. 03/2010

The signing of Schedule #1 - General Information by applicant indicates acceptance of and compliance with all requirements described on this schedule.

SCHEDULE #6 B

Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion—Lower Tier Covered Transactions

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This certification is required by the Department of Education regulations implementing Executive Order 12549, Debarment and Suspension, 34 CFR Part 85, for all lower tier transactions meeting the threshold and tier requirements stated at Section 85.11.

Terms defined: As used in these Provisions and Assurances

- "Covered Transaction"— A transaction under Federal non-procurement programs, which can be either a primary covered transaction or a lower tier covered transaction.
- "Lower Tier Covered Transaction"— (1) Any transaction between a participant and a person other than a procurement contract for goods or services, regardless of type, under a primary covered transaction; (2) Any procurement contract for goods or services between a participant and a person, regardless of type, expected to equal or exceed the Federal procurement small purchase threshold of \$25,000; (3) Any procurement contract for goods or services between a participant and a person under a covered transaction, regardless of amount.
- "Participant" Any person who submits a proposal for, enters into, or reasonably may be expected to enter into a covered transaction, including an agent or representative of another participant.
- "Principal"— An officer, director, owner, partner, principal investigator, or other person within a participant with management or supervisory responsibilities related to a covered transaction; or a consultant or other person, whether or not employed by the participant or paid with Federal funds, who (1) is in a position to handle Federal funds; (2) is in a position to influence or control the use of those funds; or (3) occupies a technical or professional position capable of substantially influencing the development or outcome of an activity required to perform the covered transaction.
- "Excluded Parties List System (EPLS)"— The list maintained and disseminated by the General Services Administration (GSA) containing names and other information about persons who are ineligible.
- "Debarment"— Action taken by a debarring official (Federal agency) to exclude a person (recipient) from participating in covered transactions.
- "Suspension"— An action taken that immediately prohibits a person from participating in covered transactions for a temporary period, pending completion of an agency investigation and any judicial or administrative proceedings that may ensue.
- "Ineligible" generally refers to a person who is either excluded or disqualified.
- "Person"— Any individual, corporation, partnership, association, unit of government or legal entity, however organized, except: foreign governments or foreign governmental entities, public international organizations, foreign government owned (in whole or in part) or controlled entities, and entities consisting wholly or partially of foreign governments or foreign governmental entities.
- "Proposal"—A solicited or unsolicited bid, application, request, invitation to consider or similar communication by or on behalf of a person seeking to participate or to receive a benefit, directly or indirectly, in or under a covered transaction.
- "Voluntarily Excluded"—A status of nonparticipation or limited participation in covered transactions assumed by a person pursuant to the terms of a settlement.
- By signing SAS Schedule #1 and submitting this proposal, the prospective lower tier participant is providing the certification set out below.
- 2. The certification in this clause is a material representation of fact upon which reliance was placed when this transaction was entered into. If it is later determined that the prospective lower tier participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension and/or debarment.
- The prospective lower tier participant shall provide immediate written notice to the person to whom this proposal is submitted if at any time the prospective lower tier participant learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
- 4. The terms "covered transaction", "debarred", "suspended", "ineligible", "lower tier covered transaction", "participant", " person", "primary covered transaction", "principal", "proposal", and "voluntarily excluded", as used in this clause, have the meanings set out in the Definitions and Coverage sections of rules implementing Executive Order 12549. You may contact the person to which this proposal is submitted for assistance in obtaining a copy of those regulations.
- 5. The prospective lower tier participant agrees by submitting this proposal that, should the proposed covered transaction be entered into, it shall not knowingly enter into any lower tier covered transaction with a person who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by the department or agency with which this transaction originated.

Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion—Lower Tier Covered Transactions

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Required for all federal grants regardless of the dollar amount

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- The prospective lower tier participant further agrees by submitting this proposal that it will include the clause titled Certification Regarding Debarment, Suspension, Ineligibility, and Voluntary Exclusion-Lower Tier Covered Transactions, without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.
- 7. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not debarred, suspended, ineligible, or voluntarily excluded from the covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may but is not required to, check the Non-procurement List.
- 8. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
- 9. Except for transactions authorized under paragraph 5 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension and/or debarment.

Certification

- (1) The prospective lower tier participant certifies, by signature on SAS Schedule #1 and by submission of this proposal, that neither it nor its principals are presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
- (2) Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

ED 80-0014, 9/90 (Replaces GCS-009 (REV.12/88), which is obsolete)

68 FR 66544, 66611, 66612, 66613, 66614, November 26, 2003

As amended by the Texas Education Agency (04/02)

The signing of Schedule #1--General Information by applicant indicates acceptance of all requirements described on this schedule.

SCHEDULE #6C.

Lobbying Certification

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Required for all federally funded grants greater than \$100,000.

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Submission of this certification covers all federal programs in this application, is required by the U. S. Department of Education and Section 1352, Title 31, of the United States Code, and is a prerequisite for making or entering into a subgrant or subcontract over \$100,000 with any organization. (Read instructions for this schedule for further information.)

The applicant certifies by signature on Schedule #1 - General Information, to the best of his or her knowledge and belief, that:

- (1) No federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the making of any federal grant, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any federal grant or cooperative agreement.
- (2) If any funds other than federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this federal grant or cooperative agreement, the undersigned shall complete and submit Standard Form LLL, "Disclosure of Lobbying Activities," in accordance with its instructions. (See Schedule #6D Disclosure of Lobbying Activities.)
- (3) The applicant shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subgrants, contracts under grants and cooperative agreements, and subcontracts) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact on which the U. S. Department of Education and the Texas Education Agency relied when they made or entered into this grant or contract. Any organization that falls to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Dept. of Education form #ED 80-0008
As amended by the Texas Education Agency

11/89 03/90

The signing of Schedule #1--General Information by applicant indicates acceptance of all requirements described on this schedule.

SCHEDULE #6D -

Disclosure of Lobbying Activities

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Complete this form to disclose lobbying activities for lobbying services procured (pursuant to 31 U.S.C. 1352). This disclosure form is required for any federal grant/contract received in excess of \$100,000 and on any subgrant/subcontract made by the grantee/contractor. (Read the instructions for this schedule for further information.)

Do not sign and submit this disclo	sure form unless lobbying	activities are	being disclosed.				
Federal Program:				,			
Name: 1. Type of Federal Action	2. Status of Federal Action		3. Report Type:				
a. Contract b. Grant	a. Bid/Offer/A b. Initial awar c. Post-award						
			For Material Change				
		1					
			Date of last Re	eport:			
4. Name and Address of Reporting En	tity: 5. If	Reporting Entit d Address of P	y in No. 4 is Subaw rime:	ardee, En	ter Name		
Subawardee		Texas Education 1701 N. Congr Austin, Texas	ess Avenue				
Tier (if known):							
Congressional District (if known):	Cor	Congressional District (if known): 21					
6. Federal Department/Agency:	7. Fe	7. Federal Program Name/Description:					
		CFDA Number, if applicable:					
8. Federal Action Number, if known:		9. Award Amount, if known:					
10. a. Name and Address of Lobbying (if individual, last name, first name, MI):	1109.00	o. Individuals Prent from No. 10	erforming Services a; last name, first nar	(including ne, MI):	address if		
	(Attach Continuation Sheet(s), if necessa	ry)				
	[ITEMS 11-15 REI	MOVED]					
16. Information requested through this fo	orm is authorized by Title 31	Signature:					
ia.a.ak	nt innovilla activities is a marana.						
representation of fact upon which reliance was placed by the tier when this transaction was made or entered into. This disclosure required pursuant to 31 U.S.C 1352. This information will be rep to the Congress semi-annually and will be available for public inspection. Any person who fails to file the required disclosure semi-annually and will be available.		- Hand.					
		Title:					
subject to a civil penalty of not less t	han \$10,000 and not more than	Telephone#		Date:			
\$100,000 for each such fallure.		<u> </u>			Standard Form LLL		
Federal Use Only:							

NCLB ACT PROVISIONS & ASSURANCES

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The following special provisions apply to all programs funded under the Elementary and Secondary Education Act, as amended by P. L. 107-110, No Child Left Behind (NCLB) Act of 2001. By signing Schedule #1 of this SAS, the applicant is assuring it is in compliance with the following provisions:

- A. Each such program will be administered in accordance with all applicable statutes, regulations, program plans, and applications.
- B. The control of funds provided under each such program and title to property acquired with program funds will be in a public agency or in a nonprofit private agency, institution, organization, or Indian tribe, if the law authorizing the program provides for assistance to such entities.
- C. The public agency, nonprofit private agency, institution, or organization, or Indian tribe will administer such funds and property to the extent required by the authorizing statutes.
- D. The applicant will adopt and use proper methods of administering each such program, including the enforcement of any obligations imposed by law on agencies, institutions, organizations, and other recipients responsible for carrying out each program and the correction of deficiencies in program operations that are identified through audits, monitoring, or evaluation.
- E. The applicant will cooperate in carrying out any evaluation of each such program conducted by or for the Texas Education Agency, the Secretary of Education or other federal officials.
- F. The applicant will use such fiscal control and fund accounting procedures as will ensure proper disbursement of, and accounting for, federal funds paid to such applicant under each such program.
- G. The applicant will submit such reports to the Texas Education Agency (which shall make the reports available to the Governor) and the Secretary of Education, as the Texas Education Agency and the Secretary of Education may require to enable the Texas Education Agency and the Secretary of Education to perform their duties under each such program.
- H. The applicant will maintain such records, provide such information, and afford access to the records as the Agency (after consultation with the Governor) or the Secretary may find necessary to carry out the Agency's or the Secretary's duties.
- I. Before the application was submitted, the applicant afforded a reasonable opportunity for public comment on the application and has considered such comment.
- J. Gun-Free Schools Act: The local education agency assures that it is in compliance with Section 37.007(e) of the Texas Education Code, which requires expulsion of a student who brings to school or possesses at school a firearm as defined by 18 U.S.C. Section 2891 [pursuant to the requirements in P. L. 107-110, Section 4141(d)(1)]. In addition, the local educational agency certifies that it has a policy requiring referral to the criminal justice or juvenile delinquency system of any student who brings a firearm or weapon to school [P. L. 107-110, Section 4141(h)(1)].
- K. Student Records Transfer: The local educational agency shall ensure that a student's records and, if applicable, a student's individualized education program as defined in section 602(11) of the Individuals with Disabilities Education Act, are transferred to a charter school upon the transfer of the student to the charter school, and to another public school upon the transfer of the student from a charter school to another public school, in accordance with applicable state law (P. L. 107-110, section 5208).
- L. Consolidation of Administrative Funds: A local educational agency, with the approval of TEA, may consolidate and use for the administration of one or more programs under the No Child Left Behind Act not more than the percentage, established in each program, of the total available for the local educational agency under those programs. A local educational agency that consolidates administrative funds shall not use any other funds under the programs included in the consolidation for administration for that fiscal year. Consolidated administrative funds shall be used for the administration of the programs covered and may be used for coordination of these programs with other federal and non-federal programs and for dissemination of information regarding model programs and practices.
- M. Privacy of Assessment Results: Any results from an individual assessment referred to in the No Child Left Behind Act of a student that become part of the education records of the student shall have the protections provided in section 444 of the General Education Provisions Act [P. L. 107-110, section 9523 and the Family Educational Rights and Privacy Act (FERPA) of 1975, as amended].

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- N. School Prayer: The local educational agency certifies that it is in compliance with Section 25.901 of the Texas Education Code. In addition, as a condition of receiving funds under the No Child Left Behind Act, the local educational agency certifies that no policy of the local educational agency prevents, or otherwise denies participation in, constitutionally protected prayer in public elementary schools and secondary schools, as detailed in the guidance provided by the U. S. Secretary of Education pertaining to such. The state educational agency shall report to the Secretary of Education each year a list of those local educational agencies that have not filed this assurance or against which complaints have been made to the State educational agency that the local educational agencies are not in compliance with this requirement (P. L. 107-110, section 9524(b).
- O. Equal Access to Public Schools Facilities Boy Scouts of America Equal Access Act: No public elementary school, public secondary school or local educational agency that has a designated open forum or a limited public forum and that receives funds made available from the U. S. Department of Education shall deny equal access or a fair opportunity to meet, or to discriminate against, any group officially affiliated with the Boy Scouts of America, or any other youth group listed in Title 36 of the United States Code (as a patriotic society), that wishes to conduct a meeting within that designated open forum or limited public forum, including denying such access or opportunity or discriminating for reasons based on the membership or leadership criteria or oath of allegiance to God and country of the Boy Scouts of America or of the youth group listed in Title 36 of the United States Code (as a patriotic society). For the purposes of this section, an elementary school or secondary school has a limited public forum whenever the school involved grants an offering to, or opportunity for, one or more outside youth or community groups to meet on school premises or in school facilities before or after the hours during which attendance at the school is compulsory. Nothing in this section shall be construed to require any school, agency, or a school served by an agency to sponsor any group officially affiliated with the Boy Scouts of America, or any other youth group listed in Title 36 of the United States Code (as a patriotic society). Compliance with this provision will be enforced through rules and orders issued by the Office for Civil Rights. If the public school or agency does not comply with the rules or orders, no funds made available through the Department of Education shall be provided by a school that fails to comply with such rules or orders or to any agency or school served by an agency that falls to comply with such rules or orders (P. L. 107-110, section 9525).
- P. General Prohibitions: None of the funds authorized under the No Child Left Behind Act shall be used to develop or distribute materials, or operate programs or courses of instruction directed at youth, that are designed to promote or encourage sexual activity, whether homosexual or heterosexual; to distribute or to aid in the distribution by any organization of legally obscene materials to minors on school grounds; to provide sex education or HIV-prevention education in schools that instruction is age appropriate and includes the health benefits of abstinence; or to operate a program of contraceptive distribution in schools (P. L. 107-110, section 9526).
- Q. Armed Forces Recruiter Access to Students and Student Recruiting Information: In accordance with guidance issued by the U. S. Department of Education, each local educational agency receiving assistance under the No Child Left Behind Act shall provide, on a request made by military recruiters or an institution of higher education, access to secondary school students names, address, and telephone listings, upon prior written consent of a student or the parent of a student. A secondary school student or the parent of the student may request that the student's name, address, and telephone listing not be released without prior written parental consent, and the local educational or private nonprofit school shall notify parents of the option to make a request and shall comply with any request. Each local educational agency receiving assistance under the No Child Left Behind Act shall provide military recruiters the same access to secondary school students as is provided generally to post secondary educational institutions or to prospective employers of those students (P. L. 107-110, section 9528).
- R. Unsafe School Choice Option: The local educational agency certifies that it shall establish and implement a policy requiring that a student attending a persistently dangerous public elementary school or secondary school, as determined by the Texas Education Agency, or who becomes a victim of a violent criminal offense, while in or on the grounds of a public elementary or secondary school that the student attends, be allowed to attend a safe public elementary or secondary school within the local educational agency, including a public charter school (P. L. 107-110, section 9532).
- S. Civil Rights: Nothing in the No Child Left Behind Act shall be construed to permit discrimination on the basis of race, color, religion, sex (except as otherwise permitted under Title IX of the Education Amendments of 1972), national origin, or disability in any program funded under the No Child Left Behind Act (P. L. 107-110, section 9534).

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- T. Student Privacy, Parental Access to Information, and Administration of Certain Physical Examinations to Minors: The local educational agency assures that it is in compliance with Chapter 26 of the Texas Education Code concerning parental rights and responsibilities. In addition, the local educational agency receiving funds under the No Child Left Behind Act certifies that it shall develop and adopt policies, in consultation with parents, regarding certain rights of a parent to access and inspect information; student privacy; the administration of physical examinations or screenings (except for examinations or screenings required by state law); and the collection, disclosure, or use of personal information collected from students for the purpose of marketing or selling that information. The local educational agency also assures that it is in compliance with the requirements for annually notifying parents of such policies and specific events (P. L. 107-110, Title X, Part F, section 1061).
- U. Assurances related to the education of homeless children and youths:
 - (1) The LEA assures that each child of a homeless individual and each homeless youth shall have equal access to the same free, appropriate public education, including a public preschool education, as provided to other children and youth.
 - (2) The LEA assures that homeless children and youth are afforded the same free, appropriate public education as provided to other children and youth.
 - (3) The LEA assures that it will review and undertake steps to revise any laws, regulations, practices, or policies that may act as a barrier to the enrollment, attendance, or success in school of homeless children and youth.
 - (4) The LEA assures that it will not separate students from the mainstream school environment on the basis of homelessness alone.
 - (5) The LEA assures that homeless children and youth have access to the education and other services that they need to in order to meet the same challenging State student academic achievement standards to which all students are held.
- V. Definitions: The following terms shall be defined as follows for programs authorized and carried out under the No Child Left Behind Act of 2001:
 - 1. Charter School: An open enrollment charter school receiving federal funds of any type must meet the federal definition of a charter school as provided in P. L. 107-110, Section 5210(1). The term "charter school" means a school that:
 - (A) is created by a developer as a public school, or is adapted by a developer from an existing public school, and is operated under public supervision and control;
 - (B) operates in pursuit of a specific set of educational objectives determined by the school's developer and agreed to by the authorized public chartering agency [i.e., the State Board of Education (SBOE)];
 - (C) provides a program of elementary or secondary education, or both;
 - (D) is nonsectarian in its programs, admissions policies, employment practices, and all other operations, and is not affiliated with a sectarian school or religious instruction;
 - (E) does not charge tuition;
 - (F) complies with the Age Discrimination Act of 1975, Title VI of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, section 504 of the Rehabilitation Act of 1973, and Part B of the Individuals with Disabilities Education Act;
 - (G) is a school to which parents choose to send their children, and that admits students on the basis of a lottery, if more students apply for admission than can be accommodated;
 - (H) agrees to comply with the same Federal and State audit requirements as do other elementary schools and secondary schools in the State, unless such requirements are specifically waived for the purpose of this program;
 - (I) meets all applicable Federal, State, and local health and safety requirements;
 - (J) operates in accordance with State law; and
 - (K) has a written performance contract with the authorized public chartering agency in the State (i.e., SBOE) that includes a description of how student performance will be measured pursuant to State assessments that are required of other schools and pursuant to any other assessments mutually agreeable to the SBOE.
 - 2. Community-Based Organization: A public or private nonprofit organization of demonstrated effectiveness that is representative of a community or significant segment of a community and that provides educational or related services to individuals in the community.
 - Core Academic Subjects: English, reading or language arts, mathematics, science, foreign languages, civics and government, economics, art, history, and geography.

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4. Highly Qualified:

- (A) when used with respect to any public elementary school or secondary school teacher teaching in a State, means that-
 - (i) the teacher has obtained full State certification as a teacher (including certification obtained through alternative routes to certification) or passed the State teacher licensing examination, and holds a license to teach in such State, except that when used with respect to any teacher teaching in a public charter school, the term means that the teacher meets the requirements set forth in the State's public charter school law; and
 - (ii) the teacher has not had certification or licensure requirements waived on an emergency, temporary, or provisional basis;
- (B) when used with respect to-
 - (I) an elementary school teacher who is new to the profession, means that the teacher-
 - (I) holds at least a bachelor's degree; and
 - (II) has demonstrated, by passing a rigorous State test, subject knowledge and teaching skills in reading, writing, mathematics, and other areas of the basic elementary school curriculum (which may consist of passing a State-required certification or licensing test or tests in reading, writing, mathematics, and other areas of the basic elementary school curriculum); or
 - (ii) a middle or secondary school teacher who is new to the profession, means that the teacher holds at least a bachelor's degree and has demonstrated a high level of competency in each of the academic subjects in which the teacher teaches by—
 - (I) passing a rigorous State academic subject test in each of the academic subjects in which the teacher teaches (which may consist of a passing level of performance on a State-required certification or licensing test or tests in each of the academic subjects in which the teacher teaches); or
 - (II) successful completion, in each of the academic subjects in which the teacher teaches, of an academic major, a graduate degree, coursework equivalent to an undergraduate academic major, or advanced certification or credentialing; and
- (C) when used with respect to an elementary, middle, or secondary school teacher who is not new to the profession, means that the teacher holds at least a bachelor's degree and
 - means that the teacher holds at least a bachelor's degree and—

 (i) has met the applicable standard in clause (i) or (ii) of subparagraph (B), which includes an option for a test; or
 - (ii) demonstrates competence in all the academic subjects in which the teacher teaches based on a high objective uniform State standard of evaluation that—
 - (I) is set by the State for both grade appropriate academic subject matter knowledge and teaching skills;
 - (II) is aligned with challenging State academic content and student academic achievement standards and developed in consultation with core content specialists, teachers, principals, and school administrators;
 - (III) provides objective, coherent information about the teacher's attainment of core content knowledge in the academic subjects in which a teacher teaches;
 - (IV) is applied uniformly to all teachers in the same academic subject and the same grade level throughout the State;
 - (V) takes into consideration, but not be based primarily on, the time the teacher has been teaching in the academic subject;
 - (VI) is made available to the public upon request; and
 - (VII) may involve multiple, objective measures of teacher competency.
- 5. Parental Involvement: The participation of parents in regular, two-way and meaningful communication involving student academic learning and other school activities, including ensuring:
 - (A) that parents play an integral role in assisting their child's learning;
 - (B) that parents are encouraged to be actively involved in their child's education at school;
 - (C) that parents are full partners in their child's education and are included, as appropriate, in decision making and on advisory committees to assist in the education of their child; and
 - (D) the carrying out of other activities, such as those described in section 1118 of P. L. 107-110.

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Professional Development includes activities that:

- (A) Improve and Increase teachers' knowledge of the academic subjects the teachers teach, and enable teachers to become highly qualified;
- (B) are an integral part of broad schoolwide and districtwide educational improvement plans;
- (C) give teachers, principals, and administrators the knowledge and skills to provide the students with the opportunity to meet challenging State academic content standards and student academic achievement standards;
- (D) improve classroom management skills:
- (E) are high quality, sustained, intensive, and classroom-focused in order to have a positive and lasting impact on classroom instruction and the teacher's performance in the classroom and are not one-day or short-term workshops or conferences;
- (F) support the recruiting, hiring, and training of highly qualified teachers, including teachers who became highly qualified through State and local alternative routes to certification;
- (G) advance teacher understanding of effective instructional strategies that are:
- (H) based on scientifically based research (except for programs under Title II, Part D, Enhancing Education Through Technology of this Act); and
- strategies for improving student academic achievement or substantially increasing the knowledge and teaching skills of teachers; and
- are aligned with and directly related to State academic content standards, student academic achievement standards, and assessments and the curricula and programs tied to the standards;
- are developed with extensive participation of teachers, principals, parents, and administrators of schools to be served under this Act:
- are designed to give teachers of limited English proficient children, and other teachers and instructional staff, the knowledge and skills to provide instruction and appropriate language and academic support services to those children, including the appropriate use of curricula an assessments;
- (M) to the extent appropriate, provide training for teachers and principals in the use of technology so that technology and technology applications are effectively used in the classroom to improve teaching and learning in the curricula and core academic subjects in which the teachers teach;
- (N) as a whole, are regularly evaluated for their impact on increased teacher effectiveness and improved student academic achievement with the findings of the evaluations used to improve the quality of professional development;
- (O) provide instruction in methods of teaching children with special needs;
- (P) include instruction in the use of data and assessments to inform and instruct classroom practice;
- (Q) Include instruction in ways that teachers, principals, pupil services personnel, and school administrators may work more effectively with parents; and
- (R) may include activities that:
 - (i) involve the forming of partnerships with institutions of higher education to establish school-based teacher training programs that provide prospective teachers and beginning teachers with an opportunity to work under the guidance of experienced teachers and college faculty;
 - (ii) create programs to enable paraprofessionals (assisting teachers employed by an LEA receiving assistance under Title I Part A) to obtain the education necessary for those paraprofessionals to become certified and licensed teachers; and
 - (iii) provide follow-up training to teachers who have participated in activities described previously in this definition that are designed to ensure that the knowledge and skills learned by the teachers are implemented in the classroom.

Scientifically Based Research:

- (A) means research that involves the application of rigorous, systematic, and objective procedures to obtain reliable and valid knowledge relevant to education activities and programs; and
- (B) includes research that:
 - (i) employs systematic, empirical methods that draw on observation or experiment;
 - (ii) involves rigorous data analyses that are adequate to test the stated hypotheses and justify the general conclusions drawn;
 - (iii) relies on measurements or observational methods that provide reliable and valid data across evaluators and observers, across multiple measurements and observations, and across studies by the same or different investigators;

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- (iv) relies on measurements or observational methods that provide reliable and valid data across evaluators and observers, across multiple measurements and observations, and across studies by the same or different investigators;
- (v) is evaluated using experimental or quasi-experimental designs in which individuals, entities, programs, or
 activities are assigned to different conditions and with appropriate controls to evaluate the effects of the
 condition of interest, with a preference for random-assignment experiments, or other designs to the extent that
 those designs contain within-condition or across-condition controls;
- (vi) ensures that experimental studies are presented in sufficient detail and clarity to allow for replication or, at a minimum, offer the opportunity to build systematically on their findings; and
- (vii)has been accepted by a peer-reviewed journal or approved by a panel of independent experts through a comparably rigorous, objective, and scientific review.
- 8. Teacher Mentoring: Activities that-
 - (A) consist of structured guidance and regular and ongoing support for teachers, especially beginning teachers, that-
 - (i) are designed to help the teachers continue to improve their practice of teaching and to develop their instructional skills; and part of an ongoing developmental induction process that-
 - (I) involves the assistance of an exemplary teacher and other appropriate individuals from a school, local educational agency, or institution of higher education; and
 - (II) may include coaching, classroom observation, team teaching, and reduced teaching loads; and
 - (III) may include the establishment of a partnership by a local educational agency with an institution of higher education.
- 9. Technology: State-of-the-art technology products and services.
- W. ESEA Performance Goals, Indicators, and Performance Reporting: The LEA assures it has adopted the five performance goals and the related performance indicators established by the U. S. Department of Education and as submitted in the Texas Consolidated State Application for Funds Under the No Child Left Behind Act. The LEA also assures that it will develop and implement procedures for collecting data related to the performance indicators where such data is not already collected through the Academic Excellence Indicator System (AEIS) or PEIMS and that it will report such data to the Agency in the time and manner requested.
- X. Transfer of School Disciplinary Records: The LEA assures it has a procedure in place to transfer disciplinary records, with respect to a suspension or expulsion, to any private or public elementary school or secondary school for any student who is enrolled or seeks, intends, or is instructed to enroll, on a full- or part-time basis, in the school. This requirement shall not apply to any disciplinary records with respect to a suspension or expulsion that are transferred from a private, parochial or other nonpublic school, person, institution, or other entity, that provides education below the college level (P. L. 107-110, section 4155).

Revised 03/03

The signing of Schedule #1 - General Information by applicant indicates acceptance of and compliance with all requirements described on this schedule.

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Federal Statutory Requirements

- 1) The LEA must demonstrate that the LEA has analyzed the needs of each school and selected an intervention for each school.
- 2) The LEA must demonstrate that it has the capacity to use these grant funds to provide adequate resources and related support to each Tier campus identified in the LEA's application in order to implement, fully and effectively, the required activities of the school intervention model it has selected.
- 3) If the LEA is not applying to serve each Tier I school (through a separate application for each campus), the LEA must explain why it lacks capacity to serve each Tier I school.
- 4) The LEA must describe actions it has taken, or will take, to design and implement interventions consistent with the final federal requirements, including the services the campus will receive or the activities the campus will implement.
- The LEA must describe actions it has taken, or will take, to recruit, screen, and select external providers, if applicable, to ensure their quality.
- The LEA must describe actions it has taken, or will take, to align other resources with the interventions.
- 7) The LEA must describe actions it has taken, or will take, to modify its practices or policies, if necessary, to enable its schools to implement the interventions fully and effectively.
- 8) The LEA must describe actions it has taken, or will take, to sustain the reforms after the funding period ends.
- 9) The LEA must include a timeline delineating the steps it will take to implement the selected intervention in each campus.
- 10) The LEA must describe the annual goals for student achievement on the State's assessments in both reading/language arts and mathematics that it has established in order to monitor its Tier I and Tier II schools that receive school improvement funds.
- 11) As appropriate, the LEA must consult with relevant stakeholders regarding the LEA's application and implementation of school improvement models on its campus.
- 12) Applicant provides assurance that financial assistance provided under the grant program will supplement, and not supplant, the amount of state and local funds allocated to the campus.
- 13) Applicant provides assurance that it will use its School Improvement Grant to implement fully and effectively an intervention in each Tier I and Tier II school that the LEA commits to serve consistent with the final federal requirements.
- 14) Applicant provides assurance that it will establish annual goals for student achievement on the State's assessments in both reading/language arts and mathematics and measure progress on the leading indicators in section III of the final federal requirements in order to monitor each Tier I and Tier II school that it serves with school improvement funds, and establish goals (approved by the TEA) to hold accountable its Tier III schools that receive grant funds.
- 15) Applicant provides assurance that it will, if it implements a restart model in a Tier I or Tier II school, include in its contract or agreement terms and provisions to hold the charter operator, charter management organization (CMO), or education management organization (EMO) accountable for complying with the final federal requirements.
- 16) Applicant provides assurance that it will report to the TEA the school-level data required under section III of the final federal requirements.
- 17) If the LEA/campus selects to implement the <u>turnaround model</u>, the campus <u>must</u> implement the following federal requirements.
 - Replace the principal and grant the principal sufficient operational flexibility (including in staffing, calendars/time, and budgeting) to implement fully a comprehensive approach in order to substantially improve student achievement outcomes and increase high school graduation rates;
 - b. Using locally adopted competencies to measure the effectiveness of staff who can work within the turnaround environment to meet the needs of students;
 - 1. Screen all existing staff and rehire no more than 50 percent; and
 - 2. Select new staff.
 - Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in the turnaround school;
 - d. Provide staff ongoing, high-quality, job-embedded professional development that is aligned with the school's comprehensive instructional program and designed with school staff to ensure that they are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies;
 - e. Adopt a new governance structure, which may include, but is not limited to, requiring the school to report to a

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new "turnaround office" In the LEA or SEA, hire a "turnaround leader" who reports directly to the Superintendent or Chief Academic Officer, or enter into a multi-year contract with the LEA or SEA to obtain added flexibility in exchange for greater accountability;

Use data to identify and implement an instructional program that is research-based and vertically aligned from one

grade to the next as well as aligned with State academic standards;

g. Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual students;

h. Establish schedules and implement strategies that provide increased learning time (as defined in this notice); and

. Provide appropriate social-emotional and community-oriented services and supports for students.

18) If the LEA/campus selects to implement the <u>turnaround model</u>, the campus may implement the following federal requirements.

1. Any of the required and permissible activities under the transformation model; or

2. A new school model (e.g., themed, dual language academy).

19) If the LEA/campus selects to implement the school <u>closure model</u>, the campus **must** implement the following requirement.

a. Enroll the students who attended that school in other schools in the LEA that are higher achieving within reasonable proximity to the closed school and may include, but are not limited to, charter schools or new schools for which achievement data are not yet available.

b. A grant for school closure is a one-year grant without the possibility of continued funding.

20) If the LEA/campus selects to implement the <u>restart model</u>, the campus <u>must</u> implement the following federal requirements.

Convert or close and reopen the school under a charter school operator, a charter management organization (CMO), or an education management organization (EMO) that has been selected through a rigorous review process. A CMO is a non-profit organization that operates or manages charter schools by centralizing or sharing certain functions and resources among schools. An EMO is a for-profit or non-profit organization that provides "whole-school operation" services to an LEA.

. Enroll, within the grades it serves, any former student who wishes to attend the school.

21) If the LEA/campus selects to implement the <u>transformation model</u>, the campus **must** implement the following federal requirements.

Develop and increase teacher and school leader effectiveness.

(A) Replace the principal who led the school prior to commencement of the transformation model;

(B) Use rigorous, transparent, and equitable evaluation systems for teachers and principals that--

(1) Take into account data on student growth as a significant factor as well as other factors such as multiple observation-based assessments of performance and ongoing collections of professional practice reflective of student achievement and increased high school graduation rates; and

(2) Are designed and developed with teacher and principal involvement;

(C) Identify and reward school leaders, teachers, and other staff who, in implementing this model, have increased student achievement and high school graduation rates and identify and remove those who, after ample opportunities have been provided for them to improve their professional practice, have not done so;

(D) Provide staff ongoing, high-quality, job-embedded professional development (e.g., regarding subject-specific pedagogy, instruction that reflects a deeper understanding of the community served by the school, or differentiated instruction) that is aligned with the school's comprehensive instructional program and designed with school staff to ensure they are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies; and

(E) Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in a transformation school.

2. Comprehensive instructional reform strategies.

(A) Use data to identify and implement an instructional program that is research-based and vertically aligned from one grade to the next as well as aligned with State academic standards; and

(B) Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of

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individual students.

- Increasing learning time and creating community-oriented schools.
 - (A) Establish schedules and strategies that provide increased learning time; and
 - (B) Provide ongoing mechanisms for family and community engagement.
- 4. Providing operational flexibility and sustained support.
 - (A) Give the school sufficient operational flexibility (such as staffing, calendars/time, and budgeting) to implement fully a comprehensive approach to substantially improve student achievement outcomes and increase high school graduation rates; and
 - (B) Ensure that the school receives ongoing, intensive technical assistance and related support from the LEA, the SEA, or a designated external lead partner organization (such as a school turnaround organization or an EMO).
- 22) An LEA may also implement other strategies to develop teachers' and school leaders' effectiveness, such as-
 - (A) Provide additional compensation to attract and retain staff with the skills necessary to meet the needs of the students in a transformation school;
 - (B) Institute a system for measuring changes in instructional practices resulting from professional development; or
 - (C) Ensure that the school is not required to accept a teacher without the mutual consent of the teacher and principal, regardless of the teacher's seniority.
- 23) An LEA may also implement comprehensive instructional reform strategies, such as-
 - (A) Conduct periodic reviews to ensure that the curriculum is being implemented with fidelity, is having the intended impact on student achievement, and is modified if ineffective;
 - (B) Implement a schoolwide "response-to-intervention" model;
 - (C) Provide additional supports and professional development to teachers and principals in order to implement effective strategies to support students with disabilities in the least restrictive environment and to ensure that limited English proficient students acquire language skills to master academic content;
 - (D) Use and integrate technology-based supports and interventions as part of the instructional program; and
 - (E) In secondary schools--
 - Increase rigor by offering opportunities for students to enroll in advanced coursework (such as Advanced Placement; International Baccalaureate; or science, technology, engineering, and mathematics courses, especially those that incorporate rigorous and relevant project-, inquiry-, or design-based contextual learning opportunities), early-college high schools, dual enrollment programs, or thematic learning academies that prepare students for college and careers, including by providing appropriate supports designed to ensure that low-achieving students can take advantage of these programs and coursework;
 - (2) Improve student transition from middle to high school through summer transition programs or freshman academies;
 - (3) Increase graduation rates through, for example, credit-recovery programs, reengagement strategies, smaller learning communities, competency-based instruction and performance-based assessments, and acceleration of basic reading and mathematics skills; or
 - (4) Establish early-warning systems to identify students who may be at risk of failing to achieve to high standards or graduate.
- 24) An LEA may also implement other strategies that extend learning time and create community-oriented schools, such as--

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- (A) Partner with parents and parent organizations, faith- and community-based organizations, health clinics, other State or local agencies, and others to create safe school environments that meet students' social, emotional, and health needs;
- (B) Extend or restructure the school day so as to add time for such strategies as advisory periods that build relationships between students, faculty, and other school staff;
- (C) Implement approaches to improve school climate and discipline, such as implementing a system of positive behavioral supports or taking steps to eliminate bullying and student harassment; or
- (D) Expand the school program to offer full-day kindergarten or pre-kindergarten.
- 25) The LEA may also implement other strategies for providing operational flexibility and intensive support, such as-
 - (A) Allow the school to be run under a new governance arrangement, such as a turnaround division within the LEA or SEA; or
 - (B) Implement a per-pupil school-based budget formula that is weighted based on student needs.

Statutory Program Assurances

- Applicant provides assurance that financial assistance provided under the grant program will supplement, and not supplant, the amount of state and local funds allocated to the campus.
- Applicant provides assurance that it will use its School Improvement Grant to implement fully and effectively an intervention in each Tier I and Tier II school that the LEA commits to serve consistent with the final federal requirements.
- 3) Applicant provides assurance that it will establish annual goals for student achievement on the State's assessments in both reading/language arts and mathematics and measure progress on the leading indicators in section III of the final federal requirements in order to monitor each Tier I and Tier II school that it serves with school improvement funds, and establish goals (approved by the TEA) to hold accountable its Tier III schools that receive school improvement funds.
- 4) Applicant provides assurance that it will, if it implements a restart model in a Tier I or Tier II school, include in its contract or agreement terms and provisions to hold the charter operator, charter management organization, or education management organization accountable for complying with the final federal requirements.
- 5) Applicant provides assurance that it will report to the TEA the school-level data required under section III of the final federal requirements.
- 6) Applicant provides assurance that it will participate in any evaluation of the grant conducted by the U.S. Department of Education, including its contractors, or the Texas Education Agency, including its contractors.

TEA Program Assurances

- 1. Before full implementation funds are made available, the grantee must demonstrate that all early implementation activities have been completed. Successful completion of the early implementation will be measured in the <u>Quarterly Implementation Reports</u>, the <u>Model Selection and Description Report</u>, and through participation in TEA technical assistance. Copies of the above named reports can be found on the TTIPS website at the following link: http://www.tea.state.tx.us/index4.aspx?id=7354&menu_id=798
 - a. The Model Selection and Description Report must be submitted to TEA no later than <u>February 1, 2011</u>. This report may be submitted at any time prior to the deadline. Grantees must demonstrate successful completion of the following activities:
 - I. Comprehensive Needs Assessment process.
 - ii. Establish the grant budget by the required categories.
 - iii. Identification and Selection of the intervention model.
 - iv. Development of activities to implement selected intervention model.
 - v. Development of Timeline of Grant Activities.
- 2) The applicant provides assurance that the LEA will designate an individual or office with primary responsibilities for supporting the LEA/campus' school improvement efforts. This individual/office will have primary responsibility and authority for ensuring the effective implementation of the grant option approved by TEA; serve as the district liaison to TEA and those providing technical assistance and/or contracted service to the LEA/campus as part of the approved grant.
- 3) The applicant provides assurance that a team from the grantee LEA/campus will attend and participate in grant orientation meetings, technical assistance meetings, other periodic meetings of grantees, the Texas School Improvement Conference, and sharing of best practices.

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- For LEAs selecting the TEA Designed Model, the applicant must participate in and make use of technical assistance and coaching support provided by TEA, SIRC, and/or its subcontractors.
- The applicant will establish or provide evidence of a system of formative assessment aligned to the Texas Essential Knowledge and Skills which provides robust, targeted data to evaluate the effectiveness of the LEA's curriculum and its alignment with instruction occurring on the campus; assesses progress on student groups' academic achievement at the campus level; and guide instructional decisions by teachers for individual students.
- The applicant will participate in a formative assessment of the LEA's capacity and commitment to carry out the grant 6)
- The applicant will provide access for onsite visits to the LEA and campus by TEA, SIRC and its contractors.
- The applicant, if selecting the Restart Model, agrees to contract only with CMO or EMO providers on the State's
- The applicant, if selecting the Turnaround Model or Transformation Model (Tiers I and Tiers II only) agrees to the participation of the campus principal or principal candidates in a formative assessment of their turnaround leadership
- If the LEA/Tier III campus selects to implement the transformation model, the campus assures that it will it 10) implement the following federal requirements.

 - 1. Develop and increase teacher and school leader effectiveness. A. Evaluate the effectiveness of the current principal and use the results of the evaluation to determine whether the principal should be replaced, be retained on the campus, or be provided leadership coaching or training.
 - B.Identify and reward school leaders, teachers, and other staff who, in implementing this model, have increased student achievement and high school graduation rates and identify and remove those who, after ample opportunities have been provided for them to improve their professional practice, have not done so;
 - C.Provide staff ongoing, high-quality, job-embedded professional development (e.g., regarding subject-specific pedagogy, instruction that reflects a deeper understanding of the community served by the school, or differentiated instruction) that is aligned with the school's comprehensive instructional program and designed with school staff to ensure they are equipped to facilitate effective teaching and learning and have the capacity to
 - D.Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in a transformation school based on rigorous, transparent, and equitable evaluation systems for teachers and principals:
 - 1. Takes into account data on student growth as a a factor as well as other factors such as multiple observation-based assessments of student performance and ongoing collections of professional practice reflective of student achievement and increased high school graduation rates; and
 - 2. Are designed and developed and with teacher and principal involvement
 - 2. Comprehensive Instructional reform strategles. Use data to identify and implement an instructional program that is research-based and vertically aligned from one grade to the next as well as aligned with State academic standards; and
 - Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual students.
 - 3. Increasing learning time and creating community-oriented schools.
 - A. Establish schedules and strategies that provide increased learning time; and
 - B. Provide ongoing mechanisms for family and community engagement.
 - Providing operational flexibility and sustained support.
 - A. Give the school sufficient operational flexibility (such as staffing, calendars/time, and budgeting) to implement fully a comprehensive approach to substantially improve student achievement outcomes and increase high school
 - B. Ensure that the school receives ongoing, intensive technical assistance and related support from the LEA, the SEA, or a designated external lead partner organization (such as a school turnaround organization or an EMO).
 - 11) An LEA may also implement other strategies to develop teachers' and school leaders' effectiveness, such as-
 - A. Provide additional compensation to attract and retain staff with the skills necessary to meet the needs of the
 - Institute a system for measuring changes in instructional practices resulting from professional development; or
 - Ensure that the school is not required to accept a teacher without the mutual consent of the teacher and principal, regardless of the teacher's seniority.

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- An LEA may also implement comprehensive instructional reform strategies, such as-12)
 - Conduct periodic reviews to ensure that the curriculum is being implemented with fidelity, is having the intended impact on student achievement, and is modified if ineffective;
 - Implement a school wide "response-to-intervention" model; В.
 - Provide additional supports and professional development to teachers and principals in order to implement C. effective strategies to support students with disabilities in the least restrictive environment and to ensure that limited English proficient students acquire language skills to master academic content;
 - Use and integrate technology-based supports and interventions as part of the instructional program; and D.
 - In secondary schools--E.
 - 1) Increase rigor by offering opportunities for students to enroll in advanced coursework (such as advanced Placement; International Baccalaureate; or science, technology, engineering, and mathematics courses, especially those that incorporate rigorous and relevant project-, inquiry-, or design-based contextual learning opportunities), early-college high schools, dual enrollment programs, or thematic learning academies that prepare students for college and careers, including by providing appropriate supports designed to ensure that low-achieving students can take advantage of these programs and coursework;
 - 2) Improve student transition from middle to high school through summer transition programs or freshman academies:
 - 3) Increase graduation rates through, for example, credit-recovery programs, re-engagement strategies, smaller learning communities, competency-based instruction and performance-based assessments, and acceleration of basic reading and mathematics skills; or
 - 4) Establish early-warning systems to identify students who may be at risk of falling to achieve to high standards or graduate.
- 13) An LEA may also implement other strategies that extend learning time and create community-oriented schools, such
 - Partner with parents and parent organizations, faith- and community-based organizations, health clinics, other State or local agencies, and others to create safe school environments that meet students' social, emotional, and health needs:
 - B. Extend or restructure the school day so as to add time for such strategies as advisory periods that build relationships between students, faculty, and other school staff;
 - Implement approaches to improve school climate and discipline, such as implementing a system of positive behavioral supports or taking steps to eliminate builying and student harassment; or
 - D. Expand the school program to offer full-day kindergarten or pre-kindergarten.
- 14) The LEA may also implement other strategies for providing operational flexibility and intensive support, such as—
 - A. Allow the school to be run under a new governance arrangement, such as a turnaround division within the LEA or
 - B. Implement a per-pupil school-based budget formula that is weighted based on student needs.
- 15) The LEA/campus assures TEA that data to meet the following federal requirements will be available and reported as requested.
 - Number of minutes within the school year.
 - Average scale scores on State assessments in reading/language arts and in mathematics, by grade, for the "all students" group, for each achievement quartile, and for each subgroup.
 - Number and percentage of students completing advanced coursework (e.g., AP/IB), early-college high schools, or dual enrollment classes. (High Schools Only)
 - College enrollment rates. (High Schools Only) d.
 - Teacher Attendance Rate
 - Student Completion Rate f.
 - Student Drop-Out Rate
 - Locally developed competencies created to identify teacher strengths/weaknesses
 - Types of support offered to teachers i.
 - Types of on-going, job-embedded professional development for teachers 1.
 - Types of on-going, job-embedded professional development for administrators
 - Strategies to increase parent/community involvement
 - m. Strategies which increase student learning time

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By submitting the application for American Recovery and Reinvestment Act (ARRA) funds (P.L. 111-5), the applicant agrees to comply with the following provisions and assurances for all programs authorized in Division A of the ARRA, Title I School Improvement Grant (SIG). The applicant understands that failure to comply with one or more of these provisions and assurances may result in the Texas Education Agency (TEA) taking one or more enforcement actions authorized in Title 34 of the Code of Federal Regulations (CFR) §§ 74.62 and 80.43.

In addition to the standard terms of award, all funding provided under the Recovery Act will be subject to the provisions, assurances and conditions for American Recovery and Reinvestment Act of 2009 (ARRA or Recovery Act).

Terms defined:

RECIPIENT - The term "recipient" means a State and includes the Texas Education Agency (TEA). It also includes any entity that applies for and receives a grant directly from the federal government.

RECOVERY FUNDS —The term "recovery funds" means any funds that are made available from appropriations made under the Recovery Act.

RECOVERY ACT - the American Recovery and Reinvestment Act (ARRA) of 2009 (P.L. 111-5)

STIMULUS FUNDS – The term "stimulus funds" means any funds that are made available from appropriations under the Recovery Act; the term may be used interchangeably with "recovery funds."

GRANTEE – the subrecipient of TEA and applicant of funds.

A. One-Time Funding: Unless otherwise specified, ARRA funding is considered one-time funding that is expected to be temporary. Grantees should expend funds in ways that do not result in unsustainable continuing commitments after the funding expires. Grantees must move rapidly, while using prudent grant management practices, to develop plans for using funds, consistent with the ARRA's reporting and accountability requirements, and promptly begin spending funds to help drive the nation's economic recovery. All ARRA funds must be separately accounted for and tracked in their obligation, expenditure, and reporting.

B. Period of Availability and Encumbrances/Obligations: Unless otherwise specified in the Notice of Grant Award (NOGA), all funds are effective from the beginning date specified on the Notice of Grant Award (NOGA) through June 30, 2013. Carryover of funds will not be available beyond that date. Unobligated/unexpended funds will be returned to the Department of Treasury. The paragraph in the General Provisions pertaining to Encumbrances and Obligations applies as follows:

All encumbrances shall occur on or between the beginning and ending dates of the contract. All goods must be received and services rendered and subsequently liquidated (recorded as an expenditure or accounts payable) within the contract dates. In no manner shall encumbrances be considered or reflected as accounts payable or as expenditures. Obligations that are liquidated and recognized as expenditures must meet the allowable cost principles in OMB Circular A-87, A-21, or A-122 (as applicable) and program rules, regulations, and guidelines contained elsewhere. When an obligation is made is defined in 34 CFR 76.707.

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- C. Compliance with Other Provisions and Assurances: All provisions and assurances stated in the General Provisions, Certification Regarding Debarment and Suspension, Lobbying Certification and Disclosure of Lobbying, No Child Left Behind Act (NCLB) Special Provisions and Assurances, and all other program-specific provisions and assurances apply unless they conflict or are superseded by the following terms and conditions implementing the American Recovery and Reinvestment Act of 2009 (ARRA) requirements below. This includes compliance with Title VI of the Civil Rights Act of 1964; Section 504 of the Rehabilitation Act of 1973; Title IX of the Education Amendments of 1972; the Age Discrimination Act of 1975; and all other nondiscrimination provisions. It also includes Title VII of the Civil Rights Act of 1964 (prohibiting race, color, national origin, religion, and sex discrimination in employment; the Americans with Disabilities Act (prohibiting disability discrimination in employment and in services provided by entitles receiving federal funds); as well as any other applicable civil rights laws. By submitting this application, the applicant agrees to comply with all such provisions and assurances.
- **D. Compliance with Other Program Statutes:** The applicant agrees to comply with the authorizing program statutes, regulations, non-regulatory guidelines, and other guidance in the implementation of the programs receiving funding under ARRA. This includes compliance with comparability; supplement, not supplant; maintenance of effort (MOE); equitable participation for private nonprofit school students and teachers; and all other program-specific provisions and requirements. All such are hereby incorporated by reference.
- **E. DUNS Number:** All entitles receiving any federal funds, including ARRA funds, are required to have a DUNS (Dunn & Bradstreet) number. The DUNS number serves as the grantee organization's unique identifier for reporting federal funds received and expended. TEA must use this same DUNS number to report grant awards and expenditures for subrecipients under ARRA to the website specifically provided for in ARRA http://www.FederalReporting.gov/. The assignment of a DUNS number is a condition of award of ARRA funds and must be validated by TEA prior to issuing a NOGA for ARRA funds. (Section 1512[c][4] of ARRA and the federal Office of Management and Budget (OMB) to comply with the Federal Funding Accountability and Transparency Act [FFATA], P.L. 109-282. OMB adopted the DUNS number as the "unique identifier" required for reporting under FFATA).
- **F. Central Contractor Registration (CCR):** All grantees receiving ARRA funds, as well as any other federal funds, are required to register and maintain current registration with the Central Contractor Registration (CCR) database at http://www.ccr.gov. Registration in CCR is a condition of award of ARRA funds and must be validated by TEA prior to issuing a NOGA for ARRA funds.
- **G. ARRA Reporting Requirements:** The federal Office of Management and Budget (OMB) has issued guidance related to reporting the use of ARRA funds to the various websites. The definition of terms and data elements, as well as any specific instructions for reporting, including required formats, are provided in separate guidance issued by the TEA.

The Texas Education Agency as a direct recipient of funds is required to report certain information at certain intervals throughout the grant period as required in Section 1512 of ARRA. In order to meet the reporting requirements, grantees will be required to provide certain information to TEA. By submitting this application, the grantee agrees to provide information in the form, time, and manner requested so that TEA can meet its reporting requirements and deadlines.

 Separate Tracking and Monitoring of ARRA Funds: ARRA funds must be separately tracked and monitored independently of any non-Recovery Act funding. Grantees must submit certain information to TEA in order for TEA to comply with quarterly reporting requirements established in Section 1512 of the Recovery Act. Recovery Act-related reporting requirements are incorporated as a special condition of this award.

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- Quarterly Reporting for ARRA: Not later than 10 calendar days after the end of each calendar quarter, TEA and any other direct recipient of ARRA funds must report to the U.S. Department of Education with regard to recovery funds received in accordance with number 4 below (Section 1512[c]). (A "direct recipient" is a state agency or any entity that applies for and receives funds directly from a federal government agency.) TEA must obtain certain information from grantees in order to comply with this reporting requirement. By submitting this application, the grantee agrees to submit information to TEA in the time, form, and manner requested.
- 4. Data Elements for Quarterly Reporting for ARRA: In accordance with Section 1512(c) of ARRA and the Federal Funding Accountability and Transparency Act of 2006 (Public Law 109-282), TEA is required to provide quarterly reports to the U.S. Department of Education or through a central government-wide portal (http://www.FederalReporting.gov). The information adopted by OMB contains the following data elements: submitting this application, the grantee agrees to submit the information to TEA in the time, form, and manner requested. The information may change pending final adoption by OMB.

For each grant that equals or exceeds \$25,000 in total grant award amount:

- The grantee organization's DUNS number (TEA will need to collect this information from grantees)
- The grant award number (i.e., NOGA ID number) assigned by TEA (TEA will have this information on file)
- The legal name of the grantee organization (as registered in the Central Contractor Registration (CCR), if registered) (TEA will have this information on file provided it is the same legal name on file with TEA)
- The physical location (street address) (as listed in the CCR, if registered) (TEA will have this information on file provided it is the same street address on file with TEA)
- The (federal) Congressional district number
- The grantee organization type (i.e., independent school district, nonprofit organization, etc) (TEA will have this information on file)
- The total amount of the grant award (TEA will have this information on file)
- The total amount paid to the grantee as of date of report (TEA will have this information on file)
- The physical location (street address) of the primary place of performance of the grant (TEA will have this information on file provided it is the same address on file with TEA.)
- An evaluation (i.e., status report) of the completion status of the project or activity (for example, Not Started; Less than 50% Completed; Completed 50% or More; Fully Completed) (It is not clear at this time whether this information will need to be collected from the grantees. TEA will notify the grantee in the event status information needs to be collected.)
- k. An estimate of the number of jobs created and the number of jobs retained by the project or activity and a brief description of the types of those jobs (i.e., job titles) (TEA will need to collect this information from grantees.)
- The names and total compensation of the five most highly compensated officers of the grantee organization if the organization in its preceding year received 80% or more of its annual gross revenues in Federal awards and \$25,000,000 or more in annual gross revenues from Federal awards and the public does not have access to information about the compensation of senior executives. (It is not known at this time whether this data element will be required once the data elements are finalized by OMB. If it is required in the final data elements, TEA will need to collect this information from the grantees.)

For grants that equal less than \$25,000 in total grant award amount or for grantees that in the previous tax year had gross income under \$300,000, amounts will be reported in the aggregate according to the following:

- a. The total number of grants awarded less than \$25,000 (TEA will have this information file)
- The total award (aggregate) amount for all grants less than \$25,000 (TEA will have this information on file)
- The total (aggregate) amount paid to grantees for all grants less than \$25,000 as of date of report (TEA will have this information on file)

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Posting the Information on Public Website: Not later than 30 days after the end of each calendar quarter, each federal agency, including the U.S. Department of Education, shall make the information in those reports publicly available by posting the information on the designated public website (Section 1512[d]). Grantees will not be required to post information on the public website unless they apply for and receive other ARRA grants directly from

Once OMB adopts the final data reporting elements and TEA receives specific instructions for reporting, TEA will provide subsequent guidance to grantees related to required reporting information.

H. Electronic Drawdown of ARRA Funds from TEA and Use of FAR Fund Codes: Recipients will draw down ARRA funds on an award-specific basis. Pooling of ARRA award funds with other funds for drawdown or other purposes is not permitted. Recipients must account for each ARRA award separately by referencing the assigned FAR (Financial Accounting and Resource) fund code for each award.

- I. Availability of Records: The applicant agrees to make all financial and programmatic records available in detail for inspection by TEA auditors, local independent auditors, and the offices described below.
- 1. Examination of Records: The Comptroller General of the United States and any of its employees, contractors, agents, representatives, or designees, may examine any records related to obligations and use by any state or local government of funds made available under ARRA. (Section 901[b]).
- 2. Access of Government Accountability Office (GAO): Each contract and each subcontract awarded using funds made available under ARRA shall provide that the Comptroller General of the United States and his representatives are authorized to examine any records of the contractor or any of its subcontractors, or any State or local agency administering such contract, that directly pertain to, and involve transactions relating to, the contract or subcontract and to interview any officer or employee of the contractor or any of its subcontractors, or of any State or local government agency administering the contract, regarding such transactions (Section 902).
- 3. Reviews by Inspector General: The inspector general of the U.S. Department of Education shall review, as appropriate, any concerns raised by the public about specific investments using funds made available in this Act. Any findings of such reviews shall be relayed immediately to the Secretary of Education. In addition, the findings of such reviews, along with any audits conducted by any inspector general of ARRA funds, shall be posted on the inspector general's website and linked to the recovery.gov website, except that portions of reports may be redacted to the extent the portions would disclose information that is protected from public disclosure under sections 552 and 552a of Title 5, United States Code (Section 1514).
- 4. Access of Offices of Inspector General to Certain Records and Employees: With respect to each contract or grant awarded using ARRA funds, any representative of an Inspector General of the U.S. Department of Education or other appropriate federal agency is authorized to examine any records of the contractor or grantee, any of its subcontractors or subgrantees, or any State or local agency administering such contract, that pertain to, and involve transactions relating to, the contract, subcontract, grant, or subgrant, and to interview any officer or employee of the contractor, grantee, subgrantee, or agency regarding such transactions (Section 1515).
- Recovery Accountability and Transparency Board: Section 1521 of the ARRA establishes the Recovery Accountability and Transparency Board to coordinate and conduct oversight of ARRA funds to prevent fraud, waste, and abuse. The Board shall submit "flash reports" on potential management and funding problems that require immediate attention; quarterly reports; and annual reports to the President and Congress, including the Committees on Appropriations of the Senate and House of Representatives, summarizing the findings on the use of ARRA funds. The Board may conduct its own independent audits and reviews of ARRA funds. All reports shall be made publicly available on the www.recovery.gov website established by the Board. See paragraphs J and K below with regard to reports of suspected fraud or abuse (Sections 1523 and 1524).

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- Recovery Independent Advisory Panel: Section 1541 of the ARRA establishes the Recovery Independent Advisory Panel to make recommendations to the Recovery Accountability and Transparency Board on action the Board could take to prevent fraud, waste, and abuse relating to ARRA funds.
- J. Disclosure of Fraud or Misconduct: Each grantee awarded funds made available under the ARRA shall promptly refer to the USDE Office of Inspector General any credible evidence that a principal, employee, agent, contractor, subrecipient, subcontractor, or other person has submitted a false claim under the False Claims Act or has committed a criminal or civil violation of laws pertaining to fraud, conflict of interest, bribery, gratuity, or similar misconduct involving those funds.
- K. Protection for Whistleblowers: Section 1553 of the ARRA provides protection for State and local government and contractor whistleblowers. Any employee of any employer receiving ARRA funds may not be discharged, demoted, or otherwise discriminated against as a reprisal for disclosing, including a disclosure made in the ordinary course of an employee's duties, to the Recovery Accountability and Transparency Board, an Inspector general, the U. S. Comptroller General, a member of Congress, a State or federal regulatory or law enforcement agency, a person with supervisory authority over the employee (or such other person working for the employer who has the authority to investigate, discover, or terminate misconduct), a court or grand jury, the head of a federal agency, or their representatives, Information that the employee reasonably believes is evidence of (1) gross mismanagement of an agency contract or grant relating to ARRA funds; (2) a gross waste of ARRA funds; (3) a substantial and specific danger to public health or safety related to the implementation or use of ARRA funds; (4) an abuse of authority related to the implementation or use of ARRA funds; or (5) a violation of law, rule, or regulation related to an agency contract (including the competition for or negotiation of a contract), or grant, awarded or issued relating to ARRA funds. A person who believes that he or she has been subjected to a reprisal may submit a complaint regarding the reprisal to the inspector general for the appropriate federal agency (in most cases, the U.S. Department of Education).
- L. Use of Funds: The grantee agrees to comply with the applicable federal cost principles in the obligation and expenditure of ARRA funds as identified in the General Provisions and Assurances as well as other limitations or restrictions and expenditures identified therein. The grantee also agrees to the following:
- Consolidation of ARRA Administrative Funds: Due to the significant reporting requirements under ARRA, it is not known at this time whether grantees may consolidate ARRA administrative funds with other NCLB consolidated administrative funds. TEA will issue further guidance with regard to this provision once guidance is provided by the U.S. Department of Education. If ARRA funds are permitted to be consolidated with other NCLB consolidated administrative funds, grantees must still be able to report the types and number of jobs that were created or saved with ARRA funds.
- 2. Combining ARRA funds on a Schoolwide Program. ARRA funds are permitted to be used on a Title I Part A schoolwide Campus/Program, funds may be combined with other funding sources, but grantees still must be able to identify precisely the items of obligation and expenditure for ARRA reporting. You must also be able to report the types and number of jobs that were created or saved with ARRA funds.
- Special Contracting Provisions: To the maximum extent possible, contracts funded under the ARRA shall be awarded as fixed-price contracts through the use of competitive procedures. A summary of any new contract awarded with ARRA funds that is not fixed-price and not awarded using competitive procedures shall be posted in a 3. special section of the <u>www.recovery.gov</u> website established by the Recovery Accountability and Transparency Board (Section 1554).

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- 4. Use of Funds for Certain Expenditures Prohibited: ARRA funds shall not be used for any casino or other gambling establishment, aquarium, zoo, golf course, or swimming pool (Section 1604).
- 5. **Use of Funds for Construction Prohibited:** Unless specifically authorized in the applicable program statute, regulations, guidelines, Request for Application (RFA), TEA Standard Application System (SAS), the approved grant application, or other written authorization, none of the ARRA additional formula funds shall be used for construction, remodeling, or renovation.
- 6. **Buy American Use of American Iron, Steel, and Manufactured Goods:** If construction is allowed and approved pursuant to the previous paragraph pertaining to "Use of Funds for Construction Prohibited", none of the funds may be used for the construction, alteration, maintenance, or repair of a public building or public work unless all of the iron, steel, and manufactured goods used in the project are produced in the United States unless waived by the Secretary of Education (Section 1605).
- 7. Wage Rate Requirements for Contracted Laborers and Mechanics Compliance with the Davis-Bacon Act: Subject to further clarification issued by the Office of Management and Budget, and notwithstanding any other provision of law and in a manner consistent with other provisions of ARRA, all laborers and mechanics employed by contractors and subcontractors on projects funded directly by or assisted in whole or in part by and through the Federal Government pursuant to this award shall be paid wages at rates not less than those prevailing on projects of a character similar in the locality as determined by the Secretary of Labor in accordance with subchapter IV of chapter 31 of title 40, United States Code. With respect to the labor standards specified in this section, the Secretary of Labor shall have the authority and functions set forth in Reorganization Plan Numbered 14 of 1950 (64 Stat. 1267; 5 U.S.C. App.) and section 3145 of title 40, United States Code (Section 1606).
- M. Compliance with OMB Circular A-133 Audits and Schedule of Expenditures of Federal Awards: Grantees agree to separately identify the expenditures for each grant award funded under ARRA as required by Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations" and to comply with all other provisions of the Single Audit Act and OMB Circular A-133.

The signing of Schedule #1 - General Information by applicant indicates acceptance of and compliance with all requirements described on this schedule