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			Standard Application System	Mead ES		15-915-185	
			(SAS)	Campus Name	Ca	mpus Number	
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by telephon	e/e-mail/FAX on	by	School Years 2010-2013	9-Digit Vendor ID#		ESC Region	
		of TEA.		NOGA ID# (Assigned by TEA	.) A	mendment #	
		Tex	as Title I Priority Schools Gr	ant			
		Sch	iedule #1 – General Informatio	n	<u> Filman</u>		
Use of the	Standard Application S	System: Th	is system provides a series of standard	schedules to be used as for	ormats by	y applicants	
who apply fo	or funds administered by	the Texas E	ducation Agency. If additional clarifica	tion is needed, please call	512-463-	9269.	
Program A	utnority: P.L. 107-110 ginning Date <i>: 08/01/2</i>	o, Section 1 Poto	003(g), as amended by ARRA; CFD	: Ending Date <u>: 06/30/20</u>)13		
Select the	annropriate eligibil	lity tier fo	r the campus included in this a	oplication:			
	ier II 🗌 Tier III 🛭	,					
Part 1: In	dex to the Applicati	on.					
An X in the	"New Application" column	n indicates t	nose schedules that must be submitted	d as part of the application.	. The app	licant must	
place an X i	n this column for each ad	lditional sch	edule submitted to complete the application to the submitted to complete the application and the submitted to complete the submitted the submitted to complete the submitted to complete t	ation. For amendments, the	e applicar	nt must	
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Sch No.	Schedule Name	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			New	Amend	
1	General Information	***************************************			X		
3	Purpose of Amendment				NA		
4	Program Requirements				Х		
4A	Program Abstract				X	<u> </u>	
4B	Program Description				X	 	
4C	Performance Assessmen		ation		X	<u> </u>	
4D	Equitable Access and Pa				X	 	
5 5 B	Program Budget Summ Payroll Costs 6100	ary			$\hat{\boxtimes}$	 	
5C	Professional and Contra	cted Service	es 6200		\boxtimes		
5D	Supplies and Materials				\boxtimes		
5E	Other Operating Costs (6400			<u> </u>	<u> </u>	
5G	Capital Outlay 6600/15	XX (Exclusiv	e of 6619 and 6629)		Ц	<u> </u>	
6A	General Provisions				X	NA NA	
6B	Debarment and Suspen	sion Certific	ation		X	NA NA	
6C 6D	Lobbying Certification Disclosure of Lobbying	Activities				"	
6E	NCLB Provisions and As				X	NA	
6F	Program-Specific Provis		surances		Х	NA	
Certificati	on and Incorporation)n	Continue				
I hereby cer	tify that the information	contained in	this application is, to the best of my k	nowledge, correct and that	the orga	anization	
named abov	e has authorized me as i	its represent	ative to obligate this organization in a I be conducted in accordance with all a	legally binding contractual policable Federal and State	agreeme Jaws and	nt, i jurtner 4	
regulations	any ensumy program and application quidelines ar	activity wii ad instruction	ns, the Provisions and Assurances, Deb	arment and Suspension, lo	bbying re	auirements,	
Special Prov	isions and Assurances, a	nd the sched	dules attached as applicable. It is unde	rstood by the applicant tha	it this app	olication	
constitutes	an offer and, if accepted	by the Agen	cy or renegotiated to acceptance, will f	orm a binding agreement.			
Authorize		1			NOTE OF THE PARTY		
Typed First			st Name	Title			
John			lks	Superintendent Superintendent	hlue ink r	referred)	
Phone (210) 397-8	Phone Fax Email S/ghature/Date Signed (blue ink preferred) (210) 397-8770 (210) 706-8772 john.folks@nisd.net						
	Only the legally responsible party may sign this application. 5/4/2010						
6 complete copies of the application, at least 3 with original signature(s), must be received by 5:00 p.m. Thursday, June 3, 2010 : Texas Education Agency N V 19 A V NOT 1900 NOTION OF TEA DOCUMENT CONTROL NO.							
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	•	Texas Title I Priority Schools Grant						
		Schedule #1—General Information						
Part 2:	List of Required Fiscal	-Related Attachments and Assurances						
accompa any revis	any the application when it is	olication will not be reviewed and scored if any of s submitted. Applicants will not be permitted to hments, after the closing date of the grant. Atta dix.	submit required attachments, or					
		Proof of Nonprofit Status						
1 🔲	Required for all open-enrollment charter schools sponsored by a nonprofit organization:							
	Check box to indicate that proof of nonprofit status is attached. (See Part 1: General and Fiscal Guidelines and Part 3: Schedule Instructions for acceptable proof.)							
	Assurance of Financial Stability							
	Required for all independent school districts, open-enrollment charter schools, and education service centers:							
2 X	Check box to indicate assurance that audit requirements have been met. All public school districts, open- enrollment charter schools, and education service centers must be in compliance with submitting the required annual audit for the immediate prior fiscal year to TEA in the time and manner requested by TEA, and the audit must be determined by the TEA Division of Financial Audits to be in compliance with the applicable audit standards. TEA reserves the right to ensure that all applicants are deemed by TEA to be financially stable at the initial time of preliminary selection for funding to receive a grant award. The TEA Division of Financial Audits will determine financial stability based on the required annual audit for the immediate prior fiscal year.							
	Α	ssurance of Submittal of Reviewer Informa	tion Form					
	Required for all applicants	s:						
3 X	Check box to indicate ass	urance that reviewer information form will be	submitted.					
	All applicants are required to complete the Reviewer Information Form and to submit it online by Thursday, May 6, 2010 . (See Part 2: Program Guidelines, "Reviewer Information Form," for instructions on how to access and submit the form.)							

For TEA Use Only Adjustments and/or annotations made **TEXAS EDUCATION AGENCY** 015-915 on this page have been confirmed with Standard Application System (SAS) County-District No. by telephone/e-mail/FAX on School Years 2010-2013 of TEA. Amendment No. by **Texas Title I Priority Schools Grant** Schedule #1—General Information Part 3: Applicant Information Local Educational Agency (LEA) Information LEA Name Northside Independent School District Mailing Address Line - 2 Mailing Address Line - 1 City State Zip Code 5900 Evers Rd. 78238 San Antonio TX U.S. Congressional District Central Contractor Registration NCES Identification Primary DUNS Number Number (CCR) CAGE Code Number 20 06-945-0716 1E7W3 4833120 Campus Name County-District Campus Number Mead Elementary School 015915185 Mailing Address Line - 1 Mailing Address Line - 2 City State Zip Code 3803 Midhorizon Dr San Antonio TX 78229 **Applicant Contacts Primary Contact** First Name Initial Last Name Title Deputy Superintendent Linda Mora of Curriculum and Instruction Telephone Fax Email 210-397-8635 210-767-5980 Linda.mora@nisd.net Mailing Address Line - 2 Mailing Address Line - 1 City State Zip Code 5900 Evers San Antonio 78238 TX Secondary Contact First Name Initial Last Name Title Director of School Linda Zarakas Improvement Telephone Fax E-mail (210) 397-8532 (210)706-5980 Linda.zarakas@nisd.net Mailing Address Line - 1 Mailing Address Line - 2 State Zip Code 5900 Evers San Antonio TX 78238

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1 ' '	hone/e-mail/	FAX on of TEA.	School Y	ears :	2010-2013	Amen	 Iment No.	
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					se of Amendmen	Annual State of the Control of the C		
			Check all schedule nendment, please inc				abadulas ara	
			porting budget sche				chedutes are	
		#1—General Inform				ıram Budget Summ	ary	
	Schedule	#3—Purpose of Am	endment		Schedule #5B—Pay	yroll Costs 6100		
	Schedule	#4—Program Requi	rements		Schedule #5C—Pro 6200	ofessional and Contr	acted Services	
	Schedule	#4AProgram Abst	cract		Schedule #5D—Supplies and Materials 6300			
	Schedule	#4B—Program Desc	cription		Schedule #5E—Other Operating Costs 6400			
	Evaluation	#4D—Equitable Acc			Schedule #5G—Capital Outlay 6600/15XX (Exclusive of 6619 and 6629)			
NOTE	•		amendment to TE	4 is 9	0 days prior to the	ending date of th	e grant.	
Part :	2: Revise	ed Budget						
Compl	ete this pa	art if there are any b	oudgetary changes.					
	1		Grant Project Costs		В	С	О	
Line	Sch.	Class/ Object Code	Previously Approved	- 1	Amount Deleted	Amount Added	New Budget	
No. 01	No. 5B	6100	Budget \$		\$	\$	\$	
02	5C							
02		6200 \$			\$	\$ \$ \$ \$		
03	5D 6300 \$				\$	\$		
	5E	6400	\$		\$	\$	\$	
05	5G	6600/15XX	\$	-	\$	\$	\$	
06	Total	\$	\$		\$	\$	\$	

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Direct Costs

Indirect Cost (

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The last day to submit an amendment to TEA is 90 days prior to the ending date of the grant.

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TEXAS EDUCATION AGENCY Standard Application System (SAS)

School Years 2010-2013

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County-District	N

Amendment No.

Texas Title I Priority Schools Grant

Schedule #4—Program Summary and Application Requirements

Part 1: Grant Program Information;

Summary of Program: Purpose and Goals

of TEA

School Improvement Grants, authorized under section 1003(g) of Title I of the Elementary and Secondary Education Act of 1965 (Title I or ESEA) as amended by ARRA, are grants, through the Texas Education Agency, to local educational agencies (LEAs) for use in Title I schools identified for improvement, corrective action, or restructuring and other eligible campuses that demonstrate the greatest need for the funds and the strongest commitment to use the funds to provide adequate resources in order to raise substantially the achievement of their students so as to enable the schools to make adequate yearly progress and exit improvement status. Under the final requirements, as amended through the interim final requirements published in the Federal Register in January 2010 school improvement funds are to be focused on each State's "Tier I" and "Tier II" schools.

Tier I schools are a State's persistently lowest-achieving Title I schools in improvement, corrective action, or restructuring and certain Title I eligible elementary schools that are as low achieving as the State's other Tier I schools. Tier II schools are a State's persistently-lowest achieving secondary schools that are eligible for, but do not receive, Title I, Part A funds and certain additional Title I eligible secondary schools that are as low achieving as the State's other Tier II schools or that have had a graduation rate below 60 percent over a number of years. An LEA may also use school improvement funds in Title I schools in improvement, corrective action, or restructuring that are not identified as persistently lowest-achieving schools and certain additional Title I eligible schools ("Tier III schools").

In the Tier I and Tier II schools an LEA chooses to serve, the LEA must implement one of four school intervention models: turnaround model, restart model, school closure, or transformation model.

Allowable Activities

Tier I and Tier II Grantees

- Grantees must expend grant funds for the required activities delineated for the selected intervention model as defined in the final federal regulations.
- Grantees may expend grant funds for the permissible activities delineated for the selected intervention model as defined in the final federal regulations.
- Grantees may expend grant funds for other school improvement activities deemed needed to address identified needs not addressed by the intervention model selected.

Tier III Grantees

- Tier III grantees may select one of the four intervention models in the federal regulations or the state's Tier III Transformation Model.
- If selecting one of the four models in the federal regulations, grantees must expend grant funds for the required activities delineated for the selected intervention model as defined in the final federal regulations. Grantees may expend grant funds for the permissible activities delineated for the selected intervention model as defined in the final federal regulations.
- Grantees may expend grant funds for other school improvement activities deemed needed to address identified needs not addressed by the intervention model selected.

In addition, a Tier I, Tier II, Tier III grantee campus that has implemented, in whole or in part, either the Turnaround, Restart, or Transformation models within the last two years may continue or complete the implementation of the intervention model with the TTIPS grant funds. For example, if a grantee campus has replaced its principal within the last two years, the LEA/campus will not be required to hire another new principal. An LEA/campus that receives TTIPS SIG funds in accordance with this flexibility must fully implement the selected model as required by the final federal requirements. In other words, if the school had been implementing the model only in part, it must use the funds it receives to expand its implementation so that it fully complies with the federal regulatory requirements.

The detailed required and permissible activities for each intervention model, as defined in the final federal regulations are listed on Schedule #4—Program Requirements and are incorporated by reference herein.

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Applicant provides assurance that financial assistance provided under the grant

program will supplement, and not supplant, the amount of state and local funds

Applicant provides assurance that it will use its School Improvement Grant to

implement fully and effectively an intervention in each Tier I and Tier II school that the LEA commits to serve consistent with the final federal requirements.

Program Assurances

Program Assurances

allocated to the campus.

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For TEA Use Only Adjustments and/or annotations made TEXAS EDUCATION AGENCY 015-915 on this page have been confirmed with Standard Application System (SAS) County-District No. School Years 2010-2013 by telephone/e-mail/FAX on Amendment No. of TEA. Texas Title I Priority Schools Grant Schedule #4—Program Requirements Part 2: Statutory Requirements Primary Component Where Requirement Description - Federal Statutory Requirements # Described Program Assurances Applicant provides assurance that it will establish annual goals for student achievement on the State's assessments in both reading/language arts and mathematics and measure progress on the leading indicators in section III of the 14 final federal requirements in order to monitor each Tier I and Tier II school that it serves with school improvement funds, and establish goals (approved by the TEA) to hold accountable its Tier III schools that receive grant funds. Applicant provides assurance that it will, if it implements a restart model in a Tier Program Assurances I or Tier II school, include in its contract or agreement terms and provisions to hold the charter operator, charter management organization (CMO), or education 15 management organization (EMO) accountable for complying with the final federal requirements. Applicant provides assurance that it will report to the TEA the school-level data **Program Assurances** 16 required under section III of the final federal requirements. If the LEA/campus selects to implement the turnaround model, the campus **Program Assurances** must implement the following federal requirements. a. Replace the principal and grant the principal sufficient operational flexibility (including in staffing, calendars/time, and budgeting) to implement fully a comprehensive approach in order to substantially improve student achievement outcomes and increase high school graduation rates; b. Use locally adopted competencies to measure the effectiveness of staff who can work within the turnaround environment to meet the needs of students: Screen all existing staff and rehire no more than 50 percent; and 1. Select new staff. c. Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in the turnaround school; d. Provide staff ongoing, high-quality, job-embedded professional development that is aligned with the school's comprehensive instructional program and designed with school staff to ensure that they 17 are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies; e. Adopt a new governance structure, which may include, but is not limited to, requiring the school to report to a new "turnaround office" in the LEA or SEA, hire a "turnaround leader" who reports directly to the Superintendent or Chief Academic Officer, or enter into a multi-year contract with the LEA or SEA to obtain added flexibility in exchange for greater accountability: Use data to identify and implement an instructional program that is research-based and vertically aligned from one grade to the next as well as aligned with State academic standards; g. Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual students; h. Establish schedules and implement strategies that provide increased learning time (as defined in this notice); and Provide appropriate social-emotional and community-oriented services and supports for students.

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P	art 2: Statutory Requireme	nts				
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18	If the LEA/campus selects to im may implement the following for a. Any of the required and model; or b. A new school model (e. If the LEA/campus selects to im	Program Assurances				
19	Program Assurances					
20	functions and resources among schools. An EMO is a for-profit or non-profit organization that provides "whole-school operation" services to an LEA. b. Enroll, within the grades it serves, any former student who wishes to					
attend the school. If the LEA/campus selects to implement the transformation model, the campus must implement the following federal requirements. 1. Develop and increase teacher and school leader effectiveness. (A) Replace the principal who led the school prior to commencement of the transformation model; (B) Use rigorous, transparent, and equitable evaluation systems for teachers and principals that— (1) Take into account data on student growth as a significant factor as well as other factors such as multiple observation-based assessments of performance and ongoing collections of professional practice reflective of student achievement and increased high school graduation rates; and (2) Are designed and developed with teacher and principal involvement; (C) Identify and reward school leaders, teachers, and other staff who, in implementing this model, have increased student achievement and high school graduation rates and identify and remove those who, after ample opportunities have been provided for them to improve their professional practice, have not done so; (D) Provide staff ongoing, high-quality, job-embedded professional development (e.g., regarding subject-specific pedagogy, instruction that reflects a deeper understanding of the community served by the school, or differentiated instruction) that is aligned with the school's comprehensive instructional program and						

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mutual consent of the teacher and principal, regardless of the teacher's

seniority.

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TEXAS EDUCATION AGENCY Standard Application System (SAS)

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		Texas Title I Priority Schools Grant Schedule #4—Program Requirements	
P	art 2: Statutory Req		
#		ion – Federal Statutory Requirements	Primary Component Where Described
23	An LEA may also impleas (A) Conduct perimplemented achievement (B) Implement a (C) Provide addit and principal students with ensure that I master acade (D) Use and interpose of the instruct (E) In secondary (1) Increase advance Internation and margorous contex dual erepreparation appropers students (2) Improvessumme (3) Increase	to rt g,	
24	community based mather (4) Establiat risk An LEA may also implest create community-ories (A) Partner with pased organizes others to create emotional, and (B) Extend or resistrategies as faculty, and of (C) Implementing eliminate bull	s, re-engagement strategies, smaller learning lities, competency-based instruction and performance-seessments, and acceleration of basic reading and atics skills; or a early-warning systems to identify students who may be failing to achieve to high standards or graduate. The ent other strategies that extend learning time and ted schools, such as-rents and parent organizations, faith- and communitytions, health clinics, other State or local agencies, and a safe school environments that meet students' social, health needs; acture the school day so as to add time for such divisory periods that build relationships between students are school staff; to aches to improve school climate and discipline, such system of positive behavioral supports or taking steps and student harassment; or ool program to offer full-day kindergarten or pre-	Program Assurances

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by		Texas Title I Priority Schools Grant					
		Schedule #4—Program Requirements					
Pa	art 2: Statutory Requireme	nts	Primary Component Where				
#	Requirement Description – F	ederal Statutory Requirements	Described				
25	The LEA may also implement other strategies for providing operational flexibility and intensive support, such as (A) Allow the school to be run under a new governance arrangement, such as a turnaround division within the LEA or SEA; or (B) Implement a per-pupil school-based budget formula that is weighted						
	based on student need An I FA that has nine or more Ti	er I and Tier II schools is prohibited from	Program Assurances				
26	the terror that terror to	n model in more than 50% of those schools.					
Ву	cubmitting the application and	d signing Schedule #1, the applicant is certify	ying that all requirements are				
Vertility and the		component descriptions and activities.					
Pai	t 3: Statutory Assurances						
#	Statutory Assurance Descrip	tlon	will supplement, and not				
1							
2	Applicant provides assurance that it will use its TTIPS Grant to implement fully and effectively all intervention in						
	each Tier I and Tier II school that the LEA commits to serve consistent with the final federal requirements. Applicant provides assurance that it will establish annual goals for student achievement on the State's assessments						
3	in both reading/language arts and mathematics and measure progress on the leading indicators in section III of the final federal requirements in order to monitor each Tier I and Tier II school that it serves with school improvement funds, and establish goals (approved by the TEA) to hold accountable its Tier III schools that receive school						
4	Applicant provides assurance that it will, if it implements a restart model in a Her I or Her II school, include in its						
5	Applicant provides assurance the final federal requirements.	nat it will report to the TEA the school-level data re	equired under section III of the				
6	Applicant provides assurance th	nat it will participate in any evaluation of the grant ding its contractors, or the Texas Education Agenc	conducted by the U.S. y, including its contractors.				
Pa	rt 4: TEA Program Assuran	나는 사람들은 사람들은 사람들이 살아왔다면 하는 것이 되었다면 하는데					
#	TEA Assurance Description						
**************************************	Before full implementation funds are made available, the grantee must demonstrate that all early implementation activities have been completed. Successful completion of the early implementation will be measured in the Quarterly Implementation Reports (QIR), the Model Selection and Description Report, and through participation in TEA technical assistance. The Model Selection and Description Report must be submitted to TEA no later than February 1, 2011 .						
1	completion of the follow	mitted at any time prior to the deadline. Grantees ving activities:	Hilast actionistrate succession				
	i. Comprehensive	Needs Assessment process. rant budget by the required categories.					
	iii. Identification a	nd Selection of the intervention model.					
	iv. Development o	f activities to implement selected intervention mod	del.				
	v. Development of Timeline of Grant Activities.						

For TEA Use Only Adjustments and/or annotations made TEXAS EDUCATION AGENCY 015-915 on this page have been confirmed with Standard Application System (SAS) County-District No. by telephone/e-mail/FAX on School Years 2010-2013 Amendment No. of TEA. by **Texas Title I Priority Schools Grant** Schedule #4—Program Requirements Part 4: TEA Program Assurances **TEA Assurance Description** # The applicant provides assurance that the LEA will designate an individual or office with primary responsibilities for supporting the LEA/campus' school improvement efforts. This individual/office will have primary responsibility and authority for ensuring the effective implementation of the grant option approved by TEA; serve as the district liaison to TEA and those providing technical assistance and/or contracted service to the LEA/campus as part of the approved grant. The applicant provides assurance that a team from the grantee LEA/campus will attend and participate in grant orientation meetings, technical assistance meetings, other periodic meetings of grantees, the Texas School 3 Improvement Conference, and sharing of best practices. For the LEAs selecting the TEA Designed Models the applicant provide assurances that it will participate in and 4 make use of technical assistance and coaching support provided by TEA, SIRC, and/or its subcontractors. The applicant will establish or provide evidence of a system of formative assessment aligned to the Texas Essential Knowledge and Skills which provides robust, targeted data to evaluate the effectiveness of the LEA's curriculum 5 and its alignment with instruction occurring on the campus; assesses progress on student groups' academic achievement at the campus level; and guide instructional decisions by teachers for individual students. The applicant will participate in a formative assessment of the LEA's capacity and commitment to carry out the 6 grant intervention models. The applicant will provide access for onsite visits to the LEA and campus by TEA, SIRC and its contractors. 7 The applicant, if selecting the Restart Model, agrees to contract only with CMO or EMO providers on the State's 8 approved list of CMO and EMO providers. The applicant, if selecting the Turnaround Model or Transformation Model (Tiers I and Tiers II only) agrees to the participation of the campus principal or principal candidates in a formative assessment of their turnaround leadership capacity. If the LEA/Tier III campus selects to implement the transformation model, the campus assures That it will it implement the following federal requirements. 1. Develop and increase teacher and school leader effectiveness. A. Evaluate the effectiveness of the current principal and use the results of the evaluation to determine whether the principal should be replaced, be retained on the campus, or be provided leadership coaching or training. B. Identify and reward school leaders, teachers, and other staff who, in implementing this model, have increased student achievement and high school graduation rates and identify and remove those who, after ample opportunities have been provided for them to improve their professional practice, have not C. Provide staff ongoing, high-quality, job-embedded professional development (e.g., regarding subjectspecific pedagogy, instruction that reflects a deeper understanding of the community served by the 10 school, or differentiated instruction) that is aligned with the school's comprehensive instructional program and designed with school staff to ensure they are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies; and D. Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in a transformation school based on rigorous, transparent, and equitable evaluation systems for teachers and principals: 1. Takes into account data on student growth as a a factor as well as other factors such as multiple observation-based assessments of student performance and ongoing collections of professional practice reflective of student achievement and increased high school graduation rates; and 2. Are designed and developed and with teacher and principal involvement

For TEA Use Only Adjustments and/or annotations made **TEXAS EDUCATION AGENCY** 015-915 on this page have been confirmed with Standard Application System (SAS) County-District No. by telephone/e-mail/FAX on School Years 2010-2013 Amendment No. of TEA. Texas Title I Priority Schools Grant Schedule #4—Program Requirements Part 4: TEA Program Assurances **TEA Assurance Description** # 2. Comprehensive instructional reform strategies. A. Use data to identify and implement an instructional program that is research-based and vertically aligned from one grade to the next as well as aligned with State academic standards; and Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual 3. Increasing learning time and creating community-oriented schools. A. Establish schedules and strategies that provide increased learning time; and 10 B. Provide ongoing mechanisms for family and community engagement. 4. Providing operational flexibility and sustained support. A. Give the school sufficient operational flexibility (such as staffing, calendars/time, and budgeting) to implement fully a comprehensive approach to substantially improve student achievement outcomes and increase high school graduation rates; and B. Ensure that the school receives ongoing, intensive technical assistance and related support from the LEA, the SEA, or a designated external lead partner organization (such as a school turnaround organization or an EMO). An LEA may also implement other strategies to develop teachers' and school leaders' effectiveness, such as-(A)Provide additional compensation to attract and retain staff with the skills necessary to meet the needs of the students in a transformation school; (B)Institute a system for measuring changes in instructional practices resulting from professional 11 development; or (C) Ensure that the school is not required to accept a teacher without the mutual consent of the teacher and principal, regardless of the teacher's seniority. An LEA may also implement comprehensive instructional reform strategies, such as-(A)Conduct periodic reviews to ensure that the curriculum is being implemented with fidelity, is having the intended impact on student achievement, and is modified if ineffective; (B)Implement a school wide "response-to-intervention" model; (C) Provide additional supports and professional development to teachers and principals in order to implement effective strategies to support students with disabilities in the least restrictive environment and to ensure that limited English proficient students acquire language skills to master academic content; (D) Use and integrate technology-based supports and interventions as part of the instructional program; and (E)In secondary schools--(1) Increase rigor by offering opportunities for students to enroll in advanced coursework (such as advanced Placement; International Baccalaureate; or science, technology, engineering, and mathematics courses, especially those that incorporate rigorous and relevant project-, inquiry-, or 12 design-based contextual learning opportunities), early-college high schools, dual enrollment programs, or thematic learning academies that prepare students for college and careers, including by providing appropriate supports designed to ensure that low-achieving students can take advantage of these programs and coursework; (2) Improve student transition from middle to high school through summer transition programs or freshman academies; (3) Increase graduation rates through, for example, credit-recovery programs, re-engagement strategies, smaller learning communities, competency-based instruction and performance-based assessments, and acceleration of basic reading and mathematics skills; or (4) Establish early-warning systems to identify students who may be at risk of failing to achieve to high standards or graduate.

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Pa	rt 4: TEA Program Assuran	ces							
#	TEA Assurance Description								
	An LEA may also implement oth such as	ner strategies that extend learning time and crea	te community-oriented schools,						
		d parent organizations, faith- and community-ba	ased organizations, health clinics						
		igencies, and others to create safe school enviro							
13	emotional, and healtl	h needs;	•						
10	B. Extend or restructure th	ne school day so as to add time for such strategic	es as advisory periods that build						
	relationships between	relationships between students, faculty, and other school staff;							
		C. Implement approaches to improve school climate and discipline, such as implementing a system of positive behavioral supports or taking steps to eliminate bullying and student harassment; or							
	 D. Expand the school program 	ram to offer full-day kindergarten or pre-kinderg	jarten.						
	The LEA may also implement o	other strategies for providing operational flexibili	ity and intensive support, such as						
14	A. Allow the school to be ri	school to be run under a new governance arrangement, such as a turnaround division within the							
	LEA or SEA; or B. Implement a per-publis	school-based budget formula that is weighted ba	seed on student needs						
	The LEA/campus assures TEA th	nat data to meet the following federal requiremen	nts will be available and reported as						
	requested.	,							
	 a. Number of minutes with 	in the school year.							
	 b. Average scale scores on 	State assessments in reading/language arts and	d in mathematics, by grade, for the						
	"all students" group, fo	r each achievement quartile, and for each subgr	oup.						
	schools or dual enrolla	e of students completing advanced coursework (enent classes. (High Schools Only)	a.g., AP/IB), early-college high						
	d. College enrollment rates								
15	e. Teacher Attendance Rat								
	f. Student Completion Rate	e							
	g. Student Drop-Out Rate								
	i. Types of support offered	etencies created to identify teacher strengths/we	eaknesses						
		embedded professional development for teachers	s						
	k. Types of on-going, job-e	embedded professional development for administ	trators						
	I. Strategies to increase parent/community involvement								
	m. Strategies which increas	e student learning time							
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Bv	submitting the application and	I signing Schedule #1, the applicant is certi	forms through sometry with the						
abo	ve assurances.		aying it was comply with the						

For TEA Use Only Adjustments and/or annotations made TEXAS EDUCATION AGENCY 015-915 on this page have been confirmed with Standard Application System (SAS) County-District No. by telephone/e-mail/FAX on School Years 2010-2013 Amendment No. of TEA. Texas Title I Priority Schools Grant Schedule #4A—Program Abstract Part 1: Grant Eligibility X Tier III Eligible Campus ☐ Tier II Eligible Campus ☐ Tier I Eligible Campus Identify which timeline the LEA/Campus the applicant will implement. ☐ Option 2: LEA/campus in need of foundational technical assistance Part 2: Grant Program Summary. Provide a brief overview of the program you plan to implement on the campus. Be sure to address fundamental issues such as your local program goals and objectives that align with the RFA purpose and goals, rationale for program design, etc. Address the specific gaps, barriers, or weaknesses to be addressed by the intervention model to be selected. A response to this question must be completed in the original submission regardless of whether the LEA/campus has selected an intervention model at this time or not, Responses are limited to the space provided, front side only, with a font size no smaller than 9 point (Arial or Verdana). Mead's students population is unique not only within the school district, but compared to campuses statewide. Mead has an 86% economically disadvantaged population, but what makes them unique is the influx of refugee and English Language Learner (ELL) students resulting in 50% mobility rates (students did not end up finishing the school year at mead) and major gaps in testing performance levels compared to district and state. More than 126 languages are spoken at the campus, resulting in unprecedented increases in behavior referrals due to cultural misunderstandings. Refugees are defined as those unwilling or unable to return to their homelands because of a well-founded fear of persecution on account of race, religion, nationality, membership in a social group or political opinion. In 2009, Mead was awarded a grant by the First Lady of Literacy to expand upon the Newcomer classroom (that serves refugee student) by increasing parental involvement. By Spring 2010, testing scores for students increased and parental involvement almost doubled in number. Through this grant, Mead plans to expand on this program and provide similar services to all campus ELL students and families. Staff is also in need of professional development (PD) to differentiate instruction to better serve their diverse students. Implementation of the TTIPS grant and the Tier III Transformation Model will facilitate campus reform of teaching practices and pedagogy; build internal teacher leadership capacity in terms of breadth and depth of content mastery; improve the overall school climate; increase student achievement; especially among and between non-economically disadvantaged and economically disadvantaged students; and increase parental involvement. Reform strategies and performance measures identified in the application were developed to address weaknesses identified in the comprehensive needs assessment (CNA) and aligned with the TTIPS program intent, Transformation Model, district improvement plan and campus improvement plan. During the grant planning phase, a TTIPS Decision-Making Team (TDMT) was formed. This was charged with making recommendations regarding selection of the Transformation model and is comprised of School Board representatives, Deputy Superintendent for Admin., Asst. Superintendents for Elem. & Sec. Admin., Exec Directors of Elem. & Sec. Admin. & Instruction, Dir. of School Improvement Initiatives, Mead ES administrators, teachers, parent groups (School Advisory Team-SAT and PTA Leadership Council), Safe & Drug Free Schools Coord., HR staff, testing and evaluation staff and the Dir. of Organizational & Staff Development. Mead's program will be structured according to the following components: 1.Develop and increase teacher and school leader effectiveness. Increase percentage of Math and Reading/ ELA teachers trained & implementing differentiated instruction strategies; Increase principal's performance on Northside ISD's evaluation; Reduce the number of teachers on Alternative Teacher Assessment Record (ATAR) whose students' TAKS scores are not 80% or higher; Establish a regular schedule of three minute walk-throughs for a minimum of six teachers per day to monitor integration of transformation strategies; Improve principal's leadership skills, and effectiveness through participation in School Leadership Network; Develop interdisciplinary teams to analyze data, as part of the ongoing CNA to create action research topics. 2.Comprehensive instructional reform strategies. Increase grade level planning time; Increase targeted professional development; Create action plans to drive instruction and apply research to implement/evaluate; Math/Reading academic coaches will to support instruction and pgm. oversight; Create Math Common Assessments ; implement Guided Reading; implement Fast program to improve reading levels; improve teacher collaboration and teacher incentive pay plan to increase student achievement; Improve student attendance rates by implementing social skills program. 3.Increasing learning time and creating community-oriented schools. Provide extended learning opportunities by expanding afterschool program for struggling students; utilize intervention pgms.; Provide PD for teachers; Create Academic Summer Academy; Expand Parent and Child Time.; Expand upon UTSA student program; Implement Second Step social skills program; Implement Field Experiences with students, teachers and parents; Expand on academic family nights. 4. Providing operational flexibility and sustained support. Operational flexibility through extended hours and school day; hiring of campus staff; Support through campus/district administration,

academic coaches, TTIPS Grant Coordinator, TTIPS Shepherd, HR, TDMT, district board, PTA and SAT groups and state support

through SIRC.

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		N	umber	of Stu	idents	Enrol	led in	Grade	<u>Level</u>	s on t	he Car	mpus l	o be S	erved	with (3rant
Тур	e of School	PK	К	1	2	3	4	5	6	7_	8	9	10	11	12	Total
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	es a B. Data	Courac	o Day	iowed	orto	he Rei	viewec	l in th	e Com	prehe	nsive	Needs	Asses	sment	Proce	9 S S
Section B: Data Sources Reviewed or to be Reviewed in the Comprehensive Needs Assessment Process Math, reading/ELA TAKS, TAKS-A, TAKS-M, Linguistically Accommodated Test (LAT), to include; compared to state, district, grade level and subgroup student performance; TEKS items; gaps in student performance (five points or greater) among at-risk, special education, ESOL/Newcomer, LEP and targeted ethnicity groups to meet state and college readiness standards.								ed to mance								
2	TELPAS															
3	Bilingual Prog	gram											-			
4	Attendance Rates/ Placement Rates/ Retention Rates/ Promotion Standards/Disciplinary Data/Mobility Rate															
5	Data obtaine	d durin	g teacl	ner obs	ervati	ons (Pl	DAS) a	nd wa	k throu	ıgh ob	servati	ons the	oughou	it the s	chool y	/ear.
6	Staffing Data, including staff demographics and staff/community surveys.															
7	 Special Program Effectiveness including Special Education, Gifted and Talented, ESL/Bilingual, State Compensatory, Title I, and Parent Involvement. 															
8	Feeder School Data															
9	Individual department analysis by content area (at the campus and district level) using Northside's data warehouse															

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 1: Comprehensive Needs Assessment Cont.

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Section C: Process Responses are limited to the space provided, front side only, with a font size no smaller than 9

Describe, in detail, the process the LEA and campus followed/will follow to identify the needs of the

The principal at each school is responsible for the overall operation of the school. School committees established through district policy shall serve in an advisory role. However, it is the intent of the NISD Board that principles support the active participation of parents, teachers, and others through a collaborative process and the district's plan for school based decision making. In school-based decision making, the primary unit of change is the campus.

To facilitate that change, a School Advisory Team (SAT) is established on each campus with many responsibilities to include, (1) Collaborate with the principal in formulating and reviewing campus improvement plans, goals, performance objectives and major classroom instructional programs,(2) Collaborate with the principal in the decision making process in the areas of planning, budgeting, curriculum, staffing patterns, staff development, and school organization, (3) Submit a written recommendation to the Superintendent on all campus requests for waivers of District administrative regulations, District policy, state rule, or state law. At the campus level, a multidisciplinary team, composed of campus administrators and core department coordinators, first disaggregated multiple data sources. The review compared 2009 data from the campus and feeder schools with the state and district means to identify gaps that differed by 5 points or more. This process was completed for all students by grade level and content areas and between sub-populations within each content area tested. The gap data was presented to the entire campus for review and started the transformation process. Teacher were given specific subsets of student data including Benchmarks, TAKS, TELPAS, and LAT to determine the most critical student groups that required immediate intervention. Each grade level team was divided into small groups by content area to analyze their specific content deficiencies based on multi-year data sets from Benchmark and TAKS data. This process is replicated on smaller scales throughout the school year.

Counselors, non-core teaching staff and the junior administrators also reviewed discipline data and Positive Behavior Support (PBS) surveys (100% of teachers are invited to participate in the survey) to identify disciplinary patterns and In School Suspension (ISS) days that could be contributing to low student achievement. This team also developed strategies to help teaching pedagogy to reduce office referrals. The Campus and Area Special Education Coordinators reviewed IEPs to determine alignment with academic goals and implementation process. Early data (Benchmark returns in October and the data analysis review) initiated the creation of after-school tutorials, Saturday School, and The Learning Collaborative (a re-teach/pre-teach center for struggling students).

The Safe and Drug Free Schools Coordinator also reviewed the Biennial Texas Survey of Substance Abuse results, results from the School Safety Audit, and the PEIMS 425 record to determine student needs. Parent surveys - three, School Safety Audit. The Safety audit illustrates that over 64% of the community believes there is little or no concern regarding the school climate and safety. The Safety Audit also reveals that only 10% of the persons surveyed feel students at the school really want to learn.

This experience and the data resulted in planning for co-teach training and implementation for the 2010-2011 school year to improve academic achievement among special education students and Limited English Proficiency (LEP) students and to help general education teachers understand how to more effectively teach and manage special education and LEP students. Math and Reading are content areas that show the greatest gaps in student achievement demanding school reform. To communicate the need and potential for the grant fulfill the identified needs the principal met with the reading and math teachers to solicit further input towards grant development.

All staff have been advised on the grant and directly or indirectly contributed to the preparation of the application, by engaging in meaningful dialog regarding Mead ES's needs and how best to transform and re-establish the campus as a community focal point and destination school. The principal encourages and provides meaningful opportunities for the active participation of students, parents, teachers, and other stakeholders through a collaborative process and the district's plan for school based decision making. To facilitate change, the School SAT collaborates with the principal in reviewing campus and feeder school data to develop School Improvement Plans (SIP), goals, performance objectives and major classroom instructional programs, collaborates with the principal in the decision making process in the areas of planning, budgeting, curriculum, staffing patterns, staff development, and school organization. The SAT formally convened on May 20, 2010 to discuss the CNA, SIP, review the grant application, select a model and make recommendations regarding strategies that address the Critical Success Factors and transform the school by improving school climate, student performance, and parental involvement.

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		Texas Title I Priority Schools Grant					
		Schedule #4B—Program Description					
Part 1: Co	omprehensive Needs	The state of the s					
Section D	: Groups of Participant	s Contributing/to Contribute to Needs Asse vere involved in the process.	ssment Process, ensuring				
1	TTIPS Decision Making Team (TDMT) - Comprised of representatives from the NISD School Board (via presentations to the School Board's Academic's Committee), the Deputy Superintendent for Administration, the Assistant Superintendents for Elementary and Secondary Administration, the Executive Directors of Elementary and Secondary Administration and Instruction, the Director of School Improvement Initiatives, Mead ES administrators, teachers, parent groups (School Advisory Team and PTA Leadership Council), administrative officials, Grants & Recognitions Department staff, the Coordinator of the Safe and Drug Free Schools program, human resources staff, testing and evaluation staff and the Director of the Organizational and Staff Development Office.						
2	Central office instructional staff (Deputy Superintendent for Curriculum and Instruction, Director of School Improvement Initiatives, Director of Staff Development)						
3	All Mead ES teachers, instructional assistants, librarian, counselors, (over 80% of campus staff)						
4	principal, and Newcomer		, , , ,				
·	The School Advisory Tea	ກ (SAT) is included in the development and appro	oval of the CNA it includes:				
5	The Principal, three parer representative.	its (SAT members), six teachers, one community	r member, and one business				
6	District Administration (inc	eluding the Superintendent)					
7	State and Federal Programs Director and staff (as related to and coordinated with Title I and State Compensatory Education)						
8							
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Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no

smaller than 9 point (Arial or Verdana). Capacity -- Describe the LEA's capacity to use grant funds to provide adequate resources and related services/support to the campus to implement, fully and effectively, the required activities of the school intervention model.

The mission of the Northside Independent School District (NISD) is to encourage each student to strive for personal excellence and to ensure all students learn to function, contribute, and compete as responsible individuals in an ever-changing world. The program at Mead Elementary School supports the NISD mission and will have the support of central office staff that will include (1) providing a vision for campus and staff whose role is to provide support (2) support in the implementation of purposeful instructional arrangements at school (3) making necessary budget and practice adjustments to address campus needs(4) providing a priority in recruiting, selecting, hiring, supporting, and retaining principals, administrative staff, and staff, and teachers at school.

The principal that will be responsible for the part of the implementation and on-going monitoring of the grant has a Masters in School Administration and an undergraduate in Business Administration, thirteen years in administration and seven years in the classroom. She has grant experience including the Barbara Bush Literacy Grant (two years), NISD Team Grant, Title I Stimulus grant (ARRA).

Research supports that effective professional development must be results-driven, standards-based, and job-embedded. Using the National Staff Development Council's (NSDC) Standards for Staff Development (Revised 2001), the NISD TTIPS Decision-Making Team focused on relevant standards. The key standards within each of the NSDC's Standards follow: Context Standards (Learning Communities Standard), Process Standards (Data-Driven, Evaluation, Research-Based, Design, and Collaboration Standards), and Content Standards (Quality Teaching Standard). Staff development that improves the learning of all learners incorporates these standards. The most powerful forms of staff development occur in ongoing teams that meet on a regular basis for the purposes of learning, joint lesson planning, and problem solving. NISD has used Professional Learning Communities (PLC) to encourage collective responsibility for learning of all students represented by the team members. NISD plans to incorporate (PLC) throughout this grant in order to ensure that the project participants have on-going reflective conversation that advance their practice. This will be the TTIP Learning Community. This will tie the grant learning to the on-going professional development for all NISD teachers. In the proposed design, the NISD Professional Learning Communities will include TTIP participating teachers and their teaching counterparts to incorporate the professional development topics across all NISD teachers at varying levels of training.

The NISD Grants and Recognitions Department has a history of prudent fiscal management, professional services, and program implementation strategies while effectively managing federal, state, foundation and local initiatives. Partnerships and agreements are in place district-wide which allows a seamless integration of supplemental services to students and campuses. The district business office is fully involved in the grant administration process, maintaining fiduciary and financial responsibility for all grant activities, processing and maintaining grant accounting data, requesting funds through the automated payment request systems, preparing and submitting expenditure reports in coordination with key grant personnel, and reporting accounting transactions properly. Reporting lines are established for effective grant monitoring.

The District is average in local tax commitment, above average in percent of budget devoted to instruction, below average in wealth-perstudent, and among the lowest in administrative cost-per student. The District has one the lowest tax rates in the City. Northside is the last district in San Antonio to access the additional 4 cents in the tax rate allowed by state law. For the seventh consecutive year, the District earned a "Superior Achievement" rating from the Texas Education Agency. This is the highest possible rating under the Schools FIRST accountability system.

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 2: Project Management Cont.

of TEA.

Section A: LEA (District) Capacity Responses are limited to **one page each**, front side only, with a font size no smaller than 9 point (Arial or Verdana).

Partnership/Involvement of Others - Describe how the LEA/campus consulted with relevant stakeholders (students, staff, parents, community) regarding this application and proposed implementation of a school intervention model.

A broad consortium of stakeholders, including educators, parents, and community members from NISD were consulted in the development and proposed implementation of this program.

THE NISD TTIPS DECISION-MAKING TEAM (TDMT): During the grant planning phase a full site based team, the TTIPS Decision-Making Team (TDMT) was formed. This committee of vital stakeholders is involved in the analysis of Mead ES as a participant in the TTIPS grant. It was charged with making recommendations regarding selection of the Transformation model. Prior to serving, the TDMT was trained on grant guidelines, models and purpose. It also collaborated with the principal and teacher leaders to analyze and discuss the Comprehensive Needs Assessment (CNA) as related to selecting a model and plan for implementation. The TDMT is comprised of representatives that are involved in the program planning and application process and include the school board (via presentations to the School Board's Academic's Committee), the Deputy Superintendent for Administration, the Assistant Superintendents for Elementary and Secondary Administration, the Executive Directors of Elementary and Secondary Administration and Instruction, the Director of School Improvement Initiatives, Mead ES administrators, teachers, parent groups (School Advisory Team and PTA Leadership Council), administrative officials, Grants & Recognitions Department staff, the Coordinator of the Safe and Drug Free Schools program, human resources staff, testing and evaluation staff and the Director of the Organizational and Staff Development Office. Community members with an interest in the welfare of the school are also invited to participate via the Mead ES SAT. NISD's Superintendent, Dr. John Folks, also reviewed plans and consulted with the District Shepherd and the principal throughout the planning process. The Grants Project Manager and Site Coordinator will also be added to the team upon grant award.

SCHOOL ADVISORY TEAM- In school- based decision making, the primary unit of change is the campus. To facilitate that change, a SAT was established on each campus, required membership includes parents, staff, and community and business representatives. Their many responsibilities consist of (1) Collaborate with the principal in formulating and reviewing campus improvement plans, goals, performance objectives and major classroom instructional programs,(2) Collaborate with the principal in the decision making process in the areas of planning, budgeting, curriculum, staffing patterns, staff development, and school organization, (3) Submit a written recommendation to the Superintendent on all campus requests for waivers of District administrative regulations, District policy, state rule, or state law.

PARENT TEACHER ASSOCIATION (PTA): NISD Parent Teacher Associations (PTA) benefits children and gives parents and families a voice and tools to help their children be successful students. NISD PTA's work in cooperation with many national education, health, safety, and child advocacy groups and federal agencies, to collaborate on projects that benefit children and that bring valuable resources to its members.

DISTRICT LEVEL PLANNING - The Northside Education Improvement Council (NEIC) is the decision-making committee for the district. It is comprised of elementary and secondary teachers, campus staff, parents, student services representatives, community members, district administration and instructional staff. During the grant planning phase, a NISD TDMT was formed and was charged with drafting plans and reporting progress to the NEIC.

INVOLVEMENT OF TEACHERS AND STAFF - The NISD TDMT held a meeting with the principal and campus leadership to present information and provide tools to use during their grant completion process. Mead ES created the Mead TTIPS Leadership Team to address requirements of the grant and review campus needs. Mead ES held a public forum with their SAT to address questions and/or concerns regarding the school improvement efforts. The plan was discussed and feedback obtained from two campus-wide staff meetings.

PUBLIC VIEWING: Upon submittal of the complete proposal, the application will be posted on the district's website (<u>www.nisd.net</u>) under the Required Postings heading. Hard copies will also be available at participating campus libraries and at the central office.

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TEXAS EDUCATION AGENCY Standard Application System (SAS)

School Years 2010-2013

015-915 County-District No.

Amendment No.

Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 2: Project Management Cont.

Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no smaller than 9 point (Arial or Verdana).

Management of Grant Activities - Describe how the LEA and campus will modify its practices and/or policies, as necessary, to ensure its implementation of the intervention(s) fully and effectively.

Northside Independent School District (NISD) is committed to successful implementation of TTIPS goals, objectives, and activities to dramatically reform and transform Mead ES and will embrace modifications to traditional practice to further reform. To accomplish transformation, the district will employ a collaborative model for program management that will include central office, the School Advisory Team (SAT), the Division of School Improvement Initiatives (the Division), TTIPS Decision Making Team (TDMT) and the School Improvement Resource Center (SIRC). This elaborated approach differs from the district's traditional method of grant and program management, as the NISD typically employs site based decision making, which allows flexibility in implementing daily operations. However, Mead ES as a TTIPS campus will be held accountable to central office and the SIRC for the full implementation of campus transformation by increased oversight, reporting responsibilities and more stringent accountability measures than traditional grant-funded programs. The District Shepherd, the TTIPS Grant Project Manager (GPM), the TDMT and the Academic Coaches will also provide Mead ES with greater operational flexibility than non-TTIPS campuses. Precedence will be given to Mead ES in HR practices of recruiting selecting, hiring, supporting, and retaining principals and teachers. Dedicated personnel empowered with decision-making capabilities will make the difference in reform efforts. Currently, neither the campus nor the district has the capacity to effectively manage reform in every classroom every day. The Academic Coaches, supervised by TTIPS GPM, will perform this function by serving as a curriculum manager who will collaborate with the administration, grade level leaders and department coordinators. They will also increase capacity within and between departments by developing Teacher Leaders. Although these reforms are currently at other district Title I campuses, they have never been instituted at Mead due to staffing and funding limitations. The District Shepherd and the TTIPS GPM will be primarily responsible for oversight of the transformation process, ensuring responsiveness of central office to the transformation efforts, providing a direct line of communication to the superintendent and other critical district leadership, assisting in eliminating any district barriers that may hinder the transformation process, and serving as a resource and mentor to the administrator and campus. Additionally, these staff will collaborate with the School Improvement Resource Center (SIRC) Technical Assistance Provider (TAP) regarding implementation and evaluation of the model. Together, they will review program activities and performance measures to track progress. Internal communication, coordination and reporting will be conducted via e-mail, telephone and in staff meetings and occur more regularly than non-TTIPS campuses. The principal will have immediate access to the TDMT. The TDMT will provide updates on the implementation of the plan progress to the Northside Education Improvement Council (NEIC) semi-annually. The TTIPS GPM will ensure feedback and continuous improvement in the operation of the proposed project through continuous monitoring. Monitoring is designed to allow participants to interact and provide feedback to determine if results are being achieved based on established performance indicators. The success of Mead's transformation will be the result of broad-based project management and participation. During the project period, the TTIPS GPM, in collaboration with the District Shepherd, the Division, the academic coaches, district instructional specialists, campus administration, and other district departments and personnel, will continuously review the stipulated goals and objectives. In addition, the TTIPS GPM will review timelines and status of activity implementation according to the grant application and relevant state guidelines. According to Eric Jenson, a leading authority on the science and application of brain-based learning techniques, "Brain-based teaching is all about smarter, more purposeful teaching that can reach a greater number of students. It's not any one single thing you do. It's more about the on-going, purposeful aggregate of environment, instruction and curriculum strategies that makes it all work". 2010 (www.jensonlearning.com). Jenson's quote speaks to the heart of the district's commitment to transforming campuses with substandard scores into productive learning environments. To that end, Mead will focus on utilizing the most effective programs to engage students in purposeful learning that will translate into students being successful now and in the future. The Division of School Improvement Initiatives and the Grants & Recognitions Department will have the primary responsibility for overseeing and managing the grant. At the campus level, campus admnistration will meet with grade level content areas three times a week. In the first meeting, they will select materials, dialog about what they will teach in the upcoming two weeks and establish instructional goals. During the second meeting they will discuss how to teach the content to meet students' diverse needs. In the final meeting, teachers will share their knowledge-base, and discuss their strengths on how to deliver content with an emphasis on making accommodations and modifications for LEP and Special Education students. They will break down lessons using simplified language, identifying essential content components and integrating modified instruction to meet student needs. Critical to this process is ensuring at least one teacher, per content, per grade level, is a content expert. Content experts are teachers who have taught multiple grade levels and are certified from grades Kinder -12. This experience range helps broaden their perspective, as they know what students learned in early grade levels and what is expected in future grades.

For TEA Use Only 015-915 TEXAS EDUCATION AGENCY Adjustments and/or annotations made County-District No. Standard Application System (SAS) on this page have been confirmed with School Years 2010-2013 Amendment No. by telephone/e-mall/FAX on of TEA. Texas Title I Priority Schools Grant Schedule #4B—Program Description Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no smaller than 9 point (Arial or Verdana). Resource Management - Describe how the LEA/campus will align other resources (federal, state, local, and School improvement and intervention provide Mead Elementary School (ES) the opportunity to expand learning time and create a community oriented school environment to foster mechanisms for community and student engagement. Mead is a Title I stimulus campus (funded through American Recovery and Reinvestment Act, ARRA). This one-time disbursement has been used to expand and improve technology and create after-school tutorials to support student learning. The addition of the TTIPS program will allow for the continuation and expansion of the supplemental support which will cease when Title I ARRA funds expire in June 2011. Students engaged in extended learning opportunities showed improvement in their 2009-2010 TAKS scores, however, many still fell short of meeting the criteria score for passing the TAKS. TTIPS grant will allow for the continuation and addition of an Academic Summer Academy, improved instructional delivery methods and additional staff to reduce the size of tutoring groups to provide more targeted and student specific instruction. Partnerships and agreements are in place with programs district-wide and community-wide which allows a seamless integration of supplemental services to students at the campuses. Funds and resources from federal, state, and local sources have been coordinated to support the school improvement process. Some of these existing partnerships and agreements are with the following entities: No Child Left Behind, Title I - Compensatory Programs, NISD Food Service, Even Start Family Literacy, NISD Adult and Community Education, The Connections Program, University of Texas at San Antonio, KCI and Communities in Schools. With funds from this grant, programs created through the use of Title 1 funds, compensatory programs, other grants, and local funding will be expanded to a larger portion of the Mead ES population. The activities of this NISD initiative reflect cost-effectiveness and ensure the most effective use of public resources and avoid duplication of services, with the district business office being fully integrated in the grant administration process. The activities of the NISD initiative, through the district business office will: 1) reflect cost-effectiveness, 2) maintain fiduciary and financial responsibility for all grant activities, 3) process and maintain grant accounting data, 4) request funds through the automated payment request systems, 5) prepare and submit expenditure reports in collaboration with key grant personnel, and 6) report accounting transactions properly.

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TEXAS EDUCATION AGENCY Standard Application System (SAS)

015-915 County-District No.

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 2: Project Management Cont.

Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no smaller than 9 point (Arial or Verdana).

Grant Project Manager Qualifications – Describe the qualifications of the person selected to be the project manager for this grant on the campus.

The TTIPS Grant Project Manager (GPM) will supervise all components of the NISD program on a full-time basis. The TTIPS GPM's primary duties include, but are not limited to, working closely with district staff, fostering collaboration with community partners, day-to-day oversight of the program, and program operation requirements. The TTIPS GPM will be assisted by a secretary/bookkeeper, who will assume the administrative duties including maintaining the database, program records, and overall program accounting and bookkeeping. The TTIPS GPM will ensure feedback and the continuous improvement of providing high quality opportunities for academic enrichment through continuous monitoring. Monitoring is designed to allow participants to interact and provide feedback to determine if results are being achieved based on established performance indicators and evaluated for effectiveness. Each campus will be staffed with one Academic Coach/Site Coordinator who will be responsible for implementing all program components at the campus in accordance with the stated goals and objectives. The TTIPS GPM will train and supervise campus staff, communicate regularly with school day staff to integrate program planning, develop program materials, and lead selected program activities. The NISD Grants and Recognitions Department will work with the TTIPS GPM and campus administration to ensure grant requirements are being met, the project plan is adhered to, and the project remains in compliance throughout the grant funded period.

The TTIPs Grants Project Manager, under the supervision of the Director of School Improvement Initiatives, is responsible for providing administrative coordination and implementation of projects and activities funded through the grant.

EDUCATION AND CERTIFICATION REQUIREMENTS:

- Bachelor's Degree in Education
- Three years minimum teaching experience
- Experience in administrative functions such as: budget, bookkeeping, purchase orders, payroll, grant reporting and travel preparation
- Experience in developing and delivering presentations for various target audiences at campus or district levels
- Proficiency in utilizing a variety of computer applications (Word, Publisher, Excel, Power Point, Access, Dreamweaver and other related software applications)
- Possess proven leadership, collaboration and communication skills
- External Candidates must have satisfactory outcome of Fingerprinting check. Non-Refundable fee (approximately \$50) paid by employee

DUTIES AND RESPONSIBILITIES:

Under the direction of the Director of School Improvement Initiatives:

- Coordinates, manages and implements grant activities including, but not limited to, assessment, staff development, budget, purchase orders, payroll, travel and reporting.
- Communicates and collaborates with district departments, administrators, teachers and other staff.
- · Serves as the grant liaison with outside agencies and vendors.
- Gathers and responds to information regarding the grant's professional development, objectives and performance measures.
- Develops and submits grant reports and data to appropriate individuals and agencies.
- · Promotes and creates awareness of the program with parents, teachers, administrators, and other district staff.
- In-district and out of town travel will be required.
- Performs other duties assigned within the scope of responsibility and requirements of the job.

The hiring and continuation of this position is contingent upon the award and availability of the TTIPS grant.

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 2: Project Management Cont.

Section A: LEA (District) Capacity Responses are limited to **one page each**, front side only, with a font size no smaller than 9 point (Arial or Verdana).

LEA Support - Describe how the LEA will structure and implement an individual or office with responsibility for supporting the campus' school improvement efforts.

NISD's role in supporting the transformation process is a crucial element for success. To that end, the transformation design process includes an expectation of, and opportunity for, Central Office participation throughout the entire endeavor.

Dr. Linda Mora, the Deputy Superintendent of Curriculum and Instruction, will serve as the District Shepherd for the TTIPS program. The District Shepherd will lead the TTIPS Decision Making Team (TDMT) to ensure campuses have operational flexibility to effectively implement all components of the transformation process. Dr. Mora received a Bachelor's and Master's degree from Texas A&I University in Kingsville, now under the Texas A&M system and has a Ph.D. from the University of Texas at Austin. Dr. Mora is responsible for the district's complete educational curriculum and reports directly to the Superintendent. Dr. Mora also oversees the Northside Educational Improvement Council (NEIC) which serves as the district decision-making committee established to involve professional staff, parents, and community members in establishing and reviewing the district's and campuses' educational plans, goals, performance objectives, and major classroom instructional programs. Additionally, Dr. Mora directs the following Departments: School Improvement, Grants & Recognitions, Organizational Staff Development, Elementary & Secondary C&I, and Student, Family and Community Services. In her 39 years in education, Dr. Mora has been a teacher, curriculum director, assistant principal, principal, and assistant superintendent for instruction at United ISD in Laredo. Prior to the current position, Dr. Mora served as Associate Commissioner of Accountability and Accreditation at the Texas Education Agency and Director of Statewide Initiatives at Region XIII Education Service Center in Austin. At the Central office level, contingent upon funding, an elementary and a secondary (funded with this grant, which will be split-funded through other secondary grants if awarded) TTIPS Grant Project Manager (GPM) will be hired to offer additional support to the campus school improvement efforts while overseeing and supporting the Academic Coach/Site Coordinator at the campus level. Additionally, the District Shepherd along with the Division of School Improvement Initiatives and the TDMT and the TTIPS GPM will monitor grant progress and the 90-day action plans by maintaining ongoing communication with the Academic Coaches/Site Coordinators and Principals, attending meetings related to campus progress (including campus leadership meetings), taking an active role in problem solving with the principal and teaching staff, providing support and feedback, attending required trainings with campus staff and by collaborating with the campus to remove barriers that could hinder the transformation process, to include: assisting in the replacement and recruitment of qualified staff, assisting in efforts to increase community and parental involvement, support the placement of social service resources at the campus, and cultivating partnerships to generate a positive school culture. As part of the Curriculum and Instruction Department, the Division of School Improvement (DSI) will be primarily responsible for supporting and overseeing Mead's TTIPS program. DSI was established five years ago and works under the direction of the Director of School Improvement Initiatives. The DSI has a variety of responsibilities including maintaining the District Improvement Plan. The complementary School Improvement Plan (SIP) database is also developed and maintained in the DSI. It also shares processes for data examination, identifying areas of need, developing improvement efforts, and identifying monitoring mechanisms shared with campus administration and teacher leadership. Tools for monitoring initiatives and student performance are also part of the DSI responsibilities. It manages district level benchmarking and student data programs for storage and use of the resulting data and state assessment data. The student data system in Northside is known as Curriculum Management System (CMS) and also houses the District's curriculum. DSI's organizational structure promotes an effective connection between the initial needs assessment, planning, implementation, and conclusion and evaluation of improvement activities. While managing tools and sharing processes for school improvement are part of the DSI's responsibilities, staff directly supports campus-designed activities and broader district initiatives. Work is typically done with campus principals and instructional administrators, both individually and in vertical feeder teams. Of the six schools applying for this grant, five have been meeting in vertical teams to design vertical improvement efforts for two to four years. As a result, an initiative for improving special education student performance begun by these groups has become a district initiative. Additionally, special education staff to support the initiative has been added to the DSI. Other principals groups have formed to address areas of common need. Still, other principals are identified and worked with individually over time. While special education performance is targeted for improvement, LEP performance is also a concern. To this end, a secondary bilingual position was added to the DSI to improve instruction for these students in the context of the content classrooms and to manage the LEP SSI grant. A grant facilitator to manage the activities funded through Department of Defense Education Activity (DoDEA) for schools with high numbers of military students is also part of the DSI.

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 2: Project Management Cont.

Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no smaller than 9 point (Arial or Verdana).

Program Continuation and Sustainability - Describe how the LEA will sustain the campus reforms after the funding

Mead Elementary School (ES) opted to participate in the TTIPS grant to receive assistance with transforming the campus to: 1. Transform the traditional teaching mindset of current staff towards a differentiated instruction approach to support student learning 2. Increase student achievement to meet standards 3. Build capacity within faculty to create Teacher Leaders which will result in improved teacher effectiveness 4. The increase in overall standards will help retain teachers committed to supporting transformation efforts and the change in student demographics. Staff who fail to meet these new standards will be provided ample opportunity for improvement through intense professional development. 5. Aggressively solicit parent involvement to support student learning and transformation. 6. Directly address the unique needs of refugee students and their families. Establishment of long-term goals and capacity building will improve Mead ES's staff's ability to continue transformation efforts when funds expire. Once staff is immersed in job-embedded professional development, the practices that result from the training will become part of the cultural campus norms. Job-embedded professional development will facilitate teachers deeper understanding of the community served by the school and the differentiated instruction aligned with the comprehensive needs analysis. Furthermore, these strategies will lead to increased opportunities for promotion, career growth and flexible work conditions that will help recruit, place and retain staff with skills necessary to meet the needs of students in the 21st century.

Upon completion of award funding, NISD will continue to implement and enrich existing programs and professional development activities geared toward campus improvement. NISD is committed to continuing the activities of this grant program beyond the initial funding period. Collaboration between NISD Secondary and Elementary Instructional Support, campus administration and the Grants and Recognitions Department will result in identifying and pursuing additional funding to support the sustainability of this initiative. Further, professional development received by staff will impact classroom instruction beyond the grant period, it will provide teachers with necessary skills for the rigorous academic standards so students can succeed on the new End of Course (EOC) and the State of Texas Assessment of Academic Readiness (STAAR) assessments. The district plans to sustain the system created to evaluate student and teacher performance if financially feasible. The system will increase district capacity to collect, manage and evaluate student performance data as related to individual teachers. Teachers who do not meet performance criteria will continue to receive professional development and guidance to improve their students' academic achievement. Professional development activities will continue with local and external funds. Program continuation will be a programming focus throughout the grant term. The NISD program will focus their efforts on establishing strong partnerships with community partners. These partners will continue to provide for the program and expand their services to help sustain the program.

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 2: Project Management Cont.

Section A: LEA (District) Capacity Responses are limited to **one page each**, front side only, with a font size no smaller than 9 point (Arial or Verdana).

External Providers -- Describe how the LEA will recruit, screen, and select external providers to ensure their quality. NISD participates in a competitive bidding process. The purpose and intent of competitive bidding is to help public schools secure the best goods and services at the lowest practical prices by stimulating competition. If the District advertises purchasing needs relating to large expenditures, purchasing in large quantities typically results in lower costs either per unit item or in the aggregate through economies of scale. Under Texas Education Code 44.031 (b), in determining to whom to award a contract, the district shall consider:

- 1. The purchase price.
- 2. The reputation of the vendor and of the vendor's goods or services.
- 3. The quality of the vendor's goods or services.
- 4. The extent to which the goods or services meet the district's needs.
- 5. The vendor's past relationship with the district.
- 6. The impact on the ability of the district to comply with laws and rules relating to historically underutilized businesses.
- 7. The total long-term cost to the district to acquire the vendor's goods or services.
- 8. Any other relevant factor specifically listed in the request for bids or proposals.

Competitive proposal procedures provide for full competition among proposals. This process allows for negotiation with the proposer or proposers to obtain the best products or services at the best value. During the evaluation process prior to award of a contract, the negotiation process allows modification and alteration of both the content and price of the proposals.

The process in selecting vendors and ensuring vendor quality is as follows:

- 1. Evaluate Purchasing Needs & Confirm Availability of Approved Budgeted Funds.
- 2. Prepare Bid/Proposal Specifications
- 3. Review Bid/Proposal Specifications
- 4. Advertise
- 5. Pre-Bid/Proposal Conference
- 6. Open Bid/Proposal
- 7. Evaluate
- 8. Bid/Proposal
- 9. Prepare Written Recommendation
- 10. Obtain Board of Trustees Approval
- 11. Award Bid/Proposal
- 12. Monitor Performance

New vendors can start doing business with the District through the competitive procurement process which begins with the vendor application or through a school/department submitting a requisition to a new vendor. Purchases from new vendors for goods or services that have already gone through the bid process will not be approved, unless those goods or services are not available through any of the approved vendors. In addition, purchases to new vendors in excess of \$5,000 will not be approved unless a) at least 3 quotes are obtained from other vendors or b) a sole source affidavit is submitted and approved by the Director of Purchasing (if the vendor is a sole source provider and the purchase price exceeds \$50,000, Board of Trustees approval is required before a purchase order can be issued to the vendor). A W-9 is required for all new vendors.

Individuals providing contracted services to the District must have a Criminal History Authorization Form on file with the Human Resources Department before the services can be provided. All purchase orders and SAF check requests that are for services will be forwarded to the Human Resources Department for criminal history clearance. A vendor who has or will have (or subcontracts with an individual(s) who has or will have) direct contact with students are required to provide criminal background checks for all such individuals. Vendors are required to provide certification that a criminal background check has been performed for those employees, and are responsible for the cost of the criminal background check.

For TEA Use Only TEXAS EDUCATION AGENCY 015-915 Adjustments and/or annotations made County-District No. on this page have been confirmed with Standard Application System (SAS) School Years 2010-2013 by telephone/e-mail/FAX on Amendment No. of TEA. **Texas Title I Priority Schools Grant** Schedule #4B—Program Description Part 2: Project Management Cont. Section A: LEA (District) Capacity Responses are limited to one page each, front side only, with a font size no smaller than 9 point (Arial or Verdana). Site Visits - If the intervention program includes site visits to other campuses successfully implementing the intervention model, describe the process for selecting the locations and the expected outcomes of the site visit. Multiple site visits to other campuses will ensure that Mead ES implements proven best practices and consistently improves their intervention program throughout the grant period. All site visits will be coordinated through the TTIPS Grant Program Manager. The TTIPS Grant Program Manager will monitor all TTIPS grants awarded to campuses in San Antonio and surrounding communities that are implementing the Transformation intervention model. The Program Manager will create and manage an on-line community to enable sustained communication and sharing of effective practices between these campuses. Through this on-line community, the Program Manager will identify and periodically visit sites that share similar program elements with Mead Elementary School. When possible, the Program Manager will use technology, such as Flip Videos, to effectively communicate the practices of the selected site to the campus Site Coordinator/ Academic Coach. The Site Coordinator/ Academic Coach along with campus leadership will then determine if select campus staff could benefit from in-person visits to observe the chosen site. The Program Manager will also establish and maintain contact with successful Transformation campuses throughout the nation. This process will expose Mead ES leadership to a wide variety of approaches that can be used to increase the effectiveness of its intervention program. Site visits will be used in conjunction with multiple assessment tools measuring student performance to adjust the program within the parameters of the guideline.

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Texas Title I Priority Schools Grant		
	Schedule #4B—Program Description	
Part 3: Intervention Model Section A: Intervention Model Se	lection Process	
Intervention Model to be Implem	nented – Indicate the model(s) being <u>considere</u> he LEA/campus will participate in the TEA Appro Improvement Resource Center or the LEA/campi	ved Floder Mich Lectured 1999
☐ Turnaround		
_		
Closure		
Restart		
☐ Transformation		
☐ Tier III Modified Transformation		
□ TEA Designed Model with Techni	ical Assistance Provided by the School Improven	nent Resource Center
Supplemental Education Service	s (SES) incorporated into the intervention mode	·I
Resource Center in no way implies of	EA Approved Model with Technical Assistance Pro or guarantees funding.	
☐ The LEA/campus will implement regulations released by USDE	its own intervention design, within the paramet	ers required by the final federal
Schedule #4BProgra	m Description, Part 3, Intervention Model,	continued on next page

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 3: Intervention Model

Section B: Model Selection Process - Describe in detail:

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- 1. The process the LEA and campus followed/will follow to select a school intervention model that aligns to the identified needs of the campus.
- 2. The timeline delineating the steps the campus will take to implement the selected intervention.

Responses are limited to five pages, front side only, with a font size no smaller than 9 point (Arial or Verdana).

- 1. Model Selection During the grant planning phase a full site based team, the TTIPS Decision-Making Team (TDMT) was formed to select a school intervention model that aligns with the identified needs of Mead Elementary School (ES). This committee of vital stakeholders was charged with making recommendations regarding selection of the Tier III Transformation model. Prior to serving, the TDMT was trained on grant guidelines, models and purpose. It also collaborated with the principal and teacher leaders to analyze and discuss the Comprehensive Needs Assessment (CNA) as related to selecting a model and plan for implementation. In determining the needs for the Northside Independent School District (NISD) project, multiple data sources were analyzed including: (1) locally developed teacher and NISD Title I Parent Involvement surveys (2) standardized student achievement data; (3) informal interviews conducted by the district Curriculum Specialists with NISD teachers; and (4) the potential for sustainability and capacity building among all NISD teachers. At the campus level, a multi-disciplinary team, composed of campus administrators and core department coordinators, disaggregated multiple data sources for all students by grade level and content areas and between sub-populations within each content area tested. The gap data was presented to the entire campus for review and started the transformation process. Since the needs of the campus highlight math, reading, English Language Learner deficiencies and behavioral issues, activities centered around these issues. Need: To develop and increase teacher and school leader effectiveness to maximize administration and staff's full potential. A. Evaluate the effectiveness of the current principal and use the results of the evaluation to determine whether the principal should be replaced, be retained on the campus, or be provided leadership coaching or training. Activities selected will take into account data on student growth as a significant factor as well as other factors such as multiple observation-based assessments of performance and ongoing collections of professional practice reflective of student achievement and designed and developed with teacher and principal involvement. Activities include:
- 1. Select an outside professional organization that will assess and assist in Mead's overall campus health situation. The selected organization is Organizational Health. This entity will assess the organizational health of key leadership teams throughout an organization throughout the school year and provide an objective and reliable method of focusing organizational energies on continuous improvement for leaders and members of their units. When leaders model perpetual learning, it has a positive impact upon members of their teams. As a result of improved organizational health, one can predict that there will be an increase in the levels of organizational productivity. Reliability and validity were established for the Organizational Health Instrument during a three-year, three-phase process. The development components are based on 24 years of research and development. Each of the components (specifically for schools: Goal focus, Cohesiveness and Adaptation) provides a solid theoretical foundation as well as practical, tried-and-tested strategies for improving that specific dimension. The implementation of these improvement strategies produce improved levels of Organizational Health and productivity (CSF: Increase Leadership Effectiveness, Improve School Climate)
- 2. Utilize School Improvement Resource Center (SIRC) provided by the Texas Education Association. The purpose of the School Improvement Resource Center is to work in conjunction with the Texas Education Agency to improve student performance. SIRC provides schools with information, clarification, resources, and technical assistance regarding the school improvement process. The goals of the School Improvement Resource Center include developing increased leadership capacity in administrators and building knowledge of content and instructional strategies in teachers. (CSF: Increase Leadership Effectiveness, Improve School Climate)
- B. Identify and reward school leaders, teachers, and other staff who, in implementing this model, have increased student achievement and high school graduation rates and identify and remove those who, after ample opportunities have been provided for them to improve their professional practice, have not done so; Activities selected:
- 1. Grade level meeting minutes will be maintained in a Grade Level Notebook and shared at grade level meetings with the principal every three weeks to review interventions, provide resources support, and affirm quality teaching practices and team effort. Availability of these minutes promotes transparency and serves as an ongoing needs assessment regarding teacher and student performance. Campus Administration will also conduct daily walk through observations to monitor implementation of grade level planning and adherence to instructional practices. Teachers and administrators will debrief daily on each walk through observations and a report of the visit will be maintained in the teacher's record. Evaluations will be periodically compared with the principal to reward and recognize positive teacher growth and compliance as well as identifying areas of need. Teachers will be given targeted professional development or coaching in areas of need, teacher growth will demonstrated as they present at grade level, department and faculty meetings based on the lessons learned and the application for other teachers. (CSF: Increased Learning Time, Increase Leadership Effectiveness, Increase
- Teacher Quality and Improve Academic Performance) C. Provide staff ongoing, high-quality, job-embedded professional development (e.g., regarding subject-specific pedagogy, instruction that reflects a deeper understanding of the community served by the school, or differentiated instruction) that is aligned with the school's

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Schedule #4B—Program Description

Section B: Model Selection Process Cont. Responses are limited to five pages, front side only, with a font size no Part 3: Intervention Model

smaller than 9 point (Arial or Verdana). comprehensive instructional program and designed with school staff to ensure they are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies. Mead selected the following professional development activities that align directly with the most pressing needs of the campus:

- 1. Employ full-time reading and math coach. Currently, Mead employs a reading and math coach; unfortunately they must not only help staff in professional development, but must also teach in the classroom. Through this grant, a dedicated reading and math coach will serve as teacher models and leaders. These two Academic Coaches will organize Reading/ELA and Math professional development, and also serve as a liaison to the Central Office for grant purposes. They will provide instructional leadership and support to teachers via walkthroughs and observations, monitoring Reading and Math instruction to ensure that professional development are ongoing and job-imbedded. These individuals will mentor individual teachers as needed in order to model instructional techniques. The Academic Coaches will collaborate with campus leadership to develop a long-range and cohesive professional development plan for staff, and will collect data to measure the success of program initiatives.
- 2. Implement a guided reading and writing training that assist teachers in reviewing effective strategies to employ differentiated, small group instruction. Guided reading is one component of the shared reading block during which the teacher provides support for small, flexible groups of beginning readers. Teachers share best practices with peers and work together to effectively work with children. They will observe and discuss many facets of teaching, including: establishing and managing classroom routines, facilitating comprehension, promoting student talk, and encouraging independence. Becky Kasel has supported the campus in past efforts and will help to build a campus plan, provide coaching throughout the school year and assist in evaluating the effectiveness of the program.
- 3. Implement Math Common Assessments (Professional Learning Community Model) for all math teachers. Solutions Tree is an external organization that will help create and facilitate the program for the campus. Through this, a collaborative team made up of a representative teacher from each grade level will identify students' readiness for next course or level of education and identify specific needs (content/skills) for timely intervention before or during transition. At the conclusion, a common assessment will be created to gauge student needs and gains to drive data decision making for the campus.

(CSF: Increase Teacher Quality and Improve Academic Performance)

- D. Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in a transformation school based on rigorous, transparent, and equitable evaluation systems for teachers and principals. Activity selected: 1. Northside ISD is currently implementing a teacher performance pay plan at 33 campuses in the district funded through a state grant. This program is intended to identify teachers and administrators who are most effective at improving student achievement, and provide them financial awards for their efforts. The model takes into account factors such as multiple observation-based assessments of student performance and ongoing collections of professional practice reflective of student achievement. By year Two of the grant, Mead will establish a student growth factor to determine and develop performance goals designed by the campus administration and staff. Currently, the plan targets teachers and administrators at the district's most in-need campuses that service high populations of economically disadvantaged students, and demonstrated below district average performance on the state TAKS test in previous years. The goals of the incentive plan are to improve student achievement, retain teachers at high needs campuses, and improve the quality of teachers at these campuses through targeted professional development. Awards are team based to encourage collaboration amongst teachers, and are given based on grade level or content area teams. Performance measures for earning awards are based on the most recent campus TAKS results, and are re-examined annually. (CSF: Increase Teacher Quality,Improve Academic Performance) Need: Implement comprehensive instructional reform strategies to maximize Mead's academic performance in Reading, Writing
- A. Mead will use data to identify and implement instructional programs that is research-based and vertically aligned from one grade to the next as well as aligned with State academic standards. Activities include:
- 1. Implementation of Guided Reading and Writing. "A single instructional response to a group of diverse learners often means that the teaching technique will help some while it ignores others. Flexible grouping acknowledges that all grouping patterns—large groups, small groups, teams, partners, and individuals-have value because they all offer the reader slightly different experiences with different outcomes (Flexible Grouping in Reading by Michael Opitz. Scholastic Professional Books, 1998)". As part of Guided Reading and Writing, teachers will provide support for small, flexible groups of beginning readers. The teacher helps students learn to use reading strategies, such as context clues, letter and sound knowledge, and syntax or word structure, as they read a text or book that is unfamiliar to them. The goal of guided reading is for students to use these strategies independently on their way to becoming fluent, skilled readers. 2. Purchase and implement Do The Math® -Intervention Kit" by Marilyn Burns for all math teachers. Do The Math is a research-based math intervention program designed to support students who are struggling with elementary arithmetic. The National Mathematics Advisory Panel's Final Report (2008) states that "to prepare students for algebra, the curriculum must simultaneously develop conceptual understanding, computational fluency, and problem-solving skills." With a focus on Number and Operations—the cornerstone of elementary math education and a critical foundation of algebra—Do The Math supports students in building a strong foundation in

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computation, number sense, and problem solving. *Do The Math* rebuilds the critical foundations for algebra by focusing on fluency with whole numbers and fluency with fractions. Students spend more time on key concepts over the course of multiple lessons, providing the time they need to learn, process, and build a deep understanding. The lessons in *Do The Math* were developed using a Research Study Lesson model that supports teachers in understanding and **delivering effective math instruction**.

- 3. Introduction and implementation of the Fast Forward program. The Fast ForWord program is a reading intervention program designed for K-12 education institutions and clinical specialists, whose students are struggling and reading below grade level. The program moves elementary students toward **grade level reading skills**, with a focus on listening accuracy, phonological awareness, and language structures. It also emphasizes the link between spoken and written language to guide young students to become proficient grade level readers. A **case study** reveals students at St. Mary's Academy Charter School in Beeville, TX, have used Reading AssistantTM software to help them to improve their reading fluency, vocabulary and comprehension. The kindergarten, 1st, 2nd and 3rd grade teachers have implemented the program into their curricula, giving each child one to two thirty minute sessions of reading with the program each week. Second graders have also experienced great gains with the software. One student increased the number of words he can read correctly per minute from 35 to 77 in just six months. This increase of 42 words is well above average, according to AIMSWeb, a scientifically based, formative assessment system, which reports that a child at this grade level should increase reading fluency by 30 words per minute during a six month time period.
- 4. In addition to research based academic interventions, technology-based supports and interventions into the curriculum to improve campus Reading/ELA, and Math will be used. Technological literacy is becoming an increasingly important skill, needed to participate in the modern workforce. However, most Mead ES students do not have access to current technology at home, making school the main resource for skill development in this area. Interactive technology has been proven to increase student engagement, which is a critical challenge amongst economically disadvantaged student populations. General technology supports to be used with all subjects will include iPods, laptops, SMART Boards, Mobis, and ELMOS. Many of these supports, including the Mobis and software interventions, will provide teachers with almost instantaneous feedback from students, allowing them to adjust their instruction to student needs.

To complement all efforts of reading, writing and math, a **coordinated dissemination** of relevant technology and software will be distributed campus-wide. A computer center will be located in each classroom made up of four computers and teachers interaction materials will help to utilize existing software such as River Deep (Math) and Rosetta Stone (Reading).

- 5. Students at all grade levels will take part in field experiences to tie curriculum to "real-world" experiences. A majority of the students at Mead are economically disadvantaged (86%), with no expendable funds to enjoy extended learning experiences at contextually-rich avenues such as museums, libraries, etc. Through this grant, field experiences will be **tied in to curriculum** so that students can better understand concepts through "**real-world experiences**". This has proven effective in the recent First Lady grant received by the campus. This grant allowed refugee students and their parents to learn a book together, and then share a field experience based off of the book. DRA scores increased throughout the first year of this experience. Field experiences from this grant will further the development of teachers and students, providing "real-world" experiences with concepts taught in the classroom. It will also increase parent involvement. (CSF: Improve Academic Performance, Increase Teacher Quality)
- **B.** Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual students.
- 1. Northside ISD utilizes data-driven decision making at all levels, from the entire district to each individual campus. Data is used to identify research-based instructional programs that are vertically aligned from one grade to the next and are in compliance with State academic standards. At the beginning of each year, State assessment data is disaggregated and reviewed by administrators and teachers with Central Office guidance. This data is then used as the basis for identifying campus needs and forming yearly, measurable goals. In order to expand the use of quality data to transform Mead ES, the campus will increase the amount of monitoring and data collection through a variety of methods. Tools include, TAKS data, CDB's, TPRI, Retention and Placement levels, TELPAS, attendance rates, promotion standards and disciplinary data. Gaps in district and campus scores (up to a 34 point gap) will be analyzed.
- 2. The Campus Snapshot is a data-driven process conducted by Region 13 which will provide the campus with a comprehensive, objective analysis of the current state of the school and its ability to meet the needs of the students it serves. Analysis is provided through the observation of teaching practices, evidence-based examination of school programs and processes, and the inclusion of input, including students, parents, teachers and administrators through surveys and on-site interviews. The Campus Snapshot will be used to drive campus planning in key areas, including professional development, and recruiting and retaining quality staff.
- 3. The campus Academic Coaches/Site Coordinators for Reading/ELA and Math will provide essential on-going monitoring of campus instruction in these subject areas. These individuals will collect data through classroom observations, student surveys, and other assessments, allowing them to effectively identify and coordinate appropriate professional development for teachers.
- 4. Math Common Assessments will be created by teachers at each grade level. The tools created will measure students' academic knowledge and skills relative to grade expectations. Grade expectations represent the knowledge and skills that students should have achieved by the end of the previous school year or at the end of a specific grade span. Formative, interim and summative assessment

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will evaluate students' knowledge and skills relative to a specific set of academic goals within a limited time frame, and informing decisions at both the classroom and beyond the classroom level, such as between transitional grades or school levels.

5. The Fast Forward program will provide Mead with support including progress monitoring and progress tracker with Reading Progress Indicator that will allow teachers to make data driven decisions based on results.

(CSF: Improve Academic Performance, Increase Teacher Quality, Increase Leadership Effectiveness)

NEED: To increase learning time and create a community-oriented school.

A. Mead will establish schedules and strategies that provide increased learning time. Activities include:

1. Mead will increase the size of their current after school educational enriching program, The Northside Learning Tree (NLT) from 150 students to 300 students. The NLT Program will provide a safe, supervised after-school antidote for low academic achievement, gang involvement, drug use, and crime. It will do so by providing year round academically enriching experiences for students, and services to their parents that encourage their increased involvement. Campus enrichment activities were selected based on data collected during the March 2009 Needs Assessment, and with input from the NLT Community Task Force. Unlike other programs operating in the San Antonio area, NLT does not offer the same classes for all students. Instead, the students can participate in activities and clubs that exhibit the depth and range in curriculum that only a school district can provide. Activities will all complement curriculum being taught by providing hands-on experiences that brings lessons to life. Mead teachers will conduct the activities of these clubs three times a week for one hour. Seven additional staff from the Learning Tree will monitor and implement activities during the school week. They will also plan upcoming events and track attendance and parental involvement. Parents will be required to attend activities throughout the school year. Students will receive tutoring from teachers two days of the week for one hour. Attendance, TAKS scores and surveys will be reviewed to evaluate effectiveness of program. (CSF: Improve Academic Performance, Improve School Climate, Improve Learning Time) 2. The Northside ISD participates in Summer School learning through the Step to Success program. It runs for one month during the summer break. The Step to Success program will be offered for students in grades K-2 who did not meet promotion requirements and, for students in grades 3-5 who did not meet promotion requirements and did not pass one or more of the TAKS tests. Unfortunately, only 35 seats are being offered to Mead elementary, although the campus passing rate for reading in 2008-2009 was 92% in 3rd grade (compared to district average of 96% and state at 93%), 79% in 4th grade (district average of 91% and state at 84%) and 90% in 5th grade (district average is 95%). In math, Mead scored 76% in 3rd grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and state at 84%), 86% in 4th grade (district average of 89% and 80%). 91%, state at 86%), and 89% in 5th grade (district average of 96% and state at 90%). Thus, the Mead Summer Academy will offer 150 students with extended learning time/year that will cover Math, Reading and Writing. These students will be selected based on passing/failing, placement, testing scores (TAKS, TPRI, DRA, TELPAS) and teacher recommendations. Classes will be small (approximately six students per teacher) to provide for intense, differentiated instruction targeted to that individual students needs, Transportation will be provided to and from school, and hours will be from 8 a.m. -12 p.m. for one month during the summer break. Twenty five teachers will be a part of the academy, and breakfast and snack provided by the Federal Summer Nutrition Program. Tools to monitor this program include weekly tests, teacher observation and test results the following school year. (CSF: Improve Academic Performance, Improve Learning Time)

3. Mead is currently in its third year with the **Positive Behavioral Support** (PBS) program, a program of the Texas Behavior Support Initiative. The goal of the program is to provide quality staff development and technical assistance to help families and schools **positively change student behavior and improve student achievement**. The initiative addresses behavioral issues at three levels: school-wide climate, classroom management and individual student interventions. Prior to implementing the PBS system, Mead had seen an average of 800+ school referrals during the school year. In implementing this program, Mead has seen a significant decrease in behavioral referrals (40% decrease in two years). To enhance this program, Mead is planning to implement the **SECOND STEP** program to answer the campuses need to **decrease behavioral referrals**. The SECOND STEP program help students develop strong bonds to school, solve problems without anger, and treat others with compassion. Lessons are divided into empathy training, impulse control and problem solving, and anger management. Parents are part of the program; they are kept updated on their child's progress and invited for case reviews. Learning time will increase in classrooms since there will be less behavioral distractions and students are in their classroom versus the principal's office. The ASPIRE (Achieving Student Progress in Reaching Educational goals) committee will be responsible for planning and monitoring the program during the first year.

(CSF: Improve Academic Performance, Improve School Climate, Improve Learning Time, Increase Parent Involvement)

B. Provide ongoing mechanisms for family and community engagement.

1. Mead is unique in that the population is made up of a majority of an ELL student and parent household. More than 50% of the population is mobile (meaning that they may not return the following year) and more than 120 languages are spoken on the campus. According to Catholic Charities, 600 families will be resettled in San Antonio in 2009—up from 400 the previous year. Since 2002, NISD's refugee student population has increased, doubling each year since 2005. These families live in poverty, many arriving in the U.S. illiterate in their own language, unable to support their families. To this population, becoming English literate is imperative for their survival. (CSF: Increase Parent Involvement)

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2. Additionally, Mead was recently awarded the First Lady of Literacy grant that allowed groundbreaking activities that paired up refugee parents and their children with Parent and Children Together (PACT) time to engage in literacy activities. This program is the first of its kind as it transported parents to the campus to work through literacy material together. During the program, the Northside Adult Education department provided literacy classes to adult refugees to help them become literate in the English language. ELL Parents will come to the campus twice a week to review literacy activities through PACT time as part of the Learning Tree program. Teachers will oversee lessons that the group will be learning and evaluate the effectiveness through attendance rates, BEST and DRA levels of participants.

3. The University of Texas at San Antonio currently partners with Mead to provide college students with intern opportunities to provide "hands-on" experiences in classrooms. Mead plans to expand on this partnership and provide students paid internships to assist in Learning Tree tutoring time, club activities and school academic evenings. These evenings focus on TAKS subjects such as math and reading, providing games and crafts to enhance learning and curriculum. UTSA students will help provide academic help to participants.

4. Mead was recently awarded the First Lady of Literacy grant which extended learning to refugee adults. Mead plans to expand upon this program and offer adults basic education in literacy. The Northside ISD Adult Education Department currently runs classes at apartments near Mead. They will expand the classrooms and add after school classes at Mead for parents that do not live in those apartments. Classes will be held 6 hours a week for 40 weeks. Evaluate through TABE, attendance and attitudinal surveys. (#2-4 above -

CSF: Improve Academic Performance, Improve Learning Time, Increase Parent & Community Involvement)

NEED: To provide operational flexibility and sustained support

of TEA.

A. NISD will give the school sufficient operational flexibility (such as staffing, calendars/time, and budgeting) to implement fully a comprehensive approach to substantially improve student achievement outcomes. Activities include:

1. Academic Coaches will be hired at Mead to help alleviate teacher workload and provide sustained and intense professional development activities and evaluation of methods for teachers. Coaches will assist in providing best practices to teachers and report to the TTIPS Central Office Coordinator results of the program.

2. Mead will increase learning time by implementing a new Summer Academy for students to extend the school year. Flexibility is given in staffing, hiring and program design.(CSF: Improve School Climate, Increase Teacher Quality)

B. The district will ensure that the school receives ongoing, intensive technical assistance and related support from the LEA, the SEA, or a designated external lead partner organization. At the campus level, administrators will support teachers through flexible scheduling, appropriate programs and extended learning time through academic programs. At the district level, Mead will receive support from the TTIPS District Coordinator who will ensure that grant requirements are met and will work with external organizations to collect and review evaluation data. Additionally, the District Shepherd will oversee the program and will work directly with the superintendent to review progress of the grant. Mead will also receive support from the PTA and SAT associations who will help to plan and review grant progress. Finally, the Mead TTIPS Leadership Committee will meet monthly to review the grant, its progress and become the decision-making vehicle. At the state level, Mead will be support by SIRC; ensuring the Campus Improvement Plan is being followed, monitored and modified. (CSF: Improve School Climate, Increase Teacher Quality, Increase Leadership Effectiveness)

(Pre-Work) (2009-2010) - CNA, Evaluate Campus Principal; CNA with SIRC Model Alignment, Identify Community Partners, Created 2. Timeline to implement intervention TTIPS Decision Making Team (TDMT), Develop job-embedded professional development (PD), identified teacher leaders, train peer mediation team, contact external vendors, receive approval from district board. Year 1 (2010-1011) - Evaluate and disaggregate data from Data Day; Conduct campus data reviews; District and Campus Snapshot; Continue with 3rd year Positive Behavior Support (PBS), Implement Second Step Program for selected teachers, Expand PACT involvement , Implement Adult Education classes, Implement Teacher Leaders, Academic Coaches, administrators & consultants begin collecting observation data to guide PD & student interventions; review 90 day action plans; review incentive plan with eligible staff; implement after-school learning program; implement tutoring pgms., implement clubs, execute field experiences, participate in PD, identify site visit locations; expand parent meetings and community activities. Work with OHI to complete data and lay groundwork for the following year. Create math common assessments. Work with Fast Forward to provide data and lay groundwork for the following year. Work with UTSA to expand program. Complete teacher/parent surveys; TDMT meetings; Attend summer seminar; Attend NSDC conference; attend SIRC district institute. Year 2 (2011-2012) -Implement/revise PD plan & campus-wide Second Step interventions; review OHI and Fast Forward information to drive decision making, Expand implementation of technology campus-wide, Develop new 90 day action plans; review incentive plan with eligible staff; review and update after-school learning program as needed; expand tutoring programs as necessary, participate in staff development, identify site visit locations; continue parent meetings and community activities. Add new community partner to school. Complete and analyze teacher/ parent surveys to drive decision making; distribute incentive pay. Attend summer seminar; attend PD.; review/revise PD plans; review/revise CNA; conduct intense data review and intense data evaluation; Attend NSDC conference; attend SIRC district institute, Year 3 (2012-2013) - Re-administer Campus snapshot; develop new 90 day action plans; review incentive plan with eligible staff. Finalize action research projects, collect data for PBS evaluation; cont. completed profess. dev. & monitor through classroom observations & student data review; Complete teacher/parent surveys; TDMT Meetings; Campus leadership and teacher evaluations.

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	Groups of Participan	ts – List the groups of participants who will actives to the identified needs of the campus.	
1	The School Advisory Te principal, vice-principal	am (SAT) is included in the development and app , two parents (SAT members), five teachers, the somess representative.	
2	Central office instructional staff (Deputy Superintendent for Curriculum and Instruction, Director of School Improvement Initiatives, Director of Staff Development)		
3	District Administration (including the Superintendent)		
4	Technologist, Newcomer Teacher, grade level teachers, and vice prints part		
5	TTIPS Decision Making Team (TDMT) - Comprised of representatives from the NISD School Board (via presentations to the School Board's Academic's Committee), the District Shepherd, the Deputy Superintendent for Administration, the Assistant Superintendents for Elementary and Secondary Administration, the Executive Directors of Elementary and Secondary Administration and Instruction, the Director of School Improvement Initiatives, Mead ES administrators, teachers, parent groups (School Advisory Team and PTA Leadership Council), administrative officials, Grants & Recognitions Department staff, the Coordinator of the Safe and Drug Free Schools program, human resources staff, testing and evaluation staff and the Director of the Organizational and Staff Development Office. Upon award, the TTIPS Grants Project Manager and the Academic Coach/Site Coordinator will also be added to the TDMT.		
6	School Improvement Resource Center (SIRC)/ SIRC Technical Assistance Provider will provide ongoing guidance regarding implementation of the TEA's school intervention Transformation model throughout the grant term.		
7	State and Federal Programs Director (as related and coordinated with Title I and State Compensatory Education)		
8	Universities and local coll	eges (including University of Texas at San Antonio)	
9	All Mead ES administration, teachers, instructional assistants, librarian, counselors (over 80% of campus staff)		
10			

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Section D: Improvement Activities and Timeline (cont.)

Critical Success Factor 1: Improve Academic Performance including (but not limited to) Reading/ELA and

Math CSF Milestone	Additional Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date
A,B,C	Improve Student Achievement in Reading/ELA by implementing student interventions, professional development for teachers and afterschool programs, field experiences and summer programs.	Mead ES students are performing below the district average. The gaps between district TAKS Reading/ELA passing average and the campus are the following in 2008-2009 (data most recently available): 5 th grade-5 pt. gap 4 th grade-12 pt. gap 3 rd grade-4 pt. gap	Researched-based pgms/strategies. such as: Academic Coach/Site Coordinator, mentoring/tutoring program, increased parental involvement, Academic Summer Camp, incentives for TAKS performance, profess. dev., Field Experiences for parent and child, Parent and Child Time, tutoring, After School Clubs, Fast Forward, Reading Together, collaboration/eChild meetings by grade tevel, Guided Reading and Writing strategies, author visits, Marzano's Academic Vocabulary, Academic Evenings make-and-take, Rosetta Stone, Leapfrog System	Fall 2010	June 2013
А, В, С	Improve Student Achievement in Mathematics by implementing student interventions, professional development for teachers and afterschool programs, field experiences and summer programs	Mead ES students are performing below the district average. The gaps between district TAKS Mathematics passing average and the campus are the following in 2008-2009 (data most recently available): 5 th grade- 7 pt. gap 4 th grade-5 pt. gap 3 rd grade- 13 pt. gap	Researched-based pgms/strategies. such as: Math Common Assessments, Do the Math Intervention Kits, Academic Coach/Site Coordinator, Riverdeep program, mentoring/tutoring program, increased parental involvement, Academic Summer Academy, incentives for TAKS performance, profess. dev., Field Experiences with children and parents, collaboration/eChild meetings by grade level, Marzano's Academic Vocabulary, Academic Evenings make-and-take	Fall 2010	June 2013
A, B, C	Increase the number of students that are at the developed level on TPRI	Mead ES students developmental level scores are regressing as they progress grade levels. 2009-2010 (data most recently available): 2 nd grade-54% developed 1 st grade - 68% developed Kinder- 84% developed	Researched-based pgms/strategies. such as: Academic Coach/Site Coordinator, mentoring/tutoring program, increased parental involvement, Academic Summer Camp, incentives for TAKS performance, profess. dev., Field Experiences for paren and child, Parent and Child Time, After School Clubs, Fast Forward, collaboration/eChild meetings by grade level, Guided Reading and Writing strategies, author visits, Marzano's Academic Vocabulary, Academic Evenings make-and-take, Rosetta Stone, Leapfrog System		June 2013
A, B, C	Increase the number of students that are on or above level on their Reading DRA	Mead ES students are not progressing at a rate to meet district promotion standards by Reading level. 2009- 2010 (data most	Researched-based pgms/strategies. such as: Academic Coach/Site Coordinator, mentoring/tutoring program, increased parental involvement, Academic Summer Camp, incentives for TAKS performance, profess. dev., Field Experiences for paren	2010	June 2013

		recently available): 5 th grade- 4 th grade- 3 rd grade- 2 nd grade- 2 nd grade- 69%/2 nd 9- weeks, 78%/3 rd 9- weeks 1 st grade – 85%/2 nd 9- weeks Kinder- 85%/2 nd 9- weeks, 69%/3 rd 9- weeks, 89%/3 rd 9- weeks	and child, Parent and Child Time, After School Clubs, Fast Forward, collaboration/eChild meetings by grade level, Guided Reading and Writing strategies, author visits, Marzano's Academic Vocabulary, Academic Evenings make-and-take Marzano's Academic Vocabulary, Academic Evenings make-and-take, Leapfrog System, Rosetta Stone		
A, B, C	Increase Curriculum Diagnostic Benchmark Passing rate for Reading/ELA	Mead ES students are not progressing at a rate to meet TAKS Reading/ELA passing rates compared to district. 2009-2010 (data most recently available): 5 th grade- 1 st administration-10 point gap 2 nd admin.— 15 point gap 4 th grade- 1 st admin.— 20 point gap 2 nd admin.— 34 point gap 3 rd grade- 1 st admin.—6 point gap 2 nd admin—3 point gap 2 nd admin—3 point gap 2 nd grade- 1 st admin - 3 point gap 2 nd admin + 7 points	Researched-based pgms/strategies. such as: Academic Coach/Site Coordinator, mentoring/tutoring program, increased parental involvement, Academic Summer Camp, incentives for TAKS performance, profess. dev., Field Experiences for parent and child, Parent and Child Time, After School Clubs, Fast Forward, collaboration/eChild meetings by grade level, Guided Reading and Writing strategies, author visits, Marzano's Academic Vocabulary, Academic Evenings make-and-take Marzano's Academic Vocabulary, Academic Evenings make-and-take, Leapfrog System, Rosetta Stone	Fall 2010	June 2013
A, B, C	Increase Curriculum Diagnostic Benchmark Passing rate for Math	Mead ES students are not progressing at a rate to meet TAKS Math passing rates compared to district. 2009-2010 (data most recently available): 5 th grade-1 st administration-5 point gap 2 nd admin13 point gap 4 th grade-1 st admin+5 points, 2 nd admin-16 point gap 3 rd admin-16 point gap 3 rd admin-9 point gap 3 rd admin-11 point gap 3 rd admin-11 point gap 2 nd grade-1 st admin-13 point gap 2 nd grade-1 st admin-13 point gap 2 nd admin-4 point gap	Researched-based pgms/strategies. such as: Math Common Assessments, Do the Math Intervention Kits, Academic Coach/Site Coordinator, Riverdeep program, mentoring/tutoring program, increased parental involvement, Academic Summer Academy, incentives for TAKS performance, profess. dev., Field Experiences with children and parents, collaboration/eChild meetings by grade level, Marzano's Academic Vocabulary, Academic Evenings make-and-take	Fall 2010	June 2013

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 3: Intervention Model

	Additional	ne use of Quality Data to I	Supporting Research	Timeline Begin	Timeline End	
CSF Additional Milestone Improvement Activity		Rationale Supporting Rese		Date	Date	
A,B,C	Increase grade level/content planning meetings	To provide teachers additional time to develop lessons and assessments to support student needs.	Carter, Prater, Jackson, & Merchant (2009) found that when educators collaborate on achievement goals then student succeed.	Fall 2010	Spring 2013	
A,B,C	Create a campus data day.	To analyze multiple data sources in order to determine the most severe needs and develop an intervention plan. Data analysis will be used to develop 90-day action plans.	Halverson (2010) contends formative feedback system model describes the organizational capacity upon which innovations such as comprehensive school reforms, benchmark assessment systems, and student behavior management systems draw to improve teaching and learning in schools.	Fali 2010	Fall 2012	
В,С	Create math common assessments.	Teachers and Academic Math Coach will collaborate on student work samples and state standards to create common assessments that indicate standards	Research shows that high- performing schools operate with a democratic system of governance that includes opportunities for collaboration and shared decision making.	Fall 2010	Spring 2013	
С	Create campus vision retreat for goal setting and planning for RTI	performing at level. Annual staff retreats will be conducted to coordinate grade levels and rotation areas to establish campuswide goals and expectations for student achievement.	Research shows that high- performing schools operate with a democratic system of governance that includes opportunities for collaboration and shared decision making.	Summer 2010	Summer 2012	
В, С	Collaborate with feeder middle school	Create vertical alignment teams with each level to review multi-year data to assess common needs for curriculum alignment.	Burstein (2004) notes that school districts that support common assessment practices have inclusive education school-wide.	Spring 2011 2012 2013	Summer 2013	
A,B,C	Review parent and student surveys	Members of the TTIPS Decision Making Committee will coordinate joint meeting with PBS members and mentors to review specific areas regarding student	Includes the research-based best practice of creating community-oriented schools, data-driven decision-making	Fall 2010	Summer 2013	
A,B	Review office referrals	Identify areas to determine where social skills/PBS curriculum is most appropriate.	Includes best practice of data- driven decision-making	Fall 2010	Summer 2013	

A,B	Review attendance rates	To improve student attendance. Student attendance is below State and district average, resulting in a significant loss of instructional	Increases the amount of instructional time available to students, improving their academic outcomes	Fall 2010	Summer 2013
С	Receive ongoing technical assistance from School Improvement Resource	time. To work with a hands-on consultant to successfully implement the Transformation model	Includes the best practice of ongoing, intensive technical assistance from the State Education Agency	Fall 2010	Spring 2013
В	Center (SIRC) Conduct Campus Snapshot	To further analyze the needs of the campus	Includes best practice of data- driven decision-making	Fall 2010	Fall 2012

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 3: Intervention Model

Section D: Improvement Activities and Timeline (cont.)
Critical Success Factor 3: Increase Leadership Effectiveness

of TEA.

CSF Milestone	Additional Improvement Rationale Activity				Rationale Supporting Research Beg		Rationale Supporting Research Begin Date		Timeline End Date
Α	Structure grade level planning meetings	To enable them to create common goals/assessments and set pedagogy so all students are successful.	Race to the Top fund for common assessments to be developed from an effort to create common academic standards for the nation's schools (Aaron, 2009).	Fall 2010	Spring 2013				
В,С	Add a grade level leader at each of the core content areas	Expand campus leadership capacity and grow future teacher leaders.	Downey (2004) notes that alignment among the written, taught, and assessed curriculum must be in place and grade level planning would support the ongoing assessment of this goal.	Fall 2010	Spring 2013				
Α	Reading/ELA and math teachers will participate/ present at various conferences as they train on new instructional strategies.	Implement new instructional strategies into the classroom and become campus leaders.	Reid, Brain, & Boyes (2004) teachers leaders provide a path for schools to meet and exceed national goals and improve teaching pedagogy.	Fall 2010	Spring 2013				
Α	Increase professional development opportunities for campus principal on current best practices across all content areas.	Transform principal into a teaching principal.	Fischer & Hamer (2010) found that teacher professional development can serve as a tool in school reform when it is teacher driven.	Fall 2010	Spring 2013				
A,B	Train campus principal on selecting staff and working with marginal teachers.	Develop teacher capacity while retaining quality teachers and removing ineffective teachers.	Teachers were most supportive of formative supervisory practices that were implemented with a goal to assist marginal teachers to improve and least supportive of compensatory and disciplinary strategies (Kaye,2004).	Fall 2010	Spring 2013				
A,B	Train campus administrators on how to develop effective professional learning communities.	To improve campus capacity and grow future leaders.	Fischer & Hamer (2010) found that teacher professional development can serve as a tool in school reform when it is teacher driven.	Fall 2010	Spring 2013				
A,B	Increase administrators' skill in implementing effective team building activities.	To improve overall school climate and develop future leaders.	Brown, Buster & Townsend (1999) found team building activities helped focus campus on the mission an goals of the district and school.	Fall 2010	Spring 2013				

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tervention Model					
Improvement Activities	and Timeline (cont.)				
Additional Improvement Activity	Rationale	Supporting Research	Timeline Begin Date	Timeline End Date	
Assess campus with Organizational Health Instrument (OHI)	To receive data that specifically addresses the efficacy of campus leadership	Includes best practices of data- driven decision-making and rigorous, transparent, and equitable evaluations systems for campus leaders	Fall 2010	Fall 2012	
Receive ongoing technical assistance from School Improvement Resource Center (SIRC)	To work with a hands-on consultant to successfully implement the Transformation model	includes the best practice of ongoing, intensive technical assistance from the State Education Agency	Fall 2010	Spring 2013	
	ervention Model Improvement Activities ess Factor 3: Increase Lead Additional Improvement Activity Assess campus with Organizational Health Instrument (OHI) Receive ongoing technical assistance from School Improvement Resource	Texas Title I Priority Schedule #4B—Program ervention Model Improvement Activities and Timeline (cont.) ess Factor 3: Increase Leadership Effectiveness Additional Improvement Activity Assess campus with Organizational Health Instrument (OHI) Receive ongoing technical assistance from School Improvement Resource To work with a hands-on consultant to successfully implement the Transformation	Texas Title I Priority Schools Grant Schedule #4B—Program Description ervention Model Improvement Activities and Timeline (cont.) ess Factor 3: Increase Leadership Effectiveness Additional Improvement Activity Assess campus with Organizational Health Instrument (OHI) Fractive ongoing technical assistance from School Improvement Resource To work with a hands-on consultant to successfully implement the Transformation School Years 2010-2013 And Includes Grant Supporting Research Supporting Research Includes best practices of data-driven decision-making and rigorous, transparent, and equitable evaluations systems for campus leaders Includes the best practice of ongoing, intensive technical assistance from the State	School Years 2010-2013 Texas Title I Priority Schools Grant Schedule #4B—Program Description Pervention Model Improvement Activities and Timeline (cont.) Pess Factor 3: Increase Leadership Effectiveness Additional Improvement Activity Assess campus with Organizational Health Instrument (OHI) Receive ongoing technical assistance from School Improvement Resource Timeline Begin Date To receive data that specifically addresses the efficacy of campus leadership To receive data that specifically addresses the efficacy of campus leadership To receive data that specifically addresses the efficacy of campus leadership To receive data that specifically addresses the efficacy of campus leadership To work with a hands-on consultant to successfully implement the Transformation To work with a hands-on consultant to successfully implement the Transformation To work with a hands-on consultant to successfully implement the Transformation To work with a hands-on consultant to successfully implement the Transformation To work with a hands-on consultant to successfully implement the Transformation To work with a hands-on consultant to successfully implement the Transformation	

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 3: Intervention Model

CSF Additional Milestone Improvement Activity				Timeline Begin Date	Timeline End Date
A	Increase learning time by expanding after school program that includes tutoring, mentoring and clubs for struggling students Struggling students will benefit from individualized and small group instruction. Will provide a structured setting for students after school hours.		Northside Learning Tree is a research-based program that provides hands-on enrichment activities and tutoring. Neison (2007) found that mentoring students using college students was an effective strategy to support student success.		Spring 2013
A,C	Increase learning time by offering Transition camps for students	To transition 5 th & 6 th graders to improve academic success. This will also remediate marginal students in focused academic weakness to improve academic success	West, Sweeting, & Young (2010) found transitions from school to school was a major concern and transition programs reduce fears of the school and peer relationships.	Summer 2011	Summer 2012
A,C	Add math and reading coaches	the following school year. To facilitate and implement new teaching methods	Additional coaches will provide more formative assessment of teaching practices that enhance collaborative and reflective dialogue (Elmore, 2000).	Fall 2010	Fall 2010
A,B	Academic Summer Academy	Selected students will attend a summer academy that will cover Reading/ELA and Math TAKS areas.	Increases the amount of instructional time available to students, improving their academic outcomes.	Summer 2011	Summer 2012
A,B	Parent and Child Time	Parents and children will learn Reading and Writing skills together through interactive, hands-on materials.	Includes the best practice of involving parents in their child's education, allows them to become advocates for their children.	Fall 2010	Spring 2013
A,B,C	Increase student achievement in math	To implement common assessment, Academic Summer Camp, and hire Solution Tree to support continued implementation of common assessment.	Research based programs include: Solution Tree training, PLC, Do the Math intervention, River Deep, tutoring/mentoingr	Fall 2010	Spring 2013
A,B,C	Increase student achievement in reading/ELA	Implement FAST Forward,	Scientific learning reports that in 8-10 weeks in using Fast Forwards students will gain 1-2 years in reading comprehension.	İ	Spring 2013

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 3: Intervention Model

CSF Milestone	cess Factor 5: Increase P Additional Improvement Activity	Rationale Supporting Research		Timeline Begin Date	Timeline End Date
A, B, C	Parent and Child Time	Expand to entire campus. Parents and children will learn Reading and Writing skills together through interactive, hands-on materials.	Includes the best practice of involving parents in their child's education, allows them to become advocates for their children.	Fall 2010	Spring 2013
A,B	Increase participation in Parent Teacher Association and School Advisory Team	Increase parental involvement among Title I population.	Research shows that connecting parents in partnership with the school community increases a student's social capital and feeling of connectedness to the school environment.	Fall 2010	Spring 2013
С	Offer ELL parents adult literacy education opportunity	Increase parental involvement; provide opportunities for parents to become English literate, obtain GEDs; transform Mead ES to a community focal	NISD's Adult Education program is a researched based program that utilizes Ventures, Distance Learning, USA Learns, Keys to GED Success.	Fall 2010	Spring 2013
A,B,C	Increase partnership opportunities between Mead ES and UTSA.	point. Increase higher education partnership with Mead ES during tutoring/mentoring/family activities	Nelson (2007) found that mentoring students using college students was an effective strategy to support student success.	Fall 2010	June 2013
A,B	Establish a parent cafecito time (coffee with admin)	To provide parents with resources to better understand their ES students.	Research shows that connecting parents in partnership with the school community increases a student's social capital and feeling of connectedness to the school environment.	Fall 2010	Spring 2013
В	Expand upon Academic Family Nights	Provide additional hands-on activities that encourage parent involvement in the areas of Math and Reading.	Research shows that connecting parents in partnership with the school community increases a student's social capital and feeling of connectedness to the school environment.	Fall 2010	Spring 2013
В	Academic field experiences	Provide parents and children real-world experience to build upon their knowledge base	Field Experiences facilitate the learning of abstract concepts and increase student interest in a subject.	Fall 2010	Spring 2013

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 3: Intervention Model

Critical Suc CSF Milestone	CSF Additional Rationale		Supporting Research	Timeline Begin Date	Timeline End Date
A ,B	Implement Second Step Social Skills program	Bullying and physical aggression continues to be an ongoing indicator for future violence and impacts the overall school climate.	A research based program that utilizes violence prevention curriculum.	Fall 2010	Spring 2013
A, B	Continue Positive Behavior Support	To reduce the high rate of discipline referrals amongst students, especially regarding aggression and disruption	Positive Behavior Support is a research-based model that is offered through Region 20.	Fall 2010	Spring 2013
В	Implement Peer mediation	To increase communication among and between students to build a sense of community and improve school climate.	Noaks (2009) found children refer peer mediation had a marked reduction in antisocial incidents leading to a more positive and happier school climate.	Fall 2010	Spring 2013
B,C	Expand mentoring program	College students will mentor students to assist with issues and provide a vision for college entry.	Nelson (2007) found that mentoring students using college students was an effective strategy to support student success.	Fall 2010	Spring 2013
A,B	Assess campus with Organizational Health Instrument (OHI)	To receive data that addresses the overall health of the campus.	Includes best practices of data-driven decision-making and rigorous, transparent, and equitable evaluations systems for campus leaders	Fall 2010	Fall 2012
С	Improve school climate by expanding after school program that includes tutoring, mentoring and clubs for struggling students	Struggling students will benefit from individualized and small group instruction and participation in clubs. Will provide a structured setting for students after school hours.	Northside Learning Tree is a research-based program that provides hands-on enrichment activities and tutoring. Club activities will be added to provide students a sense of belonging and tie in to academic instruction.	Fall 2010	Spring 2013

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Texas Title I Priority Schools Grant Schedule #4B—Program Description

Part 3: Intervention Model

Section D: Improvement Activities and Timeline (cont.)

CSF Additional Rat Milestone Improvement Activity		Supporting Research	Timeline Begin Date	Timeline End Date	
Increase number of teachers trained and implementing Guided Reading, Common Assessment and Second Step.	become more engaged in their learning and increases student achievement. found that teacher professional development can serve as a tool in school reform when it is teacher	become more engaged in their learning and increases student achievement. found that teacher professional development ca serve as a tool in school reform when it is teacher	found that teacher professional development can serve as a tool in school reform when it is teacher	Fall 2010	Spring 2013
Improve teacher quality through ongoing collaboration	Strategies help teachers become more engaged in their learning and increases student achievement.	Kagan (1990) found that students engaged in a variety of team structures were more engaged in the learning process.		Spring 2013	
Create and utilize math common assessments	Foster collegiate groups to analyze academic expectations and collaborate to ensure students are on level	Jackson & David (2000) note that high-performing schools operate with a democratic system of governance that includes opportunities for collaboration and shared decision making.		Spring 2013	
Expand summer book studies with teachers	Expand teachers' resource knowledge to improve and reflect on teaching practices.	studies allowed teachers to reflect on their teaching practices and improve their effectiveness.		Spring 2013	
Increase number of walkthroughs, observation, conversations by Academic Coaches and Admin	To observe the implementation of strategies obtained through professional development. Admin will also observe implantation strategies of technology professional development.	Best practices include Conducting periodic reviews to ensure that the curriculum is being implemented with fidelity, is having the intended impact on student achievement, and is modified if ineffective		Spring 2013	
Implement data-driven financial incentive system	Improve teacher collaboration and create a sense of healthy competition among student performance.	Includes the research-based best practice of linking teacher incentives to performance.	Fall 2010	Spring 2013	
	Improvement Activity Increase number of teachers trained and implementing Guided Reading, Common Assessment and Second Step. Improve teacher quality through ongoing collaboration Create and utilize math common assessments Expand summer book studies with teachers Increase number of walkthroughs, observation, conversations by Academic Coaches and Admin	Increase number of teachers trained and implementing Guided Reading, Common Assessment and Second Step. Improve teacher quality through ongoing collaboration Create and utilize math common assessments Create and utilize math common assessments Expand summer book studies with teachers Increase number of walkthroughs, observation, conversations by Academic Coaches and Admin Implement data-driven financial incentive system Increase number of teachers and collaboration and create a sense of healthy competition among student Strategies help students become more engaged in their learning and increases student achievement. Strategies help teachers become more engaged in their learning and increases student achievement. Foster collegiate groups to analyze academic expectations and collaborate to ensure students are on level Expand teachers' resource knowledge to improve and reflect on teaching practices. To observe the implementation of strategies obtained through professional development. Admin will also observe implantation strategies of technology professional development. Implement data-driven financial incentive system Improve teacher collaboration and create a sense of healthy competition among student	Increase number of teachers trained and implementing Guided Reading, Common Assessment and Second Step. Improve teacher quality through ongoing collaboration Create and utilize math common assessments Create and utilize math common assessments Expand summer book studies with teachers studies with teachers Increase number of walkthroughs, observation, conversations by Academic Coaches and Admin Implement data-driven financial incentive system Increase number of teachers at the common assessments Increase number of walkthroughs, observation, conversations by Academic Coaches and Admin Increase number of walkthroughs, observation, conversations by Academic Coaches and Admin Implement data-driven financial incentive system Improve teacher collaboration and create a sense of healthy competition among student Increase number of walkthrough system Implement data-driven financial incentive system Increase number of teachers includes to the implementation and create a sense of healthy competition among student Implement data-drives in a create a sense of healthy competition among student Implement data-drives in a create a sense of healthy competition among student Implement data-drives in their learning and increases student achievement. Strategies help teachers in their learning and increases student achievement. Increase humber of teacher collaboration and increases student achievement. Implement data-driven financial incentive system Improve teacher collaboration and increases student achievement. Improve teachers increases a tool in school found that teacher professional development. Implement data-driven financial incentives to student achievement. Implement data-driven financial incentive system Improve teachers collaboration and increases student achievement. Improve teachers collaboration	Increase number of teachers trained and implementing Guided Reading, Common Assessment and Second Step. Improve teacher quality through ongoing collaboration assessments Create and utilize math common assessments Expand summer book studies with teachers Increase number of teachers and Admin Increase number of teachers trained and implementation of strategies of technology professional development can serve as a tool in school reform when it is teacher driven. Kagan (1990) found that students engaged in a variety of team structures were more engaged in the learning process. Jackson & David (2000) note that high-performing schools operate with a democratic system of governance that includes opportunities for collaboration and shared decision making. Expand summer book studies with teachers To observe the implementation of strategies obtained through professional development. Admin will also observe implantation strategies of technology professional development. Implement data-driven financial incentive system Additional strategies help students become more engaged in the teacher (2010) found that students engaged in a variety of team structures were more engaged in the learning process. Jackson & David (2000) note that high-performing schools operate with a democratic system of governance that includes opportunities for collaboration and shared decision making. Keller (2008) found book studies allowed teachers to reflect on their teaching practices and improve their effectiveness. Best practices include Conducting periodic reviews to ensure that the curriculum is being implemented with fidelity, is having the intended impact on student achievement, and is modified if ineffective incentives to	

Add additional pages as needed.

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		Schedule #4B—Program	Description			
Part 3: Inte	ervention Model	ivities and Timeline (cont.)			
ection D: (Other Improvement Act				Timeline	Timeline End
CSF Milestone	Additional Improvement Activity	Rationale	Supporting	2005 TO SEE AND SECURITION OF THE SECURITION OF	Begin Date	Date
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Part 4: Waiver Requests	200 ALCO FAVORAGE SERVICES AND	
Applicants must check the waivers in	which the LEA/campus intends to implement.	
This waiver extends the "life"	ability of school improvement funds. " of the funds for two additional years; allowing to behalf of the eligible campus, as long as the call program.	the state to fund the grant period mpus meets the requirements of
Note: Since TEA has reque improvement grant must be checked.	sted and received a waiver of the period of avail funds, this waiver automatically applies to all LE	ability of these school As in the State and
implementing a turnaround of Under this waiver, the LEA we restart model may have their school improvement intervent be applicable. This waiver all restart model of reform without the Implementing a school wide a 40 percent poverty eligibility. This waiver allows a Tier I Tit	ith an eligible Tier I or Tier II campus implement School Improvement status reset regardless of stions, such as School Choice and Supplemental flows the campus two years to effectively implement additional statutory school improvement interprogram in a Tier I or Tier II Title I participating	ting the turnaround model or the actual AYP status and other Education Services (SES) would not nent the selected turnaround or rventions being required. school that does not meet the

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Schedule #4C—Performance Assessment and Evaluation

Part 1: Component Description. By submitting this application, the applicant agrees to comply with any reporting and evaluation requirements that TEA may establish and to submit the reports in the format TEA requests. (Response limited to one page each, font size no smaller than 9 pt, Arial or Verdana)

Section A: Ongoing Monitoring/Continuous Improvement - Describe the LEA/campus' process for providing on-

going monitoring of grant activities to ensure continuous improvement

The strength of the Northside Independent School District (NISD) and the TTIPS Decision-Making Team (TDMT) lies in the combined instructional expertise of the team members. NISD, as a district, has a history of over 20 years of prudent fiscal management, professional services, and program implementation strategies while implementing effective federal, state, and local initiatives totaling over \$50 million dollars. The NISD TTIP grants will be managed on a day-to-day basis by a TTIP Grant Program Manager, under the supervision of the District Shepherd. The TTIP Grant Program Manager is responsible for providing administrative coordination and implementation of projects and activities funded through the grant.

The TTIP Grant Project Manager will supervise all components of the NISD program on a full-time basis. The Grant Project Manager 's primary duties include, but are not limited to, working closely with district staff, fostering collaboration with community partners, day-to-day oversight of the program, and program operation requirements. The Grant Project Manager will be assisted by a secretary/bookkeeper, who will assume the administrative duties including maintaining the database, program records, and overall program accounting and bookkeeping. The Grant Project Manager will ensure feedback and the continuous improvement of providing high quality opportunities for academic enrichment through continuous monitoring. Monitoring is designed to allow participants to interact and provide feedback to determine if results are being achieved based on established performance indicators and evaluated for effectiveness. Each campus will be staffed with one Site Coordinator who will be responsible for implementing all program components at the campus in accordance with the stated goals and objectives. The Grant Project Manager will train and supervise campus staff, communicate regularly with school day staff to integrate program planning, develop program materials, and lead selected program activities.

The NISD Grants and Recognitions Department will work with the TTIP Grant Project Manager and campus administration to ensure grant requirements are being met, the project plan is adhered to, and the project remains in compliance throughout the grant funded period. NISD agrees to provide the activity, financial, grant performance reports, and the final evaluation reports to the Texas Education Agency, as required.

The Management Plan includes a conscious effort to focus on regular, timely, and documented communication with all team members during the project implementation and evaluation activities. The Grant Program Manager is willing to incorporate special communication strategies to maintain open communication. The strategies may include: (1) Scheduled telephone calls to stakeholders. Regular communication through telephone calls provides updates on project status and data collection. Regularly scheduled telephone calls will also provide opportunities for evaluation technical assistance and process evaluation. (2) Attendance at scheduled meetings with project staff. Archival meeting binders will be maintained.

The NEIC and the TMDT will monitor the plan through the duration of the grant and will formally meet to oversee and evaluate the project. They will provide participants with multiple opportunities to interact, provide feedback, and determine if the project is being implemented in accordance with the plan. The NEIC and the TDMT will evaluate if the campus is meeting the goals and performance measures established in the grant application. They will also monitor the grant activity timeline to ensure implementation aligns with the proposed schedule. The Grants & Recognitions department will have the primary responsibility for overseeing and managing the grant activity timeline. The Grants & Recognitions and Testing and Evaluation departments will report project progress. Ongoing monitoring will include: review of program records and documents (attendance logs, activity sign-in sheets, lesson plans, enrollment forms, pre/posttesting results, and other relevant documents which are submitted monthly by program staff); survey results; and observation through site visits and unstructured interaction with staff, community partners, and participants

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Schedule #4C—Performance Assessment and Evaluation

Part 1: Component Description. By submitting this application, the applicant agrees to comply with any reporting and evaluation requirements that TEA may establish and to submit the reports in the format TEA requests. (Response limited to one page each, font size no smaller than 9 pt, Arial or Verdana)

Section B: Formative Evaluation - Describe the LEA/campus' process for formative evaluation, including how the

results of the evaluation will be used to improve the grant program The campus will have a designated Evaluation Team, to ensure that the project successfully attains its stated goals. The Evaluation Team will inform, monitor, guide and adjust project planning and implementation. The team includes personnel from the Northside Independent School District (NISD) Central Office, Testing and Evaluation Department, Grants and Recognitions Department, the TTIP Grant Program Manager, as well as Mead ES administrators and staff. The Evaluation Team will conduct on-going and frequent formative assessments of the project to provide critical information to the TTIP Decision-Making Team (TDMT) to allow them to make key adjustments to the project plan. The Evaluation Team will meet quarterly to document their formative assessments of the project's current state of progress and to provide specific feedback to all stakeholders.

The Evaluation Team will consider the specific project goals and performance measures for Mead ES and anticipated outcomes for the grant. The Evaluation Team will monitor progress in student academic performance through reviews of TAKS pass rate data and benchmarks in reading and mathematics as well as TPRI and reading-at-grade-level assessments for kindergarten through second grade, math promotion standards for second through fifth grade, retention placements, attendance rates, utilization and effectiveness of tutoring and after-school/Saturday academic programs, discipline reports, failure reports, promotion assessments and teacher, student and parent surveys. The Evaluation Team will monitor Mead ES administrator and teacher progress through reviews of Campus Snapshot assessments, organizational health assessments, walkthrough class observations, principal CAR reports, staff development enrollment records and log sheets, common assessments, teacher retention and incentive awards earned. The Evaluation Team will monitor improvements in the climate at Mead ES through reviews of parental surveys and active participation data, discipline referrals, amount and utilization of tutoring and student surveys. These evaluations will adhere to the ethical standards of the American Educational Research Association and the Program Evaluation Standards established by the Joint Committee on Standards for Educational Evaluation. The purpose of these evaluations is to shape the development of the program, with clear benchmarks to monitor progress towards stated goals and objectives guided by the established key-performance indicators and Critical Success Factors.

The strength of these formative evaluation assessments lies in the consideration of data from multiple sources rather than a reliance on data from only one source or a singular data collection method. Each information source is selected based on its ability to inform the Evaluation Team members as to the state and health of the project. The evaluation plan will incorporate both quantitative and qualitative data to provide a comprehensive and balanced record of project implementation and of the impact of the program, including both student and staff target populations. Data collection and analysis will occur in these areas: (1) process evaluation, (2) product evaluation, (3) ongoing monitoring to provide technical assistance and guidance for adjustments or revisions of project components, and (4) reporting, to make detailed recommendations for adjustments to the campus project plan.

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reporting and evaluation requirements that TEA may establish and to submit the reports in the format TEA requests. (Response limited to one page each, font size no smaller than 9 pt, Arial or Verdana)

Section C: Qualitative and Quantitative Data Collection Methods- Describe the LEA/campus process for data collection methods to be implemented and 1) how the data will be disaggregated; 2) used to improve instruction; and

Since the grant requires data from multiple campuses, source data will be compiled by District Central Office evaluation staff. Some the source data will come from Mead ES, and some the source data will come from Central Office, Region 20 data repositories and state data repositories. As needed, Central Office personnel will integrate data from various authoritative data sources and render it in a form suitable to the goals of the grant Evaluation Team.

Student data will be disaggregated by subpopulations determined for each campus and relevant to that campus. Initially, this data may be longitudinal, historical data about student academic performance, attendance, and disciplinary actions at the grant campuses, at campuses in district with similar populations or at all district campuses. As the grant progresses and as it becomes available, additional student data will be gathered, analyzed and reported in and on-going manner to highlight the degree of progress in achieving the campus' stated goals.

Teacher data will also be collected and analyzed including but not limited to HR data, classroom walkthrough evaluations, staff development log sheets, survey assessments and evaluations. This data will be disaggregated by grade, class and subject as meaningful. This data will also be correlated where appropriate with student populations serviced by the personnel.

The overall goal of this data collection and disaggregation is to pinpoint specific areas in curriculum and instruction where student achievement and mastery of subject matter can be improved and to measure how much improvement is attributable to specific implemented improvements. The objective of the data analysis is to assess as precisely as possible the nature of the impact of any change in how students are taught and managed at the campus and whether the specified targets of the change are materializing. Such an approach will allow an objective and meaningful assessment of the worthiness of the change, allowing the Evaluation Team to determine the appropriate further actions to take, be that continuing along the same path, modifying the path, or discontinuing the path.

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Schedule # 4C-Performance Assessment and Evaluation

Part 2: Process for Development of Performance Goals

Describe the process to be implemented to develop the campus' performance goals. Include the groups participating

Responses are limited to two pages, front side only, with a font size no smaller than 9 point (Arial or Verdana).

The goal development process began when Mead Elementary School (ES) initiated campus transformation in August 2009. At this time, the principal reviewed data obtained through the Comprehensive Needs Assessment (CNA). At the campus level, a multi-disciplinary team, composed of campus administrators and core department coordinators, first disaggregated multiple data sources including the 2009 TAKS, TAKS A, TAKS M, AND LAT data. The review compared 2009 data from the campus with the state and district means to identify gaps that differed by 5 points or more. This process was completed for all students by grade level and content areas and between sub-populations within each content area tested. Specifically, the gap in reading between the district average and the campus average on TAKS are: 3rd -4 points, 7th-12 points, 8th -5; math 3rd -13, 4th -5, 5th -7. In addition, because of the unique situation of educating a large population of refugee students, DRA's were also analyzed. After analyzing data, it was found that Mead ES students are not progressing at a rate to meet district promotion standards by reading and math level. The gap data was presented to the entire campus for review and started the transformation process. Teachers were given specific subsets of student data including Benchmarks, TAKS, TELPAS, and LAT to determine the most critical student groups that required immediate intervention. Each grade level team was then divided into small groups by content area to analyze their specific content deficiencies based on multi-year data sets from Benchmark and TAKS data.

This process was replicated on smaller scales throughout the school year. Unfortunately administrators soon realized data was not being effectively communicated across the campus. Data driven decision making is only effective if the data sources are transparent, accurate, reliable and user friendly. Consequently administrators began the process of training campus staff to correctly enter and manage data and increase the awareness of the importance of data quality. They next determined the appropriate use of the data collected and the manner in which it will be disseminated across grade level and content area teams. This required administrators to look beyond the confines of traditional campus data and explore how the data should be used with regard to staff, teachers, students, parents and program needs. To address this need, they consulted with district administrators, teachers, staff, parents, community members, and students to identify how to meet student and teacher needs necessary to increase student achievement. The first idea was to establish a "Campus Data Day", where staff would collectively review and analyze data. The purpose is to educate staff on how to interpret and analyze data, and use the analysis to improve student achievement. By improving Mead ES's data driven decisionmaking process, staff will be better equipped in identifying student achievement gaps, best practices, and make more informed decisions.

The institution of Campus Day Days and more in-depth analysis are the first steps in transforming a campus to greater student achievement, however, this was only a small part. Math and Reading/ELA are content areas that show the greatest gaps in student achievement. To communicate the need the principal met with the science, reading and math teachers to solicit further input towards grant development. This led to establishing goals of improving student achievement in specific areas: reading/ELA, math, LEP, and special education students' performance on the TAKS-M, creating common assessments, action plans to drive instruction, increasing the frequency of grade level team meetings, increasing student learning time and implementing various researched-based interventions such as Fast Forward, Math Intervention Kits and Guided Reading to improve student achievement. Additionally an Academic Summer Academy will be offered to struggling students that will focus on reading and math. Summer camps to help transition students from elementary to middle school will begin in the Summer of 2011 to support struggling learners overcome these barriers. To assist English Language Limited parents to become literate (and in turn, assist their children in their literacy studies), adult education literacy classes will be offered to parents.

To further assist students, teachers were also consulted to determine how best to support them in improving student achievement, and organizational climate. A staff development plan will be created for teachers according to their students' performance and their requests, however, administrators and the TTIPS Decision Making Team wanted to ensure that practices learned are being implemented into classroom instruction. This oversight piece is lacking due to staff capacity and monetary funds. To remediate this and ensure transformation is integrated into the campus culture, an Academic Coach/Site Coordinator will be hired to collaborate with the TDMT to oversee campus reform. This individual will also model lessons and ensure teachers receive meaningful job-embedded professional development. Having an individual dedicated to campus reform who directly reports to the Director of School Improvement Initiatives will further transformation efforts and campus accountability. Paramount to this individual's responsibilities will be to conduct 3 minute walk through observations (along with the campus principal and administrators). This practice was not completed in previous school years however is a critical to ensuring staff development is meaningful, long-term and sustained. Since often what is reported is valued, then teachers will be more motivated to transfer reform to their respective classrooms.

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Texas Title I Priority Schools Grant Schedule # 4C—Performance Assessment and Evaluation

Part 2: Process for Development of Performance Goals

Describe the process to be implemented to develop the campus' performance goals. Include the groups participating

Responses are limited to **two pages, f**ront side only, with a font size no smaller than 9 point (Arial or Verdana).

Furthering this motivation is the addition of the incentive plan for teachers whose students attain high achievement on the TAKS test. Through this component, teachers will be incentivized by receiving monetary awards for high student performance. The first part of goal creation focused on analysis of student TAKS and other related academic data. Next, campus staff along with the TDMT reviewed student discipline survey data from parents, students and teachers.

The Safe and Drug Free Schools Coordinator also reviewed the Biennial Texas Survey of Substance Abuse results, results from the School Safety Audit, and the PEIMS 425 record to determine student needs. Counselors, non-core teaching staff and the junior administrators also reviewed discipline data and Positive Behavior Support (PBS) surveys (100% of teachers are invited to participate in the survey) to identify disciplinary patterns and In School Suspension (ISS) days that could be contributing to low student achievement. Discipline referrals reduce the number of hours students are in class thereby directly impacting student achievement. Student interventions such as peer mediation and a strong mentoring program would provide appropriate role models and conflict resolution to reduce these referrals thereby increasing instruction time. Another subset of this data is the peer-to-teacher interaction in the classroom that initiated the office referral.

Administrators also realized that teachers required assistance in developing a deeper understanding their students' diverse multi-cultural backgrounds. Currently, over 75% of students are now considered economically disadvantaged and enter school with limited academic background knowledge and vocabulary than their non-economically disadvantaged peers. Despite these changes, not all teachers have received training on how to differentiate their instruction to meet the needs of these diverse learners. To remedy these issues, the campus established goals to reduce the number of annual discipline incidents each year, train staff in conducting action research to address needs, utilize the Occupational Health Instrument to evaluate school climate and create 90-day action plans.

All staff have been advised on the grant and directly or indirectly contributed to the preparation of the application, by engaging in meaningful dialog regarding Mead ES's needs and how best to transform and re-establish the campus as a community focal point and destination school. Performance goals, an evaluation plan and critical success factors were initially created at the campus level with input and collaboration from parents and community members (via the PTA and School Advisory Team), faculty and staff (during staff meetings and discussions at grade level meetings), campus administrators (during leadership meetings and informal discussions), and students. The grant was also presented to central office administrators who serve on the TTIPS Decision Making Team (TDMT) where they vetted and refined the transformation model. It was also presented and reviewed by the NISD Academics Committee, comprised of members from the district's Board of Trustees. Finally, the plan was reviewed and approved by the district Superintendent.

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Texas Title I Priority Schools Grant

Schedule # 40—Performance Assessment and Evaluation

Part 3: Annual Performance Goals Improve Academic Performance – Enter the annual goals for student achievement, on both the State's assessments and other measures identified by the LEA, to which the LEA is holding the campus accountable

1	ove Academic Performance – Entersments and other measures identified Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
			3- 87%	3- 90%	3- 93%	3- 96%
ପ୍ରକ୍ରମ ପ୍ରକୃତ	- Student Achievement in	TAKS	4- 82%	4- 85%	4- 88%	4- 91%
	Improve Student Achievement in		5- 79%	5- 82%	5- 85%	5- 88%
	Reading/ELA		2-71%	2- 74%	2-77%	2- 80%
			3- 59%	3- 62%	3-65%	3- 68%
2	Improve Student Achievement in	Reading CDB #1	4- 46%	4- 50%	4- 55%	4- 60%
	Reading/ELA		5- 65%	5- 68%	5-71%	5- 74%
			2- 79%	2-82%	2- 85%	2-88%
			3- 80%	3- 83%	3- 86%	3-89%
	Improve Student Achievement in	Reading CDB #2	4- 43%	4- 55%	4- 60%	4- 65%
	Reading/ELA		5- 65%	5- 70%	5- 73%	5- 76%
			K-84%	K- 87%	K-90%	K- 93%
	Improve Student Achievement in	TPRI	1-68%	1- 71%	1- 74%	1- 77%
	Reading/ELA	I IPKI	2-54%	2- 60%	2- 63%	2- 66%
	Improve Student Achievement in	DRA-2 Period 2/Kinder On level	85%	88%	91%	94%
•	Reading/ELA	and above				
5	Improve Student Achievement in Reading/ELA	DRA-2 Period 3/Kinder On level and above	89%	92%	95%	98%
_		DRA-2 Period		0004	91%	94%
	Improve Student Achievement in	1/First gr. On	85%	88%	91%) - 70
,	Reading/ELA	level and above				
		DRA-2 Period		7004	74%	78%
_	Improve Student Achievement in	3/First gr. On	66%	70%	1470	1,0,0
3	Reading/ELA	level and above				
		DRA-2 Period		700/	75%	78%
	Improve Student Achievement in	2/Sec. gr. On	69%	72%	1370	' - ' -
}	Reading/ELA	level and above		 		
		DRA-2 Period		81%	84%	87%
	Improve Student Achievement in	3/Sec. gr. On	78%	81%	0470	
LO	Reading/ELA	level and above	<u> </u>	3-81%	3- 83%	3- 85%
		TAKS	3-79%	4-81%	4- 83%	4- 85%
(4	Improve Student Achievement in	IAKS	4- 79%	5- 85%	5- 86%	5- 88%
1,1	Mathematics		5- 80%	3- 82%	3- 82%	3- 86%
		Math CDB	3- 80%	4- 95%	4- 95%	4- 96%
4 2	Improve Student Achievement in	l l	4-95%	4- 95% 5- 85% _	5- 87%	5- 89%
12	Mathematics	#1	5- 83%	3- 71%	3- 73%	3- 75%
		Math CDB	3- 69%		4- 73%	4- 75%
4 ~	Improve Student Achievement in		4- 69%	4-71%	5- 68%	5- 70%
13	Mathematics	#2	5- 64%	5- 66%	3- 67.5%	3- 70%
		Moth CDP	3- 62%	3- 65%	4- 63%	4- 66%
	Improve Student Achievement in	Math CDB	4- 52%	4- 60%	5- 77%	5- 79%
14	Mathematics	#3	5- 73%	5- 75%	5-7770	13 /3/0

 15	Improve Student Achievement in Mathematics	2 nd grade Math Promotional Standards/ Addition	1- 7% 2- 0% 3- 63% 4- 24%	1- 5% 2- 0% 3- 63% 4- 32%	1-3% 2-0% 3-61% 4-36% 1-0%	1- 0% 2- 0% 3- 59% 4- 41% 1-0%
L6	Improve Student Achievement in Mathematics	2 nd grade Math Promotional Standards/ Subtraction	2-1% 3-88% 4-11%	2-0% 3-86% 4-14%	2-0% 3-84% 4-16% 1-8%	2-0% 3-82% 4-18%
17	Improve Student Achievement in Mathematics	3 rd grade Math Promotional Standards/ Multiplication	1-12% 2-4% 3-24% 4-36%	2-2% 3-48% 4-40%	2-0% 3-46% 4-46%	2-0% 3-44% 4-50%
18	Improve Student Achievement in Mathematics	4 th grade Math Promotional Standards	1-9% 2-3% 3-6% 4-72%	1-7% 2-0% 3-14% 4-79%	1-5% 2-0% 3-12% 4-83%	1-3% 2-0% 3-10% 4-87%
19	Improve Student Achievement in Mathematics	5 th grade Math Promotional Standards	1-7% 2-0% 3-42% 4-30%	1-5% 2-0% 3-61% 4-34%	1-3% 2-0% 3-59% 4-38%	1-0% 2-0% 3-57% 4-43%
20	Improve Student Achievement in Retention/Placements	Kinder Retention/ Placement	Ret./Plac. 5.4%/11.5%	Ret./Plac. 5%/10%	Ret./Plac 4%/8.5%	Ret./Plac 3%/7%
21	Improve Student Achievement in Retention/Placements	First grade Retention/ Placement	Ret/Plac 19.9%/17.9%	Ret/Plac 19%/17%	Ret/Plac 18%/15%	Ret/Plac 17%/14%
22	Improve Student Achievement in Retention/Placements	Second grade Retention/ Placement	Ret/Plac 18%/15.8%	Ret/Plac 17%/15%	Ret. Plac 16%/13.5 %	Ret/Plac 15%/12%
23	Improve Student Achievement in Retention/Placements	Third grade Retention/ Placement	Ret/Plac 12.1%/18.2%	Ret/Plac 11%/17%	Ret/Plac 10%/16.5 %	Ret/Plac 9%/15%
24	Improve Student Achievement in Retention/Placements	Fourth grade Retention/ Placement	Ret/Plac 6.7%/21%	Ret/Plac 5.5%/19%	Ret/Plac 4.5%/17.5 %	Ret/Plac 4%/16%
25	Improve Student Achievement in Retention/Placements	Fifth grade Retention/ Placement	Ret/Plac 0%/16.5%	Ret/Plac 0%/15.5%	Ret/Plac 0%/14%	Ret/Piac 0%/13%

Increase the Use of Quality Data to Drive Instruction – Enter the annual goals for increasing the use of quality data to drive instruction, to which the LEA is holding the campus accountable.

##	to drive instruction, to which the LEA Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performanc e	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
1	Increase Evaluation of Data Faculty Meeting Assessment	Attendance	95%	96%	97%	98%
2	Increase Planning Time	Minutes	3 days	6 days	7 days	8 days
3	Increase Teacher Observations	Observations, walk throughs	5 per week	15 per wk	20 per wk	25 per wk
4	Create Common Assessments	Common Assessment Created	No. common Assessments	Math Full Implemen tation	Math Full Implemen tation	Math Full Implemen tation

5	Create action plans to drive instruction	90-Day Action Plan	No action plan for the campus	Create 2 90-day action plans for M, ELA.	Create 2 90-day action plans for M, ELA	Expand 90-day action plans to include entire campus
6	Provide a comprehensive, objective analysis of the schools ability to serve students	Campus Snapshot through Region 13	N/A	TBD after year assessme nts	Increase from the baseline score	Increase from the baseline score

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Texas Title I Priority Schools Grant
Schedule # 4C—Performance Assessment and Evaluation

Part 3: Annual Performance Goals

Increase Leadership Effectiveness— Enter the annual goals for increasing the effectiveness of campus leadership, to which the LEA is holding the campus accountable.

# ,	Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
1	Provide job-embedded research- based professional development to	Enrollment/Sign in sheets	5 Days	6 Days	8 Days	8 Days
2	campus leaders Provide processes and plans of action to improve effectiveness of the campus leadership	Organizational Health Instrument (OHI)	N/A	TBD after year assessme nts	Increase by 10%	Increase by 10%
3	Meet or exceed score on the current principals overall evaluation rating	Campus Academic Record (CAR)	17	19	21	23
4						
5						

Increase Learning Time - Enter the annual goals for increasing learning time on the campus, to which the LEA is holding the campus accountable.

#	/ Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
1.	Increase attendance in after-school program among struggling students	Attendance Surveys	65%	68%	70%	75%
2	Increase reading/math scores among after-school program participants	TAKS Grades Promotion	Reading - 90%/Spring Math- 89%	Reading - 90%/Spring Math- 89%	Reading - 90%/Spri ng Math- 89%	Reading - 90%/Spri ng Math- 89%
3	Increase amount of students who attend summer school/academy	Attendance	N/A; No Academy in place	150 students	175 students	200 students
4	Increase reading and writing scores for students who attend summer academy	Completion TAKS Teacher Report	No Academy in Place	Increase by 2%	Increase by 2%	Increase by 2%
5	Increase hands-on experiences for students/parents through Field Experiences	Surveys/Parent Teachers Attendance	N/A	50%	55%	60%

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Schedule # 4C—Performance Assessment and Evaluation

Part 3: Annual Performance Goals

Increase Parent/Stakeholder Involvement - Enter the annual goals for increasing parent and community involvement, to which the LEA is holding the campus accountable.

#	Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	Year 3 Progress Goal
1	Increase parent participation at School Night events	Attendance Surveys	12.5%	18%	25%	31%
2	UTSA Intern increased involvement	Sign In Sheets	95%	96%	97%	98%
3	Increase community Involvement	Attendance	2	3	4	5
4	Increase parental involvement in PTA	Attendance	10%	15%	20%	25%
5	pTA Meetings – 6 month Increase community and business involvement through SAT Meeting- increase 1 per month	Attendance	3 parent 1 teacher	4 parent 2 teachers	5 parents 3 teachers	6 parents 4 teachers

Improve School Climate - Enter the annual goals for improving the school climate, to which the LEA is holding the campus accountable.

#	ous accountable. Performance Measure	Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progress Goal	Year 2 Progress Goal	⊹Year 3 Progress Goal
1	Decrease behavioral Concerns, CHAMPS and Second Step	Office referrals Surveys Teacher Observation	400	Decrease office referrals by 10%	Decrease office referrals by 10%	Decrease office referrals by 10%
2	Improve School Attendance through PANT Model – tardies and attendance, makes parents more accountable	Attendance	94.7%	95.2%	95.7%	96.2%
3	Improve overall campus environment	Organizational Health Instrument (OHI)	N/A	TBD	Increase by 10%	Increase by 10%
4						
5						

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The	ease Teacher Quality - Enter nich the LEA is holding the camp	the anr	nual goals for increa ountable.	sing teacher qua	lity by mea:	sures I	dentified c	y tne LEA,
#	Performance Measure		Assessment Instrument/ Tool	Most Recent Year Performance	Year 1 Progres Goal	ss P	Year 2 rogress Goal	Year 3 Progress Goal
1	Increase professional developr	ment	Attendance Implementation by observation	97%	97%	98	8%	98%
2	Increase number of teachers t improve student achievement receive the financial incentive	hat and	TAKS Data	97%	+1%	+	2%	+2%
3	Recruit (2) site coordinators/ Academic Coach for reading, n and grant implementation	nath,	Human Resources	N/A	2 full-tir staff hir		full-time taff hired	2 full-time staff hired
4								
5							į.	
Oth	er – Enter any other annual goa	ils for Ir	mprovement to whic	A CONTRACTOR OF THE PARTY OF TH	ling the can	npus a	ccountable	
#	Performance Measure		Assessment Instrument/ Tool	Most Recent Year Performa	Year 1 Progres s Goal	Pro (ear 2 ogress Goal	Year 3 Progress Goal
1								
2								
3								
4								

5

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	Schedule # 4D-	Equitable Access und			Otto	
No Barri	ers	No Barriers	Students	Teachers	Others	
#	that no	harriers exist to equitable access and	X	X	X	
000	The applicant assures that no barriers exist to equitable access and participation for any groups.			3.04	(1.35 E. 12.1)	
	C don Enecific Bias		Childonte	Teachers	Others	
4 5000		es for Gender-specific Bias	Students			
#	Expand opportunities for his	orically underrepresented groups to fully				
A01	lEtalaabo					
A02		n eliminating gender bias				
	Ensure strategies and mater	ials used with students do not provide		 		
A03	bias	an to eliminate existing discrimination and the				
A04	effects of past discrimination	on the basis of gender				
	Ensure compliance with the	requirements in vital in the basis of gender	<u></u>			
A05	Amendments of 1972, Which	are fully informed of their rights and				
A06	responsibilities with regard	to participation in the program				
A99	Other (Specify)					
Darrier.		Economic Diversity	Students	Teachers	Others	
#	Ctratonies for Cult	ural, Linguistic, of Leone				
B01	Provide program informatio	n/materials in home language				
1						
B02	Thoroggo awareness and ap	preciation of cultural and imposition			↓- └-	
В03	a variety of activities, publi	dations, etc.				
B04	Communicate to students,	teachers, and other program benefits and families' linguistic and cultural backgrounds	1			
			 	_ +		
B05	provide staff development	on effective teaching strategies for diverse			<u> </u>	
B06	Flovide Stan and					
1	populations	When to cultural and linguistic differences and	1 (7	1 L	1	
	populations Ensure staff development i	s sensitive to cultural and linguistic differences and			_	
B07	communicates an apprecia	Hon Tol diversity Service Center, Technical Assistance				
	Seek technical assistance f Center, Title I, Part A Scho	Hon Tol diversity Service Center, Technical Assistance				
B07 B08	Seek technical assistance f Center, Title I, Part A Scho Provide parenting training	rom Education Service Center, Technical Assistance of Support Team, or other provider				
B07 B08 B09	Seek technical assistance f Center, Title I, Part A Scho Provide parenting training	rom Education Service Center, Technical Assistance of Support Team, or other provider				
B07 B08 B09 B10	Seek technical assistance f Center, Title I, Part A Scho Provide parenting training Provide a parent/family ce	rom Education Service Center, Technical Assistance of Support Team, or other provider				
B07 B08 B09 B10 B11	Seek technical assistance f Center, Title I, Part A Scho Provide parenting training Provide a parent/family ce Involve parents from a var	rom Education Service Center, Technical Assistance of Support Team, or other provider Interruption of backgrounds in decision making				
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Adjustments and/or annotations made on this page have been confirmed with standard Application System (SAS) School Years 2010-2013 Amendment No. Texas Title I Priority Schools Grant Texas Title I Priority Schools Grant Texas Title I Priority Schools Grant Schedule # 4D - Equitable Access and Participation: Barriers and Strategies Strategies for Cultural, Linguistic, or Economic Diversity # Strategies for Cultural, Linguistic, or Reconomic Diversity Barrier: Conduct an outreach program for traditionally "hard to reach" parents B17 Conduct an outreach program for traditionally "hard to reach" parents B18 Coordinate with community centers/programs B19 Seek collaboration/assistance from business, industry, or institution of higher check collaboration/assistance from business, industry, or institution of higher check collaboration/assistance from business, industry, or institution of higher check collaboration/assistance from business, industry, or institution of higher check collaboration and the program of check collaboration on the basis of race, national origin, and color effects of past discrimination on the basis of race, national origin, and color effects of past discrimination on the basis of race, national origin, and color effects of past discrimination on the basis of race, national origin, and color effects of past discrimination on the basis of race, national origin, and color effects of past discrimination on the basis of race, national origin, and color effects of past discrimination on the basis of race, national origin, and color effects of past discrimination on the basis of race, national origin, and color effects of past discrimination on the basis of race, national origin, and color effects of past discrimination on the basis of race, national origin, and color effects of past discrimination on the basis of race, national origin, and color effects of past discrimination on the basis of race, national origin, and color effects of past discrimination on the basis of race, national orig	Adjustments analyze annotations made on this page have been confirmed with straight and the page have been confirmed with by telephone/e-mell/FAX on						
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C12 Provide conflict resolution/peer mediation strategies/programs. C13 Seek collaboration/assistance from business, industry, or institution of higher collection. C14 Provide training/information to teachers, school staff, & parents to deal with collection. C15 Other (Specify) Barrier: Drug-Related Activities # Strategies for Drug-related Activities Teachers Others	C12 Provide conflict resolution/peer mediation strategies/programs. C13 Seek collaboration/assistance from business, industry, or institution of higher education. C14 Provide training/information to teachers, school staff, & parents to deal with gang-related issues. C99 Other (Specify) Barrier: Drug-Related Activities # Strategies for Drug-related Activities Students Teachers Others # D01 Provide early identification/intervention. D02 Provide Counseling. D03 Conduct home visits by staff.	<u> </u>	Establish partnerships with	law enforcement agencies.			
Seek collaboration/assistance from business, industry, or institution of higher education. C14 Provide training/information to teachers, school staff, & parents to deal with gang-related issues. C99 Other (Specify) Barrier: Drug-Related Activities # Strategies for Drug-related Activities Teachers Others	Seek collaboration/assistance from business, industry, or institution or higher education. C14 Provide training/information to teachers, school staff, & parents to deal with gang-related issues. C99 Other (Specify) Barrier: Drug-Related Activities # Strategies for Drug-related Activities D01 Provide early identification/intervention. D02 Provide Counseling. D03 Conduct home visits by staff.	I LLL	Establish paranetaring	and disting strategies (programs.	1 📙	<u> </u>	
C14 Provide training/information to teachers, school staff, & parents to deal with gang-related issues. C99 Other (Specify) Barrier: Drug-Related Activities # Strategies for Drug-related Activities Teachers Others	Provide training/information to teachers, school staff, & parents to deal with C14 Provide training/information to teachers, school staff, & parents to deal with C99 Other (Specify) Barrier: Drug-Related Activities # Strategies for Drug-related Activities D01 Provide early identification/intervention. D02 Provide Counseling. D03 Conduct home visits by staff.		Provide conflict resolution/	peer mediation strategies/programs.		i .	
C99 Other (Specify) Barrier: Drug-Related Activities # Strategies for Drug-related Activities Drug-Related Activities Teachers Others	C99 Other (Specify) Barrier: Drug-Related Activities # Strategies for Drug-related Activities D01 Provide early identification/intervention. D02 Provide Counseling. D03 Conduct home visits by staff.	C12	Seek collaboration/assistar	ice from business, industry, or institution of higher			
Barrier: Drug-Related Activities # Strategies for Drug-related Activities Students Teachers Others	Barrier: Drug-Related Activities Students Teachers Others	C12 C13	Seek collaboration/assistar education. Provide training/information	ice from business, industry, or institution of higher			
# Strategies for Drug-related Activities	# Strategies for Drug-related Activities	C12 C13	Seek collaboration/assistar education. Provide training/informatio gang-related issues.	ice from business, industry, or institution of higher			
	D01 Provide early identification/intervention. D02 Provide Counseling. D03 Conduct home visits by staff. D04 Describe relative properties assist in promoting drug-free schools and communities.	C12 C13 C14 C99	Seek collaboration/assistan education. Provide training/informatio gang-related issues. Other (Specify)	n to teachers, school staff, & parents to deal with			
not be apply identification/intervention.	D02 Provide Counseling. D03 Conduct home visits by staff. D04 Describe representations of the promoting drug-free schools and communities. D05 Describe representations of the promoting drug-free schools and communities.	C12 C13 C14 C99 Barrier	Seek collaboration/assistan education. Provide training/informatio gang-related issues. Other (Specify)	n to teachers, school staff, & parents to deal with	Students	Teachers	Others
a de Councelina	D03 Conduct home visits by staff.	C12 C13 C14 C99 Barrier #	Seek collaboration/assistan education. Provide training/information gang-related issues. Other (Specify) Drug-Related Activitien Strateg	n to teachers, school staff, & parents to deal with s es for Drug-related Activities	Students	Teachers	Others
pos Conduct home visits by staff.	The state of the s	C12 C13 C14 C99 Barrier # D01	Seek collaboration/assistan education. Provide training/information gang-related issues. Other (Specify) Drug-Related Activitien Strategic Provide early identification	n to teachers, school staff, & parents to deal with s es for Drug-related Activities	Students	Teachers	Others
The state of the s	1 1011 1 1000 Min 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	C12 C13 C14 C99 Barrier # D01 D02	Seek collaboration/assistan education. Provide training/information gang-related issues. Other (Specify) Drug-Related Activitien Strategy Provide early identification Provide Counseling.	n to teachers, school staff, & parents to deal with s les for Drug-related Activities /intervention.	Students □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □	Teachers	Others
	D04 Recruit Volunteers to dasast in previous D05 Provide mentor program.	C12 C13 C14 C99 Barrier # D01 D02 D03	Seek collaboration/assistan education. Provide training/information gang-related issues. Other (Specify) Drug-Related Activitien Strategy Provide early identification Provide Counseling.	n to teachers, school staff, & parents to deal with s les for Drug-related Activities /intervention.	Students □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □	Teachers	Others

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and the second second second	Texas Title 1 P Schedule # 4D—Equitable Access a	nd Participation: Barrier	s and Strate	gies			
		성은 시민들은 기가 되고 있다. 얼마나 아니는 사람들이 가지 않는 것이다.		<u> </u>			
Barrier	Drug-Related Activities (cont.) Provide before/after school recreational, instructional	I, cultural, or artistic					
D06	programs/activities						
D07	Provide community service programs/activities						
D08	Provide comprehensive health education programs.						
D09	Conduct parent/teacher conferences.						
D10	Establish school/parent compacts.						
D11	Develop/maintain community partnerships.						
D12	a wide conflict resolution/neer mediation strategies	/programs.					
D12	Seek collaboration/assistance from business, indust	y, or institution or higher					
D14	Provide training/information to teachers, school sta						
D15	Seek Collaboration/assistance from business, indus	ry, or institution of higher					
	education. Other (Specify)				L		
D99	Visual Impairments				SERVINGSE.		
	Strategies for Visual Impa	irments	Students	Teachers	Others		
#	Provide early identification and intervention.						
E01	Provide Program materials/information in Braille.						
E02	Provide Program materials/information in large type	·					
E03	Provide program materials/information on tape.						
E04							
E99	Other (Specify)		a la				
	Hearing Impairments Strategies for Hearing Imp	airments	Students	Teachers	Others		
#							
F01	Provide early identification and intervention.						
F02	Provide interpreters at program activities.						
F99	Other (Specify)						
Barrier:					Othors		
A SECURITY OF SECURITY PROPERTY.	Learning Disabilities	ahilities	Students	Teachers	Others		
#	Strategies for Learning Di	sabilities		Teachers	Others		
10,550 1,500 200 1,500 1,500	Strategies for Learning Di Provide early identification and intervention.	sabilities		 			
#_	Provide early identification and intervention.						
# G01	Provide early identification and intervention. Expand tutorial/mentor programs. Provide staff development in identification practice	and effective teaching					
# G01 G02	Provide early identification and intervention. Expand tutorial/mentor programs. Provide staff development in identification practice	and effective teaching					
# G01 G02 G03 G04 G99	Provide early identification and intervention. Expand tutorial/mentor programs. Provide staff development in identification practice strategies. Provide training for parents in early identification at Other (Specify)	and effective teaching					
# G01 G02 G03 G04 G99	Provide early identification and intervention. Expand tutorial/mentor programs. Provide staff development in identification practice strategies. Provide training for parents in early identification a Other (Specify) Other Physical Disabilities or Constraints	and effective teaching and intervention.					
# G01 G02 G03 G04 G99	Provide early identification and intervention. Expand tutorial/mentor programs. Provide staff development in identification practice strategies. Provide training for parents in early identification at Other (Specify) Other Physical Disabilities or Constraints	and effective teaching nd intervention. ities or Constraints	Students	Teachers	Others		
# G01 G02 G03 G04 G99 Barrier:	Provide early identification and intervention. Expand tutorial/mentor programs. Provide staff development in identification practice strategies. Provide training for parents in early identification at Other (Specify) Other Physical Disabilities or Constraints Strategies for Other Physical Disabilities or Constraints	and effective teaching nd intervention. ities or Constraints	Students	Teachers	Others		
# G01 G02 G03 G04 G99	Provide early identification and intervention. Expand tutorial/mentor programs. Provide staff development in identification practice strategies. Provide training for parents in early identification at Other (Specify) Other Physical Disabilities or Constraints	and effective teaching nd intervention. ities or Constraints	Students	Teachers	Others		

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by telephone,	of TEA.	Texas Title I Priority Schools Grant	<u> </u>		
		Equitable Access and Participation: Barrier	s and Strate	gie s	
	Schedule # 4D-	Equitable Access una			
Barrier: F	Absenteeism/Truancy	s for Absenteeism/Truancy	Students	Teachers	Others
#					
K01	Provide early identification/ir	ntervention.			
K02	Develop and implement a tru	Jancy Intervention plan.			
К03	Conduct home visits by staff				
K04	Recruit volunteers to assist i	n promoting school attendance.			
к05	provide menter program.				
K06	Provide before/after school r	ecreational or educational activities.			
	Conduct parent/teacher conf	ferences.			
K07	Strengthen school/parent co	ompacts.			
K08	Develop/maintain communit	v partnerships.			
К09	Coordinate with health and	social services agencies.			
K10		incline eystem			
K11	Coordinate with the juvenile	re from business, industry, or institution of higher			
K12	seek collaboration/assistant education.	Le Hollt businessy water sy			
К99	Other (Specify)				
Barrier:	High Mobility Rates		Students	Teachers	Others
#	Strateg	ies for High Mobility Rates			
L01	Coordinate with social servi	ces agencies		 	
L02	1 COMMITTEE WILL SOCIAL SOLL				, —
I LUZ '	Establish partnerships with	parents of highly mobile families.			П
	Establish partnerships with	parents of highly mobile families. ecord transferal system.			
L03	Establish partnerships with Establish/maintain timely re	parents of highly mobile families. ecord transferal system.			
L03	Establish partnerships with Establish/maintain timely re Other (Specify)	ecord transferal system.			
L03 L99 Barrier:	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P	ecord transferal system. arents or Lack of Support from Parents		Teachers	
L03 L99 Barrier: #	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P	ecord transferal system. arents or Lack of Support from Parents		Teachers	
L03 L99 Barrier: # M01	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P Strategies f Develop and implement a p	ecord transferal system. Farents For Lack of Support from Parents Solan to increase support from parents. Iff.		Teachers	Others
L03 L99 Barrier: # M01 M02	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P Strategies f Develop and implement a p Conduct home visits by sta Recruit volunteers to active	ecord transferal system. Parents For Lack of Support from Parents Polan to increase support from parents. Iff. Bly participate in school activities.	Students	Teachers	Others
L03 L99 Barrier: # M01 M02 M03	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P Strategies f Develop and implement a p Conduct home visits by sta Recruit volunteers to active Conduct parent/teacher con	ecord transferal system. Parents For Lack of Support from Parents Polan to increase support from parents. Iff. Bly participate in school activities. Inferences.		Teachers	Others
L03 L99 Barrier: # M01 M02 M03 M04	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P Strategies f Develop and implement a p Conduct home visits by sta Recruit volunteers to active Conduct parent/teacher con Establish school/parent cor	Parents For Lack of Support from	Students	Teachers Output	Others
L03 L99 Barrier: # M01 M02 M03	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P Strategies f Develop and implement a p Conduct home visits by sta Recruit volunteers to active Conduct parent/teacher con Establish school/parent cor Provide parenting training.	Parents For Lack of Support from Parents Polan to increase support from parents. If. It participate in school activities. Inferences. Inpacts.	Students □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □	Teachers Teachers	Others
L03 L99 Barrier: # M01 M02 M03 M04 M05	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P Strategies f Develop and implement a p Conduct home visits by sta Recruit volunteers to active Conduct parent/teacher con Establish school/parent cor Provide parent/family cel	ecord transferal system. Parents For Lack of Support from Parents Polan to increase support from parents. Iff. Ply participate in school activities. Inferences. Inpacts.	Students	Teachers O	Others Others
L03 L99 Barrier: # M01 M02 M03 M04 M05 M06	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P Strategies f Develop and implement a p Conduct home visits by sta Recruit volunteers to active Conduct parent/teacher con Establish school/parent con Provide parenting training. Provide a parent/family cer Provide program materials,	rarents For Lack of Support from Parents For Lack of Support from	Students	Teachers Teachers	Others
L03 L99 Barrier: # M01 M02 M03 M04 M05 M06 M07	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P Strategies f Develop and implement a p Conduct home visits by sta Recruit volunteers to active Conduct parent/teacher con Establish school/parent cor Provide parenting training. Provide a parent/family cer Provide program materials, Involve parents from a var	rarents For Lack of Support from Parents For Increase support from parents. For Increase support from parents. For Increase support from parents. For Increase support from Parents	Students D D D D D D D D D D D D D D D D D D	Teachers O	Others Others
L03 L99 Barrier: # M01 M02 M03 M04 M05 M06 M07 M08	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P Strategies f Develop and implement a p Conduct home visits by sta Recruit volunteers to active Conduct parent/teacher con Establish school/parent cor Provide parenting training. Provide a parent/family cer Provide program materials, Involve parents from a var Offer "flexible" opportunities	Parents For Lack of Support from Parents Folian to increase support from parents. Iff. By participate in school activities. Inferences. Inpacts. Inter. Information in home language. Itely of backgrounds in school decision making. Itels for involvement, including home learning activities are it require coming to school.	Students	Teachers D D D D D D D D D D D D D D D D D D	Others
L03 L99 #Barrier: # M01 M02 M03 M04 M05 M06 M07 M08 M09	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P Strategies f Develop and implement a p Conduct home visits by sta Recruit volunteers to active Conduct parent/teacher cor Establish school/parent cor Provide parenting training. Provide a parent/family cer Provide program materials, Involve parents from a var Offer "flexible" opportunitie and other activities that do	rarents For Lack of Support from Parents For Lack of Support from	Students D D D D D D D D D D D D D D D D D D	Teachers O	Others
L03 L99 Barrier: # M01 M02 M03 M04 M05 M06 M07 M08 M09 M10	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P Strategies f Develop and implement a p Conduct home visits by sta Recruit volunteers to active Conduct parent/teacher con Establish school/parent cor Provide parenting training. Provide a parent/family cer Provide program materials, Involve parents from a var Offer "flexible" opportunitie and other activities that do Provide child care for parent Acknowledge and include f	rarents For Lack of Support from Parents For Lack of Support from	Students	Teachers	Others
L03 L99 Barrier: # M01 M02 M03 M04 M05 M06 M07 M08 M09 M10	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P Strategies f Develop and implement a p Conduct home visits by sta Recruit volunteers to active Conduct parent/teacher cor Establish school/parent cor Provide parenting training. Provide a parent/family cer Provide program materials, Involve parents from a var Offer "flexible" opportunitie and other activities that do Provide child care for parer Acknowledge and include f in school activities. Provide adult education, in	Parents For Lack of Support from Parents Joan to increase support from parents. Iff. By participate in school activities. Inferences. Inpacts. Inter. Information in home language. Itely of backgrounds in school decision making. Itely of backgrounds in school decision making. Itely of involvement, including home learning activities on't require coming to school. Ints participating in school activities. Inter participating in school activities.		Teachers	Others
L03 L99 Barrier: # M01 M02 M03 M04 M05 M06 M07 M08 M09 M10 M11 M12	Establish partnerships with Establish/maintain timely re Other (Specify) Lack of Support from P Strategies f Develop and implement a p Conduct home visits by sta Recruit volunteers to active Conduct parent/teacher cor Establish school/parent cor Provide parenting training. Provide a parent/family cer Provide program materials, Involve parents from a var Offer "flexible" opportunitie and other activities that do Provide child care for parer Acknowledge and include f in school activities. Provide adult education, in	rarents For Lack of Support from Parents For Lack of Support from	Students	Teachers	Others

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by	of TEA.	the Schools Grant			- Anna Caranta
	Texas Title I Prior Schedule # 4D—Equitable Access and	narticination: Barrier	s and Strate	gies	- State State
1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	Schedule # 4D—Equitable Access and	rai licipación.			
Barrier: S	THE CONTRACTOR OF THE PROPERTY	Tarticipal and the Salar	Students	Teachers	Others
#	Strategies for Shortage of Qualified	fied personnel.			🗓
NO1	 	neu personaran			
	Recruit and retain teachers from a variety of racial, earning	c, and language			
N02	minority groups.				급
N03	Provide mentor program for new teachers.				- = -
N04	Provide intern program for new teachers. Provide professional development in a variety of formats	for personnel.			
N05	Provide professional development in a variety of Collaborate with colleges/universities with teacher prepa	ration programs.			ㅡ片ㅋㅓ
N06	10 15 3	and the second s			
N99	Other (Specify) Lack of Knowledge Regarding Program Benefi	ts	Gi Jasta	Teachers	Others
	Lack of Knowledge Regarding Program Benefit Strategies for Lack of Knowledge regarding	Program Benefits	Students		
#	Strategies for Lack of Knowledge regarding Develop and implement a plan to inform program benefit	ciaries of program			
P01	activities & benefits.	of activities and			
	activities & benefits. Publish newsletter/brochures to inform program benefic	laries of activities and			
P02	benefits. Provide announcements to local radio stations & newspa	ners about program			
P03	Provide announcements to local radio stations & non-spe			-	 п
P03	activities/benefits.			l	
P99	Other (Specify) Lack of Transportation to Program Activities Lack of Transportation to P			Teachers	Others
Barrier:	Strategies for Lack of Transportation to P	rogram Activities	Students	Teachers	П
#				<u> </u>	
Q01	t not ville" apportunities for involvement, including	1101110 1			
Q02	and other activities that don't require coming to school.	IIsiabharhaad			П
	and other activities that don't require coning to scheme Conduct program activities in community centers and o	tuer neignbornood		l	
Q03	locations.				
Q04	Other (Specify)				25/4/25/4/35
Barrier:	Other Barrier	ar	Students	Teachers	Others
#	Strategies for Other Barri	**			
	Other Barrier:				
Z99	Other Strategy:				1

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Enter total amount from Schedule #5 Budget Summary, Last Column, Total Budgeted Costs

Enter Maximum Allowable for Administration, including Indirect Costs

5250000

\$ 262500

X .05

Multiply by .05 (5% limit)

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by telephone/e-mail/FAX on by of TEA.	School Years 2010-2013	Amendment No.
	Texas Title I Priority Schools Grant	
S	chedule #5—Program Budget Summary	
Budget Request by Grant Year: E grant period.	nter the amount of grant funds requested f	or each year of the three year
Year 1: SY 2010-2011 \$1,954,690		
Year 2: SY 2011-2012 \$1,646,828 *	k	
Year 3: SY 2012-2013 \$1,648,482 *	ķ .	
	nds in Year 2 and/or Year 3 constitutes the LEA/o ailability of these grant funds, whether indicated	
Provide any necessary explanatio	n or clarification of budgeted costs	
		,

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1138110

10401

175698

8992

1379833

2843237

0

0

0

\$ 0

Subtotal Substitute, Extra-Duty, Benefits Costs

Grand Total Payroll Budget (line 26 + line 31)

Substitute Pay

Employee Benefits

Financial Incentives

Professional Staff Extra-Duty Pay

Support Staff Extra-Duty Pay

6112

6119

6121

6140

27

28

29

30

31

32

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SOR SEAT	badula #5C- Itemized 620	Texas Title I Priority Sc 0 Professional and Contracted	d Services Cos	ts Requiring	Specific Ap	Total
3 0		Expense Item Description			Pre-Award	Amount Budgeted
—— r	Audit Costs (other than audits re	equired under OMB Circular A-133)			\$ 0	\$ 0
6212	Specify purpose					
	Rental or Lease of Buildings, Sp	ace in Buildings, or Land			0	0
6269	A CONTRACTOR OF THE PROPERTY OF THE PARTY OF	Shiadani				
	Contracted Publication and Print schools)	culations ling Costs (specific approval required	only for nonprofi	t charter	0	0
6299	Chacify nurnose	at allowed for popprofit charter scho	ols)		0	0
6299		ot allowed for nonprofit charter scho				
	Specify purpose:			(17g c))		5 (5 (4 SEC 9 12
Subto	tal	onal and Contracted Services Cos	t Requiring Spe	cific Approva		
	6200 – Professio	onal and Contracted Services Cos	10			
Profes	ssional and Consulting Service	es (6219/6239) Less than \$10,00		Total	<u> </u>	Total
#	Topic/Purpose/Service			Contracted Amount	Pre-Award	Amount Budgeted \$ 5400
	Cuided Reading Professional De	evelopment -annual amount of \$1,80	0	\$ 5400	\$ 0	
1.	CHAMPS Staff Development – a	poplied only in year 1 at \$2,000		\$ 2000	0	\$ 2000
2.	NCDC Summer Conference - at	nnual amount of \$1,200 for 2 staff		\$ 3600	0	\$ 3600
3.	NSDC Sulfinier Conference of					
4.						
5.						
6.		_				
7.						
8.						·
9.						
10.			1. 外研说的现在分词		a section and a section of	
Subto	otal	Professional and Consultin	g Services Less	than \$10,00	0 \$ 0	\$11000
-1100 E.S. 124 G.S.	B. C. C.	es (6219) Greater than or Equal	to \$10,000			
1. De	scription of Professional or Co	onsulting Service (Topic/Purpose) Service).			
Secon	d Step (positive behavior suppor	t/social skills program) campus-wide n and monitoring throughout the sch	Professional Devool year.		ching and Bully	Total
	ractor's Cost Breakdown of Se		# Positions	Total Contracted Amount	Pre-Award	Amount Budgeted
	Contractor's Payroll years)	Costs (\$18,750/per year for 3	1	\$ 56250	\$ 0	\$ 56250
	Title			<u> </u>		
	Subgrants, Subcont	racts, Subcontracted Services				
	non-contraction of the Contract of the Contrac	als				
	Supplies and Materi	ete				
	Other Operating Co	sts				
	Other Operating Co Capital Outlay (Sub Indirect Cost (sts grants Only) %)	Total Payment:	\$ 56250	\$	\$ 56250

For TEA Use Only 015-915 Adjustments and/or annotations made **TEXAS EDUCATION AGENCY** on this page have been confirmed with Standard Application System (SAS) County-District No. School Years 2010-2013 by telephone/e-mail/FAX on Amendment No. of TEA. **Texas Title I Priority Schools Grant** Schedule #5C- Itemized 6200 Professional and Contracted Services Costs Requiring Specific Approval (cont.) Professional and Consulting Services (6219) Greater than or Equal to \$10,000 (cont.) 2. Description of Professional or Consulting Service (Topic/Purpose/Service): Fast Forward Reading Program. Includes comprehensive package of resources. Total Total Pre-Amount Contracted # Positions Contractor's Cost Breakdown of Service to be Provided Award Budgeted Amount Contractor's Payroll Costs (\$110,400 for Yr 1 and \$4,500 1 \$ 119400 **\$** 0 **\$** 119400 for Yr 2 & Yr 3) Title Subgrants, Subcontracts, Subcontracted Services Supplies and Materials Other Operating Costs Capital Outlay (Subgrants Only) %) \$ 119400 Indirect Cost Total Payment: \$ 119400 3. Description of Professional or Consulting Service (Topic/Purpose/Service): Campus Wide Author Event- Book Alive! Total Total Pre-Amount Contracted # Positions Contractor's Cost Breakdown of Service to be Provided **Award** Budgeted Amount Contractor's Payroll Costs (\$6,000 each year for 3 years) \$ 18000 \$ 0 \$ 18000 Title: Subgrants, Subcontracts, Subcontracted Services Supplies and Materials Other Operating Costs Capital Outlay (Subgrants Only) \$ 18000 Indirect Cost (**\$** 0 Total Payment: | \$ 18000 4. Description of Professional or Consulting Service (Topic/Purpose/Service): Total Summer Team Training Total Pre-Amount Contracted # Positions Contractor's Cost Breakdown of Service to be Provided Award **Budgeted** Amount \$ 90000 Contractor's Payroll Costs (\$30,000 for each year) \$ 0 \$ 90000 Subgrants, Subcontracts, Subcontracted Services Supplies and Materials Other Operating Costs Capital Outlay (Subgrants Only) %) Indirect Cost (_ \$ 90000 **\$** 0 Total Payment: \$ 90000 5. Description of Professional or Consulting Service (Topic/Purpose/Service): Organizational Health and Effectiveness Instrument (OHI) Total Total Pre-Amount Contracted Contractor's Cost Breakdown of Service to be Provided # Positions Award Budgeted <u>Amount</u> Contractor's Payroll Costs (\$10500/ year for 3 years) \$ 30000 \$ 0 \$ 30000 Subgrants, Subcontracts, Subcontracted Services Supplies and Materials Other Operating Costs Capital Outlay (Subgrants Only)

\$ 30000

Total Payment: | \$ 30000

Indirect Cost (_

				·		
For TEA Use Only Adjustments and/or annotations made on this page have been confirmed with	TEXAS EDUCATION AG Standard Application Syste	ENCY m (SAS)	015-915_ County-District No.			
by telephone/e-mail/FAX on	School Years 2010-2	013		Amendment No.	-	
by of TEA.	T Title I Briority Sch	ools Grant				
	Texas Title I Priority Sch Professional and Contracted Serv	ices Costs Rea	uiring Specifi	c Approval (c	ont.)	
n . f i and Conculting Service	s (6219) Greater than or Equal to a	\$10,000 (cont.)			
6. Description of Professional or Con	nsulting Service (Topic/Purpose/S	ervice):				
A table Building (Collaborative Teams and Leadership Co	achina (two ser	arate PD's). W	III assist in		
Solutions Tree Inc. – Assist in Building C implementation, monitoring, goal planni	ng and evaluation of program unough	out each or the	Total	Pre-	Total	
Contractor's Cost Breakdown of Ser	vice to be Provided	# Positions	Contracted Amount	Award	Amount Budgeted	
Contractor's Payroll C	Costs (\$88,000 for yr 1, \$81,000in yr	1			+ 247000	
2, \$78,000 in yr 3) Title:			\$ 247000	\$ 0	\$ 247000	
Subgrants Subcontro	acts, Subcontracted Services					
Supplies and Materia	ls				<u> </u>	
Other Operating Cost	s					
Capital Outlay (Subg	rants Only)					
Indirect Cost (_%)	tal Daymants	\$ 247000	\$ 0	\$ 247000	
	10	tal Payment: ervice):	\$ 2-77000	ΙΨ	1.1.	
7. Description of Professional or Co	nsulting service (Topic/Farpose/S	Ci vice).				
Marilyn Burns Math Intervention Trainin program. Will monitor and evaluate thro	g and Coaching. Will provide PD camp	us-wide and ass	ist in goal setti	ng and implen		
			Total	Pre-	Total Amount	
Contractor's Cost Breakdown of Ser		# Positions	Contracted Amount	Award	Budgeted	
283)	Costs (\$75,000/yr 1, \$66,300 yrs	1	\$ 207600	\$ 0	\$ 207600	
Title:	acts, Subcontracted Services					
Subgrants, Subcontra Supplies and Materia	le					
Other Operating Cos	ts					
Capital Outlay (Subg	rants Only)					
Indirect Cost (%)		\$ 207600	\$ 0	\$ 207600	
		tal Payment:	\$ 207600] 3 U	J \$ 207000	
8. Description of Professional or Co	nsulting Service (Topic/Purpose/s	service):				
Batelle for value added and teacher inco	entive payout				Total	
Contractor's Cost Breakdown of Ser		# Positions	Total Contracted Amount	Pre- Award	Amount Budgeted	
Contractor's Payroll	Costs (\$15,000 for each year)	11	\$ 45000	\$ 0	\$ 45000	
Title:						
Subgrants, Subcontr	acts, Subcontracted Services					
Supplies and Materia Other Operating Cos	tc					
Capital Outlay (Subg	rants Only)					
Indirect Cost (%)			+ 0	± 45000	
22	· · · · · · · · · · · · · · · · · · ·	tal Payment:	\$ 45000	\$ 0	\$ 45000	
Subtotal: Professional and Consulti	ng Services Greater Than or Equal	to \$10,000:	\$ 813250	\$ 0	\$ 813250	
Subtotal of Professional and C	Contracted Services Costs Requiring Sp	ecific Approval:	00	0	0	
Subtotal of Professional and	Consulting Services or Subgrants Les	s than \$10,000:	11000	0	11000	
Subtotal of Professional and (Consulting Services Greater than or Eq	ual to \$10,000:	813250	0	813250	
Remaining 6200- Professional and Con	tracted Services that do not require sp	pecific approval:	0	0	0	
		Grand Total:	824250	0	824250	

TEXAS EDUCATION AGENCY Standard Application System (SAS)

015-915 County-District No.

by telephone/e-mail/FAX on of TEA.

School Years 2010-2013

Amendment No.

10 S 18 3845 Å		Schodule #5D - Itemize	Texas Title I Priority Schools Grant d 6300 Supplies and Materials Costs Requ	iring Speci	ric Approvai	\$1.545.88 (HEEL) 1942.
April 18 de la 1800 de			pense Item Description		Pre-Award	Total Budgeted
	l-	nology Hardware- Not Capita	alized	Quantity		
				Quantity		
	#	Туре	To integrate technology into student instruction	232		1
	1 HP Computer Station	HP Computer Station	and increase student engagement.	<u> </u>		
			To integrate technology into student instruction	40		1 640612
!	2	Ipod carts	and increase student engagement.	 	\$0	\$ 648613
6399			To integrate technology into student instruction	55		1
	3	1 Interactive White Boards 1 and increase student engage	and increase student engagement.	-		
	 -		To integrate technology into student instruction	63		1
	4 1	Flip video	and increase student engagement.		-	1
			For Academic Coaches/Site Coordinators and	6		
	5	Laptops	TTIPS Grants Project Manager, library and admin	 		
	┼		To integrate technology into student instruction	35		
	6	Document Camera	and increase student engagement.			
	 		To integrate technology into student instruction	40		
	7	Mobi	and increase student engagement.			
		To integrate technology into student instruction	8			
	8	Computers on wheels	and increase student engagement.			
	\vdash	Custom	To integrate technology into student instruction	60		
	9	Clicker Response System	and increase student engagement.	 		
	-	Desktop Computers &	To integrate technology into student instruction	60		
	10	supplies	and increase student engagement.			
	1		To integrate technology into student instruction	53		
	11	Digital Cameras	and increase student engagement.			
	1	Tuesd and	To integrate technology into student instruction	1		
	12	Ipod case	and increase student engagement.		0	24000
6399	Tec	hnology Software- Not Capit	alized		0	31440
6399					0	
6399	Sur	oplies and Materials Associate	ed with Advisory Council or Committee			
			Total Supplies and Materials Requiring Spec	ific Approva	l: 0	704053
			Total Supplies and Materials Requiring Special	ific annrova	l: 0	514951
		Remaining 6300-	Supplies and Materials that do not require spec	Grand Tota	ai \$ 0	\$ 1219004

For TEA Use Only Adjustments and/or annotations made on this page have been confirmed with				015-915 County-District No		
by teleph	one/e-mail/FAX on	School Years 2010-2013		Amendment No.		
by	of TEA.	Texas Title I Priority Schools Grant				
con a la unita a del	A LEGISLA ARRESTE	mized 6400 Other Operating Costs Requiring	g Specific	Approvai	Visit Marie Ballerine	
Expense Item Description			Pre-Award	Total Budgeted		
6411	Out of State Travel for Employees (includes registration fees) NSDC conference travel (2 ppl), Summer Team Training (2 ppl) and CHAMPS				\$ 25840	
	Specify purpose: pBS conference (8 ppl) Travel for Students (includes registration fees; does not include field trips) (specific approval					
6412	required only for nonprofit charter schools)					
	Specify purpose:	procific approval required only for nonprofit charter scho	ools)			
6413						
0.113	Specify purpose: Specify purpo					
6419	approval required only for nonprofit charter schools)					
0419	Specify purpose: (6411) Synariatendents (6411), or Board Members (6419)					
6411/	Travel Costs for Executive Dire	Standard Application System (SAS) School Years 2010-2013 Texas Title I Priority Schools Grant Emized 6400 Other Operating Costs Requiring Specific Approval Expense Item Description Expense Item Description Pre-Award Greence travel (2 ppl), Summer Team Training (2 ppl) and CHAMPS Ference (8 ppl) Ference (8 ppl) Fereschools) Specific approval required only for nonprofit charter schools) Ference (6411), Superintendents (6411), or Board Members (6419) Ference travel (6411), Superintendents (6411), or Board Members (6419) Ference (6411), Superintendents (6411), or Board Members (6419)				
6419	(includes registration fees)					
	Specify purpose: Actual losses which could have been covered by permissible insurance					
6429_	 					
6490	LA Lieure Council/Committee T	e on				
6490	Schedule #4B-Program Description: Project Management) Schedule #4B-Program Description: Project Management)					
	Membership Dues in Civic or C	organization:				
	Specify name and purpose of	if reimbursed (specific approval required only for nonp	rofit charter			
6499	schools)	H 1 VIII - C C I		fit charter		
	Specify purpose:					
		Descripting speci	fic annrova	i: 4200	25840	

Total 64XX- Operating Costs Requiring specific approval:

Remaining 6400 - Other Operating Costs that do not require specific approval:

251300

\$ 277140

0

\$ 4200

Grand Total

For TEA Use Only Adjustments and/or annotations made on this page have been confirmed with	TEXAS EDUCAT Standard Application	[ON AGENCY on System (SAS)	ENCY 015-915 m (SAS) County-District No.			
by telephone/e-mail/FAX on	School Years	2010-2013		Amendment No.		
by of TEA.	Texas Title I Priori	ty Schools Grant				
Schedule #5G - Itemized 6	The second of the London	law Canitalized AS	SATS KEUDIL	lless of Unit C	Cost	
(15XX is for use	600/15XX Capital Out by Charter Schools spo	onsored by a nonp	rofit organiz	zation) <u> </u>	Total	
Description	/Purpose	Unit Cost	Quantity	Pre-Award	Budgeted	
6699/15XX- Library Books and Media	(capitalized and control	led by library)				
1 66XX/15XX- Technology Hardware - (
66XX/15XX- Technology Hardware - 0	Capitalized	Total Control of the				
2 3						
4						
5						
<u>6</u>						
8						
9						
11 66XX/15XX- Technology Software- C	and the second s					
	apitalized					
12 13			 			
14						
15						
16						
18 66XX/15XX- Equipment and Furnitur						
19 Equipment and Furnitur	□					
20			 			
21						
22 23						
24						
25						
26						
28 Capital expenditures for improvemen	to to ad buildings or	auinment which ma	terially incre	ase their value	or useful	
Capital expenditures for improvementife.	its to iand, buildings, or					
29						
Grand Total	Matter Committee Com	1			T	
	Tota	al 6600/15XX- Capita	al Outlay Cos	ts:		
			-			
		4				

GENERAL PROVISIONS & **ASSURANCES**

TEXAS EDUCATION AGENCY

Standard Application System

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Texas Title I Priority Schools Grant

Statement of provisions and assurances for the program(s) in this application:

- Terms defined: As used in these Provisions and Assurances,
 - Contract means the entire document, and all of TEA's attachments, appendices, schedules (including but not limited to the General Provisions and the Special Provisions), amendments and extensions of or to the Standard Contract;

Agency or TEA means the Texas Education Agency;

Contractor means the party or parties to this contract other than Agency; including its or their officers, directors, employees, agents, representatives, consultants and subcontractors, and subcontractors' officers, directors, employees, agents, representatives and consultants;

Project Administrator means the person representing Agency or Contractor, as indicated by the contract, for the

purposes of administering the contract project;

Contract Project means the purpose intended to be achieved through the contract of which these Provisions and Assurances are a part;

Applicant means the same as Contractor;

SAS means the Standard Application System of which the application document is a part;

"Application" means the entire package submitted by the Applicant including the schedules contained in the application and so indicated on the General Information page of the application package;

Amendment means an application that is revised in budget categories and/or in program activities. It includes both the

original application and any subsequent amendments; or extensions thereto;

- Works means all tangible or intangible material, products, ideas, documents or works of authorship prepared or created by Contractor for or on behalf of TEA at any time after the beginning date of the Contract (Works includes but is not limited to computer software, data, information, images, illustrations, designs, graphics, drawings, educational materials, assessment forms, testing materials, logos, trademarks, patentable materials, etc.); and,
- Intellectual Property Rights means the worldwide intangible legal rights or interests evidenced by or embodied in: (a) any idea, design, concept, method, process, technique, apparatus, invention, discovery, or improvement, including any patents, trade secrets, and know-how; (b) any work of authorship, including any copyrights, moral rights or neighboring rights; (c) any trademark, service mark, trade dress, trade name, or other indicia of source or origin; (d) domain name registrations; and (e) any other similar rights. The Intellectual Property Rights of a party include all worldwide intangible legal rights or interests that the party may have acquired by assignment or license with the right to grant sublicenses.
- Grant means the same as Contract;
- Grantee means the same as Contractor;
- Grantor means the same as Agency; and
- DCC means the Document Control Center of Agency.
- B. Contingency: This contract is executed by Agency subject to the availability of funds appropriated by legislative act for the purposes stated. All amendments and/or extensions or subsequent contracts entered into for the same or continued purposes are executed contingent upon the availability of appropriated funds. Notwithstanding any other provision in this contract or any other document, this contract is void upon appropriated funds becoming unavailable. In addition, this contract may be terminated by Agency at any time for any reason upon notice to Contractor. Expenditures and/or activities for which Contractor may claim reimbursement shall not be accrued or claimed subsequent to receipt of such notice from Agency. This contract may be extended or otherwise amended only by formal written amendment properly executed by both Agency and Contractor. No other agreement, written or oral, purporting to alter or amend this contract shall be valid.
- C. Contractor's Application: Furnished to Agency in response to a request for application, is incorporated in this contract by reference for all necessary purposes. It is specifically provided, however, that the provisions of this contract shall prevail in all cases of conflict arising from the terms of Contractor's application whether such application is a written part of this contract or is attached as a separate document.
- D. Requirements, Terms, Conditions, and Assurances: Which are stated in the Request for Application, in response to which Applicant is submitting this application, are incorporated herein by reference for all purposes although the current General Provisions shall prevail in the event of conflict. The instructions to the Standard Application System, as well as the General and Fiscal Guidelines and Program Guidelines, are incorporated herein by reference.

SCHEDULE #6A - cont. GENERAL PROVISIONS & ASSURANCES

TEXAS EDUCATION AGENCY

Standard Application System

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- E. Signature Authority; Final Expression; Superseding Document: Applicant certifies that the person signing this application has been properly delegated this authority. The Contract represents the final and complete expression of the terms of agreement between the parties. The Contract supersedes any previous understandings or negotiations between the parties. Any representations, oral statements, promises or warranties that differ from the Contract shall have no force or effect. The Contract may be modified, amended or extended only by formal written amendment properly executed by both TEA and Contractor.
- State of Texas Laws: In the conduct of the contract project, Contractor shall be subject to Texas State Board of Education and Commissioner rules pertaining to this contract and the contract project and to the laws of the State of Texas governing this contract and the contract project. This contract constitutes the entire agreement between Agency and Contractor for the accomplishment of the contract project. This contract shall be interpreted according to the laws of the State of Texas except as may be otherwise provided for in this contract.
- G. Monitoring: Desk reviews or on-site monitoring reviews may be conducted by Agency to determine compliance with the approved application and the applicable statute(s), law(s), regulations, and guidelines.
- H. Sanctions for Failure to Perform or for Noncompliance: If Contractor, in Agency's sole determination, fails or refuses for any reason to comply with or perform any of its obligations under this contract, Agency may impose such sanctions as it may deem appropriate. This includes but is not limited to the withholding of payments to Contractor until Contractor complies; the cancellation, termination, or suspension of this contract in whole or in part; and the seeking of other remedies as may be provided by this contract or by law. Any cancellation, termination, or suspension of this contract, if imposed, shall become effective at the close of business on the day of Contractor's receipt of written notice thereof from Agency.
- Contract Cancellation, etc.: If this contract is canceled, terminated, or suspended by Agency prior to its expiration date, the reasonable monetary value of services properly performed by Contractor pursuant to this contract prior to such cancellation, termination or suspension shall be determined by Agency and paid to Contractor as soon as reasonably possible.
- Indemnification:
 - For local educational agencies (LEAs), regional education service centers (ESCs), and institutions of higher education (IHEs) and state agencies: Contractor, to the extent permitted by law, shall hold Agency harmless from and shall indemnify Agency against any and all claims, demands, and causes of action of whatever kind or nature asserted by any third party and occurring or in any way incident to, arising from, or in connection with, any acts of Contractor, its agents, employees, and subcontractors, done in the conduct of the contract project.
 - For all other grantees, subgrantees, contractors, and subcontractors, including nonprofit organizations and forprofit businesses: Contractor shall hold Agency harmless from and shall indemnify Agency against any and all claims, demands, and causes of action of whatever kind or nature asserted by any third party and occurring or in any way incident to, arising from, or in connection with, any acts of Contractor, its agents, employees, and subcontractors, done in the conduct of the contract project.
- Encumbrances/Obligations and Liquidations: All encumbrances/obligations shall occur on or between the beginning and ending dates of the contract. All goods must be received and all services rendered between the beginning and ending dates of the contract. The contractor must liquidate (record as an expenditure) all obligations (encumbrances) incurred under the contract no later than 30 days after the ending date of the contract, to coincide with the submission of the final expenditure report, due 30 days after the ending date of the contract. In no manner shall encumbrances be considered or reflected as accounts payable or as expenditures, and an encumbrance cannot be considered an expenditure or accounts payable until the goods have been received and the services have been rendered. Obligations that are liquidated and recognized as expenditures must meet the allowable cost principles in OMB Circular A-87, A-21, or A-122 (as applicable) and program rules, regulations, and guidelines contained elsewhere. This applies to all grant programs, including state and federal, discretionary and formula.

SCHEDULE #6A – cont. GENERAL PROVISIONS & ASSURANCES

TEXAS EDUCATION AGENCY

Standard Application System

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- L. Financial Management and Accounting: Grantee assures it will maintain a financial management system that complies with federal standards established in 34 CFR 80.20 and 74.21 and that provides for accurate, current, and complete disclosure of the financial results of each grant project. The financial management system records will identify adequately the source and application of funds and will contain information pertaining to grant awards, authorizations, obligations, unobligated balances, assets, outlays (i.e., expenditures), income, and interest. Fiscal control and accounting procedures will permit the tracing of funds to a level of expenditure adequate to establish that funds have been used in accordance with the approved grant application. The applicant agrees to maintain effective control over and accountability for all funds, property, and other assets. Public school districts, open enrollment charter schools, and regional education service centers in Texas must comply with the accounting requirements in the Financial Accounting and Reporting (FAR) module of the Financial Accountability System Resource Guide, Texas Education Agency (34 CFR 74.21; 34 CFR 80.20; TEA Financial Accountability System Resource Guide).
- M. Expenditure Reports: Contractor shall submit expenditure reports in the time and manner requested by Agency as specified in the instructions to the Standard Application System (SAS) which are incorporated by reference. Unless otherwise specified, interim reports are due to TEA within 15 days after the end of each reporting period. Unless otherwise specified, the final expenditure report is due within 30 days after the ending date of the grant. Revised expenditure reports, where the grantee is claiming additional expenditures beyond that originally requested, must be submitted within 60 days after the ending date of the grant, or as specified in the applicable Program Guidelines.
- N. Refunds Due to TEA: If Agency determines that Agency is due a refund of money paid to Contractor pursuant to this contract, Contractor shall pay the money due to Agency within 30 days of Contractor's receipt of written notice that such money is due to Agency. If Contractor fails to make timely payment, Agency may obtain such money from Contractor by any means permitted by law, including but not limited to offset, counterclaim, cancellation, termination, suspension, total withholding, and/or disapproval of all or any subsequent applications for said funds.
- O. Records Retention: Contractor shall maintain its records and accounts in a manner which shall assure a full accounting for all funds received and expended by Contractor in connection with the contract project. These records and accounts shall be retained by Contractor and made available for programmatic or financial audit by Agency and by others authorized by law or regulation to make such an audit for a period of not less than five years from the date of completion of the contract project or the date of the receipt by Agency of Contractor's final claim for payment or final expenditure report in connection with this contract, whichever is later. If an audit has been announced, the records shall be retained until such audit has been completed.
 - Contractor understands that acceptance of funds under this contract acts as acceptance of the authority of the State Auditor's office, or any successor agency, to conduct an audit or investigation in connection with those funds. Contractor further agrees to cooperate fully with the State Auditor's Office or its successor in the conduct of the audit or investigation, further agrees to cooperate fully with the State Auditor's Office or its successor in the conduct of the audit or investigation, further agrees to cooperate fully with the State Auditor's Office or its successor in the conduct of the audit or investigation, further agrees to cooperate fully with the State Auditor's Office or its successor in the conduct of the audit or investigation, further agrees to cooperate fully with the State Auditor's Office or its successor in the conduct of the audit or investigation, further agrees to cooperate fully with the State Auditor's Office or its successor in the conduct of the audit or investigation, further agrees to cooperate fully with the State Auditor's Office or its successor in the conduct of the audit or investigation, further agrees to cooperate fully with the State Auditor's Office or its successor in the conduct of the audit or investigation, further agrees to cooperate fully with the State Auditor's Office or its successor in the conduct of the audit or investigation, further agrees to cooperate fully with the State Auditor's Office or its successor in the conduct of the audit or investigation, further agrees to cooperate fully with the State Auditor's Office or its successor in the conduct of the audit or investigation in connection with those funds or investigation in connection with those funds or investigation in connection with the successor in the conduct of the audit or investigation, further agrees to cooperate fully with the State Auditor's Office or its successor in the conduct of the audit or investigation in connection with the successor in the conduct of the audit or investigation in conn
- P. Time and Effort Recordkeeping: For those personnel whose salaries are prorated between or among different funding sources, time and effort records will be maintained by Applicant that will confirm the services provided within each funding source. Applicant must adjust payroll records and expenditures based on this documentation. This requirement applies to all projects, regardless of funding source, unless otherwise specified. For federally funded projects, time and effort records must be in accordance with the requirements in the applicable OMB cost principles.
- Q. Forms, Assurances, and Reports: Contractor shall timely make and file with the proper authorities all forms, assurances and reports required by federal laws and regulations. Agency shall be responsible for reporting to the proper authorities any failure by Contractor to comply with the foregoing laws and regulations coming to Agency's attention, and may deny payment or recover payments made by Agency to Contractor in the event of Contractor's failure so to comply.
- R. Intellectual Property Ownership: Contractor agrees that all Works are, upon creation, works made for hire and the sole property of TEA. If the Works are, under applicable law, not considered works made for hire, Contractor hereby assigns to TEA all worldwide ownership of all rights, including the Intellectual Property Rights, in the Works, without the necessity of any further consideration, and TEA can obtain and hold in its own name all such rights to the Works. Contractor agrees to maintain written agreements with all officers, directors, employees, agents, representatives and subcontractors engaged by Contractor for the Contract Project, granting Contractor rights sufficient to support the performance and grant of rights to TEA by Contractor. Copies of such agreements shall be provided to TEA promptly upon request.

GENERAL PROVISIONS & ASSURANCES

TEXAS EDUCATION AGENCY

Standard Application System

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Texas Title I Priority Schools Grant

Contractor warrants that (i) it has the authority to grant the rights herein granted, (ii) it has not assigned or transferred any right, title, or interest to the Works or Intellectual Property Rights that would conflict with its obligations under the Contract, and Contractor will not enter into any such agreements, and (iii) the Works will be original and will not infringe any intellectual property rights of any other person or entity. These warranties will survive the termination of the Contract. If any preexisting rights are embodied in the Works, Contractor grants to TEA the irrevocable, perpetual, non-exclusive, worldwide, royalty-free right and license to (i) use, execute, reproduce, display, perform, distribute copies of, and prepare derivative works based upon such preexisting rights and any derivative works thereof and (ii) authorize others to do any or all of the foregoing. Contractor agrees to notify TEA on delivery of the Works if they include any such preexisting rights. On request, Contractor will provide TEA with documentation indicating a third party's written approval for Contractor to use any preexisting rights that may be embodied or reflected in the Works.

For School Districts and Nonprofit Organizations: The foregoing Intellectual Property Ownership provisions apply to any school districts, nonprofit organizations, and their employees, agents, representatives, consultants and subcontractors. If a school district or nonprofit organization or any of its subcontractor(s) wish to obtain a license agreement to use, advertise, offer for sale, sell, distribute, publicly display, publicly perform or reproduce the Works, or make derivative works from the Works, then express written permission must first be obtained from the TEA Copyright Office.

For Education Service Centers (ESCs): The foregoing Intellectual Property Ownership provisions apply to an Education Service Center (ESC) and its employees, agents, representatives, consultants, and subcontractors. If an ESC or any of its subcontractor(s) wish to obtain a license agreement to use, advertise, offer for sale, sell, distribute, publicly display, publicly perform or reproduce the Works, or make derivative works from the Works, then express written permission must first be obtained from the TEA Copyright Office.

For Colleges and Universities: The foregoing Intellectual Property Ownership provisions apply to any colleges and universities and their employees, agents, representatives, consultants, and subcontractors; provided, that for all Works and derivative works created or conceived by colleges or universities under the Contract, they are granted a non-exclusive, nontransferable, royalty-free license to use the Works for their own academic and educational purposes only. The license for academic and educational purposes specifically excludes advertising, offering for sale, selling, distributing, publicly displaying, publicly performing, or reproducing the Works, or making derivative works from the Works that are created or conceived under this Contract and colleges and universities and their employees, agents, representatives, consultants, and subcontractors are prohibited from engaging in these uses and activities with regard to the Works unless the prior express written permission of the TEA Copyright Office is obtained.

- Unfair Business Practices: Unfair Business Practices: By signing this Contract, Contractor, if other than a state agency, certifies that Contractor, within the preceding 12 months, has not been found guilty, in a judicial or state agency administrative proceeding, of unfair business practices. Contractor, if other than a state agency, also certifies that no officer of its company has, within the preceding 12 months, served as an officer in another company which has been found, in a judicial or state agency administrative proceeding, to be guilty of unfair business practices.
 - Contractor, whether a state agency or not a state agency, certifies that no funds provided under this Contract shall be used to purchase supplies, equipment, or services from any companies found to be guilty of unfair business practices within 12 months from the determination of guilt.
- T. Subcontracting: Contractor shall not assign or subcontract any of its rights or responsibilities under this contract, except as may be otherwise provided for in this application, without prior formal written amendment to this contract properly executed by both Agency and Contractor.
- U. Use of Consultants: Notwithstanding any other provision of this application, Applicant shall not use or pay any consultant in the conduct of this application if the services to be rendered by any such consultant can be provided by Applicant's
- V. Capital Outlay: If Contractor purchases capital outlay (furniture and/or equipment) to accomplish the objective(s) of the project, title will remain with Contractor for the period of the contract. Agency reserves the right to transfer capital outlay items for contract noncompliance during the contract period or as needed after the ending date of the contract. This provision applies to any and all furniture and/or equipment regardless of unit price and how the item is classified in Contractor's accounting record.

SCHEDULE #6A - cont. GENERAL PROVISIONS & **ASSURANCES**

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- W. Agency Property (terms): In the event of loss, damage or destruction of any property owned by or loaned by Agency while in the custody or control of Contractor, its employees, agents, consultants or subcontractors, Contractor shall indemnify Agency and pay to Agency the full value of or the full cost of repair or replacement of such property, whichever is the greater, within 30 days of Contractor's receipt of written notice of Agency's determination of the amount due. This applies whether the property is developed or purchased by Contractor pursuant to this contract or is provided by Agency to Contractor for use in the contract project. If Contractor fails to make timely payment, Agency may obtain such money from Contractor by any means permitted by law, including but not limited to offset or counterclaim against any money otherwise
- X. Travel Costs: Amounts authorized for maximum recovery for travel and per diem costs against any state or federal funding source are restricted to those amounts which are approved in the State of Texas Appropriations Bill in effect for the particular funding period. Any amount over this limit must come from local funding sources. Applicant must recover funds at a lesser rate if local policy amounts are less than the maximum allowed by the state. Out-of-state travel may not exceed the federal government rate for the locale. Travel allowances are not allowable costs.
- Y. Funds for Religious Worship, Instruction: No funds will be used to pay for religious worship, instruction, or proselytization, or for any equipment or supplies for such, or for any construction, remodeling, repair, operation, or maintenance of any facility or part of a facility to be used for religious worship, instruction, or proselytization (34 CFR 76.532 and P. L. 107-110, section 9505).
- Disclosure of Gifts and Campaign Contributions: The grantee shall file disclosures of gifts and campaign contributions as required by State Board of Education Operating Rule 4.3, which is incorporated as if set out in full. The grantee has a continuing obligation to make disclosures through the term of the contract. Failure to comply with State Board of Education Operating Rule 4.3 is grounds for canceling the grant.
- AA. Submission of Audit Reports to TEA: Grantees which are public school districts and open enrollment charter schools agree to submit the required annual audit report, including the reporting package required under OMB Circular A-133, if an audit is required to be conducted in accordance with OMB Circular A-133, to the TEA Division of School Financial Audits in the time and manner requested by the Agency.

Grantees which are nonprofit organizations (other than charter schools) and universities/colleges that expend \$500,000 or more total in federal awards in any fiscal year and are thus required to conduct a Single Audit or programspecific audit in accordance with the requirements in OMB Circular A-133, agree to submit a copy of such audit to TEA when the schedule of findings and questioned costs disclosed audit findings relating to any federal awards provided by TEA. A copy of such audit shall also be submitted to TEA if the summary schedule of prior audit findings reported the status of any audit findings relating to any federal awards provided by TEA.

A nonprofit organization or university/college grantee shall provide written notification to TEA that an audit was conducted in accordance with OMB Circular A-133 when the schedule of findings and questioned costs disclosed no audit findings related to any federal awards provided by TEA or when the summary schedule of prior audit findings did not report on the status of any prior audit findings related to any federal awards provided by TEA. Nonprofit organizations (other than charter schools) and universities/colleges shall submit the audit report to the TEA Division of Discretionary Grants. Audit reports must be submitted to TEA within 30 days of receipt of the report from the auditor. Failure to submit a copy of the audit to TEA could result in a reduction of funds paid to the grantee, a refund to TEA, termination of the grant, and/or ineligibility to receive additional grant awards from TEA.

- BB. Federal Rules, Laws, and Regulations That Apply to all Federal Programs: Contractor shall be subject to and shall abide by all federal laws, rules and regulations pertaining to the contract project, including but not limited to:
 - Americans With Disabilities Act, P. L. 101-336, 42 U.S.C. sec. 12101, and the regulations effectuating its provisions contained in 28 CFR Parts 35 and 36, 29 CFR Part 1630, and 47 CFR Parts 0 and 64;
 - Title VI of the Civil Rights Act of 1964, as amended (prohibition of discrimination by race, color, or national origin), and the regulations effectuating its provisions contained in 34 CFR Part 100;
 - Title IX of the Education Amendments of 1972, as amended (prohibition of sex discrimination in educational institutions) and the regulations effectuating its provisions contained in 34 CFR Part 106, if Contractor is an educational
 - Section 504 of the Rehabilitation Act of 1973, as amended (nondiscrimination on the basis of handicapping condition), and the regulations effectuating its provisions contained in 34 CFR Part 104 and 105;

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- the Age Discrimination Act of 1975, as amended (prohibition of discrimination on basis of age), and any regulations issued thereunder, including the provisions contained in 34 CFR Part 110;
- the Family Educational Rights and Privacy Act (FERPA) of 1975, as amended (ensures access to educational records for students and parents while protecting the privacy of such records), and any regulations issued thereunder, including Privacy Rights of Parents and Students (34 CFR Part 99), if Contractor is an educational institution (20
- 7. Section 509 of H.R. 5233 as incorporated by reference in P. L. 99-500 and P. L. 99-591 (prohibition against the use of federal grant funds to influence legislation pending before Congress);
- Pro-Children Act of 2001, which states that no person shall permit smoking within any indoor facility owned or leased or contracted and utilized for the provision of routine or regular kindergarten, elementary, or secondary education or library services to children [P. L. 107-110, Section 4303(a)]. In addition, no person shall permit smoking within any indoor facility (or portion of such a facility) owned or leased or contracted and utilized for the provision of regular or routine health care or day care or early childhood development (Head Start) services [P. L. 107-110, Section 4303(b)(1)]. Any failure to comply with a prohibition in this Act shall be considered to be a violation of this Act and any person subject to such prohibition who commits such violation may be liable to the United States for a civil penalty, as determined by the Secretary of Education (P. L. 107-110, Section 4303(e)(1)].
- 9. Fair Labor Standards Act (29 USC 207), Davis Bacon Act (40 USC 276(a), and Contract Work Hours and Safety Standards Act (40 USC 327 et seq.), as applicable, and their implementing regulations in 29 CFR 500-899, 29 CFR Parts 1,3,5, and 7, and 29 CFR Parts 5 and 1926, respectively.
- 10. Buy America Act: Contractor certifies that it is in compliance with the Buy America Act in that each end product purchased under any federally funded supply contract exceeding \$2,500 is considered to have been substantially produced or manufactured in the United States. End products exempt from this requirement are those for which the cost would be unreasonable, products manufactured in the U. S. that are not of satisfactory quality, or products for which the agency head determines that domestic preference would be inconsistent with the public interest. Contractor also certifies that documentation will be maintained that documents compliance with this requirement (FAR 25.1-.2).
- 11. P.L. 103-227, Title X, Miscellaneous Provisions of the GOALS 2000: Educate America Act; P.L. 103-382, Title XIV, General Provisions of the Elementary and Secondary Education Act, as amended; and General Education Provisions Act,
- 12. Prohibition of Text Messaging and E-mailing while Driving during Official Federal Grant Business: Personnel funded from federal grants and their subcontractors and subgrantees are prohibited from text messaging while driving an organization-owned vehicle, or while driving their own privately owned vehicle during official grant business, or from using organization-supplied electronic equipment to text message or e-mail while driving. Recipients must comply with these conditions under Executive Order 13513, "Federal Leadership On Reducing Text Messaging While Driving," October 1, 2009 (pursuant to provisions attached to federal grants funded by the U.S. Department of Education).

CC. Federal Regulations Applicable to All Federal Programs:

- 1. For Local Educational Agencies (LEAs): 28 CFR 35 Subparts A-E, 28 CFR 36 Subparts C & D, Appendix A, 29 CFR 1630, 34 CFR 75 or 76 as applicable, 77, 79, 80, 81, 82, 85, 97, 98, 99, 104, 47 CFR 0 and 64, and OMB Circulars A-87 (Cost Principles), A-133 (Audits), and A-102 (Uniform Administrative Requirements);
- 2. For Education Service Centers (ESCs): 28 CFR 35 Subparts A-E, 28 CFR 36 Subparts C & D, Appendix A, 29 CFR 1630, 34 CFR 75 or 76 as applicable, 77, 79, 80, 81, 82, 85, 97, 98, 99, 104, 47 CFR 0 and 64, and OMB Circulars A-87 (Cost Principles), A-133 (Audits), and A-102 (Uniform Administrative Requirements);
- 3. For Institutions of Higher Education (IHEs): 28 CFR 35 Subparts A-E, 28 CFR 36 Subparts C & D, Appendix A, 29 CFR 1630, 34 CFR 74, 77, 79, 81, 82, 85, 86, 97, 98, 99, 104, 47 CFR 0 and 64, and OMB Circulars A-21 (Cost Principles), A-133 (Audits), and A-110 (Uniform Administrative Requirements);
- For Nonprofit Organizations: 28 CFR 35 Subparts A-E, 28 CFR 36 Subparts C & D, Appendix A, 29 CFR 1630, 34 CFR 74, 77, 79, 81, 82, 85, 97, 98, 99, 104, 47 CFR 0 and 64, and OMB Circulars A-122 (Cost Principles), A-133 (Audits), and A-110 (Uniform Administrative Requirements);
- For State Agencies: 28 CFR 35 Subparts A-E, 28 CFR 36 Subparts C & D, Appendix A, 29 CFR 1630, 34 CFR 76, 80, 81, 82, 85, 97, 98, 99, 104, 47 CFR 0 and 64, OMB Circulars A-87 (Cost Principles), A-133 (Audits), and A-102 (Uniform Administrative Requirements); and
- 6. For Commercial (for-profit) Organizations: 29 CFR 1630 and 48 CFR Part 31.

DD. General Education Provisions Act (GEPA), as Amended, Applicable to All Federal Programs Funded or Administered Through or By the U. S. Department of Education:

1. Participation in Planning: Applicant will provide reasonable opportunities for the participation by teachers, parents, and other interested parties, organizations, and individuals in the planning for and operation of each program described in this application (20 USC 1232(e)).

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2. Availability of Information: Any application, evaluation, periodic program plan, or report relating to each program described in this application will be made readily available to parents and other members of the general public (20 USC

3. Sharing of Information: Contractor certifies that it has adopted effective procedures for acquiring and disseminating to teachers and administrators participating in each program described in this application significant information from educational research, demonstrations, and similar projects, and for adopting, where appropriate, promising educational

practices developed through such projects (20 USC 1232(e)).

4. Prohibition of Funds for Busing: The applicant certifies that no federal funds (except for funds appropriated specifically for this purpose) will be used for the transportation of students or teachers (or for the purchase of equipment for such transportation) in order to overcome racial imbalance in any school or school system, or for the transportation of students or teachers (or for the purchase of equipment for such transportation) in order to carry out a plan of racial desegregation of any school or school system (20 USC 1228).

5. Direct Financial Benefit: Contractor certifies that funds expended under any federal program will not be used to acquire equipment (including computer software) in any instance in which such acquisition results in a direct financial benefit to any organization representing the interests of the purchasing entity or its employees or any affiliate of such

an organization [20 USC 1232(b)(8)].

- Payment for Services: Payment for service(s) described in this Contract is contingent upon satisfactory completion of the service(s). Satisfaction will be determined by TEA's Project Administrator, in his sole discretion but in accordance with reasonable standards and upon advice of his superiors in TEA, if necessary.
- Family Code Applicability: By signing this Contract, Contractor, if other than a state agency, certifies that under Section 231.006, Family Code, that Contractor is not ineligible to receive payment under this Contract and acknowledges FF. that this Contract may be terminated and payment may be withheld if this certification is inaccurate. TEA reserves the right to terminate this Contract if Contractor is found to be ineligible to receive payment. If Contractor is found to be ineligible to receive payment and the Contract is terminated, Contractor is liable to TEA for attorney's fees, the costs necessary to complete the Contract, including the cost of advertising and awarding a second contract, and any other damages or relief provided by law or equity.
- Interpretation: In the case of conflicts arising in the interpretation of wording and/or meaning of various sections, parts, Appendices, General Provisions, Special Provisions, Exhibits, and Attachments or other documents, the TEA Contract and its General Provisions, Appendices and Special Provisions shall take precedence over all other documents which are a part of this contract.
- Registered Lobbyists: No state or federal funds transferred to a contractor/grantee may be used to hire a registered lobbyist.
- Test Administration and Security: This contract is executed by Agency subject to assurance by Contractor that it has at all times been and shall remain in full compliance with Title 19, Texas Administrative Code Chapter 101, and all II. requirements and procedures for maintaining test security specified in any test administration materials in the possession or control of Contractor, or any school, campus, or program operated by Contractor. Notwithstanding any other provision in this contract or any other document, this contract is void upon notice by Agency, in its sole discretion, that Contractor or any school, campus, or program operated by Contractor has at any time committed a material violation of Title 19, Texas Administrative Code Chapter 101, or any requirement or procedure for maintaining test security specified in any test administration materials in the possession or control of Contractor, or any school, campus, or program operated by Contractor. Expenditures and/or activities for which Contractor may claim reimbursement shall not be accrued or claimed subsequent to receipt of such notice from Agency.

Social Security Numbers: Social Security numbers will not be provided by TEA as a part of this agreement. TEA is not requiring or requesting school districts or other grantees to provide Social Security numbers as a part of this agreement. JJ.

Student-identifying Information: Contractor agrees that in executing tasks on behalf of TEA, Contractor will not use any student-identifying information in any way that violates the provisions of FERPA and will destroy or return all student-KK. identifying information to TEA within thirty (30) days of project completion.

SCHEDULE #6A - cont. GENERAL PROVISIONS & ASSURANCES

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LL. High-Risk Status, Special Conditions, and Enforcement Actions: Pursuant to the provisions in 34 CFR 80.12 and 74.14, a grantee may be identified by TEA as high-risk if the grantee has a history of unsatisfactory performance; is not financially stable; has a financial management system that does not meet federal financial management standards or the requirements in TEA's Financial Accounting and Reporting (FAR) module; has not conformed to terms and conditions of previous awards; or is otherwise not responsible. TEA may impose one or more special conditions or restrictions on a previous awards; or is otherwise not responsible. TEA may impose one or more special conditions or restrictions on a previous awards; or including payment on a reimbursement basis; withholding authority to proceed to the next phase until receipt of evidence of acceptable performance within a given funding period; requiring additional, more detailed financial reports; additional project monitoring; requiring the grantee to obtain technical or management assistance; establishing additional prior approvals; or other conditions that may be legally available. A grantee identified as high-risk will be notified in writing by TEA of the special conditions imposed and the process for removing the high-risk status and special conditions.

Pursuant to the provisions in 34 CFR 80.43 and 74.62, if a grantee materially fails to comply with any term of an award, whether stated in a federal statute or regulation, an assurance, in a grant application, or elsewhere, TEA may take one or more of the following enforcement actions as appropriate in the circumstances: temporarily withhold cash payments pending correction of the deficiency or more severe enforcement action; disallow all or part of the cost of an activity or action not in compliance; wholly or partly suspend or terminate the current award; withhold further awards for the program; or take other remedies that may be legally available. If an enforcement action is imposed, the grantee will be notified in writing by TEA of the actions imposed and the process for remedying the noncompliance or removing the enforcement actions.

TEA reserves the right to not award a discretionary grant to a high-risk grantee or to a grantee that is materially non-compliant with the terms and conditions of another award.

Rev. 03/2010

The signing of Schedule #1 - General Information by applicant indicates acceptance of and compliance with all requirements described on this schedule.

SCHEDULE #6 B

Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion—Lower Tier **Covered Transactions**

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This certification is required by the Department of Education regulations implementing Executive Order 12549, Debarment and Suspension, 34 CFR Part 85, for all lower tier transactions meeting the threshold and tier requirements stated at Section 85.11.

Terms defined: As used in these Provisions and Assurances

- "Covered Transaction"— A transaction under Federal non-procurement programs, which can be either a primary covered transaction or a lower tier covered transaction.
- "Lower Tier Covered Transaction"— (1) Any transaction between a participant and a person other than a procurement contract for goods or services, regardless of type, under a primary covered transaction; (2) Any procurement contract for goods or services between a participant and a person, regardless of type, expected to equal or exceed the Federal procurement small purchase threshold of \$25,000; (3) Any procurement contract for goods or services between a participant and a person under a covered transaction, regardless of amount.
- "Participant" Any person who submits a proposal for, enters into, or reasonably may be expected to enter into a covered transaction, including an agent or representative of another participant.
- "Principal"— An officer, director, owner, partner, principal investigator, or other person within a participant with management or supervisory responsibilities related to a covered transaction; or a consultant or other person, whether or not employed by the participant or paid with Federal funds, who (1) is in a position to handle Federal funds; (2) is in a position to influence or control the use of those funds; or (3) occupies a technical or professional position capable of substantially influencing the development or outcome of an activity required to perform the covered transaction.
- "Excluded Parties List System (EPLS)"— The list maintained and disseminated by the General Services Administration (GSA) containing names and other information about persons who are ineligible.
- "Debarment"— Action taken by a debarring official (Federal agency) to exclude a person (recipient) from participating in
- "Suspension"— An action taken that immediately prohibits a person from participating in covered transactions for a temporary period, pending completion of an agency investigation and any judicial or administrative proceedings that may
- "Ineligible" generally refers to a person who is either excluded or disqualified.
- "Person"— Any individual, corporation, partnership, association, unit of government or legal entity, however organized, except: foreign governments or foreign governmental entities, public international organizations, foreign government owned (in whole or in part) or controlled entities, and entities consisting wholly or partially of foreign governments or foreign governmental entities.
- "Proposal"—A solicited or unsolicited bid, application, request, invitation to consider or similar communication by or on behalf of a person seeking to participate or to receive a benefit, directly or indirectly, in or under a covered transaction.
- "Voluntarily Excluded"—A status of nonparticipation or limited participation in covered transactions assumed by a person pursuant to the terms of a settlement.
- 1. By signing SAS Schedule #1 and submitting this proposal, the prospective lower tier participant is providing the certification
- The certification in this clause is a material representation of fact upon which reliance was placed when this transaction was entered into. If it is later determined that the prospective lower tier participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension and/or debarment.
- 3. The prospective lower tier participant shall provide immediate written notice to the person to whom this proposal is submitted if at any time the prospective lower tier participant learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
- 4. The terms "covered transaction", "debarred", "suspended", "ineligible", "lower tier covered transaction", "participant", " person", "primary covered transaction", " principal", "proposal", and "voluntarily excluded", as used in this clause, have the meanings set out in the Definitions and Coverage sections of rules implementing Executive Order 12549. You may contact the person to which this proposal is submitted for assistance in obtaining a copy of those regulations.
- The prospective lower tier participant agrees by submitting this proposal that, should the proposed covered transaction be entered into, it shall not knowingly enter into any lower tier covered transaction with a person who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by the department or agency with which this transaction originated.

Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion—Lower Tier Covered Transactions

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Required for all federal grants regardless of the dollar amount

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- 6. The prospective lower tier participant further agrees by submitting this proposal that it will include the clause titled Certification Regarding Debarment, Suspension, Ineligibility, and Voluntary Exclusion-Lower Tier Covered Transactions, without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.
- 7. A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not debarred, suspended, ineligible, or voluntarily excluded from the covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may but is not required to, check the Non-procurement List.
- 8. Nothing contained in the foregoing shall be construed to require establishment of a system of records in order to render in good faith the certification required by this clause. The knowledge and information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
- 9. Except for transactions authorized under paragraph 5 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the Federal Government, the department or agency with which this transaction originated may pursue available remedies, including suspension and/or debarment.

Certification

- (1) The prospective lower tier participant certifies, by signature on SAS Schedule #1 and by submission of this proposal, that neither it nor its principals are presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.
- (2) Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

ED 80-0014, 9/90 (Replaces GCS-009 (REV.12/88), which is obsolete)

68 FR 66544, 66611, 66612, 66613, 66614, November 26, 2003

As amended by the Texas Education Agency (04/02)

The signing of Schedule #1--General Information by applicant indicates acceptance of all requirements described on this schedule.

SCHEDULE #6C. Lobbying Certification

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Required for all federally funded grants greater than \$100,000.

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Submission of this certification covers all federal programs in this application, is required by the U. S. Department of Education and Section 1352, Title 31, of the United States Code, and is a prerequisite for making or entering into a subgrant or subcontract over \$100,000 with any organization. (Read instructions for this schedule for further information.)

The applicant certifies by signature on Schedule #1 - General Information, to the best of his or her knowledge and belief, that:

- (1) No federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the making of any federal grant, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any federal grant or cooperative agreement.
- (2) If any funds other than federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress or an employee of a Member of Congress in connection with this federal grant or cooperative agreement, the undersigned shall complete and submit Standard Form LLL, "Disclosure of Lobbying Activities," in accordance with its instructions. (See Schedule #6D Disclosure of Lobbying Activities.)
- (3) The applicant shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subgrants, contracts under grants and cooperative agreements, and subcontracts) and that all subreciplents shall certify and disclose accordingly.

This certification is a material representation of fact on which the U. S. Department of Education and the Texas Education Agency relied when they made or entered into this grant or contract. Any organization that fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Dept. of Education form #ED 80-0008 As amended by the Texas Education Agency 11/89 03/90

The signing of Schedule #1--General Information by applicant indicates acceptance of all requirements described on this schedule.

SCHEDULE #6D -

Disclosure of Lobbying Activities

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Complete this form to disclose lobbying activities for lobbying services procured (pursuant to 31 U.S.C. 1352). This disclosure form is required for any federal grant/contract received in excess of \$100,000 and on any subgrant/subcontract made by the grantee/contractor. (Read the instructions for this schedule for further information.)

Do not sign and submit this disclosure form unless lobbying activities are being disclosed.

Do not sign and submit this disclosu	re form unless lobby	ing activities are	being disclosed.		
Federal Program:					
Name:					
1. Type of Federal Action	2. Status of Federal Action:		3. Report Type:		
a. Contract b. Grant	a. Bid/Offer/Application b. Initial award c. Post-award		a. Initial filing b. Material change		
			For Material Change Only:		
			Year:		
			Quarter: Date of last Report:		
4. Name and Address of Reporting Entity	r; E	and Address of Pi	y in No. 4 is Subawardee, Enter Name ime:		
Subawardee		Texas Educatio 1701 N. Congre Austin, Texas	gress Avenue		
Tier (if known):					
Congressional District (if known):		Congressional District (if known): 21			
6. Federal Department/Agency:		7. Federal Program Name/Description:			
		CFDA Number, if applicable:			
8. Federal Action Number, if known:	9). Award Amount, <i>if</i> \$	known:		
10. a. Name and Address of Lobbying Re (if individual, last name, first name, MI):	gistrant :	10. b. Individuals Performing Services (including address if different from No. 10a; last name, first name, MI):			
(A)	ttach Continuation She	et(s), if necessar	у)		
	[ITEMS 11-15	REMOVED]			
16. Information requested through this form	is authorized by Title 31	Signature:			
U.S.C. Section 1352. This disclosure of lo	bbying activities is a mate e was placed by the tier at	rial Name:			
when this transaction was made or enter required pursuant to 31 U.S.C 1352. This to the Congress semi-annually and will be inspection. Any person who fails to file the	ed into. I his disclosure is information will be report a available for public	ed mi hila			
inspection. Any person who rails to file the subject to a civil penalty of not less than \$100,000 for each such failure.	\$10,000 and not more than	Telephone#	Date:		
Federal Use Only:			Standard Form LLL		

NCLB ACT PROVISIONS & ASSURANCES

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The following special provisions apply to all programs funded under the Elementary and Secondary Education Act, as amended by P. L. 107-110, No Child Left Behind (NCLB) Act of 2001. By signing Schedule #1 of this SAS, the applicant is assuring it is in compliance with the following provisions:

- A. Each such program will be administered in accordance with all applicable statutes, regulations, program plans, and applications.
- B. The control of funds provided under each such program and title to property acquired with program funds will be in a public agency or in a nonprofit private agency, institution, organization, or Indian tribe, if the law authorizing the program provides for assistance to such entities.
- C. The public agency, nonprofit private agency, institution, or organization, or Indian tribe will administer such funds and property to the extent required by the authorizing statutes.
- D. The applicant will adopt and use proper methods of administering each such program, including the enforcement of any obligations imposed by law on agencies, institutions, organizations, and other recipients responsible for carrying out each program and the correction of deficiencies in program operations that are identified through audits, monitoring, or evaluation.
- E. The applicant will cooperate in carrying out any evaluation of each such program conducted by or for the Texas Education Agency, the Secretary of Education or other federal officials.
- F. The applicant will use such fiscal control and fund accounting procedures as will ensure proper disbursement of, and accounting for, federal funds paid to such applicant under each such program.
- G. The applicant will submit such reports to the Texas Education Agency (which shall make the reports available to the Governor) and the Secretary of Education, as the Texas Education Agency and the Secretary of Education may require to enable the Texas Education Agency and the Secretary of Education to perform their duties under each such program.
- H. The applicant will maintain such records, provide such information, and afford access to the records as the Agency (after consultation with the Governor) or the Secretary may find necessary to carry out the Agency's or the Secretary's duties.
- Before the application was submitted, the applicant afforded a reasonable opportunity for public comment on the application and has considered such comment.
- J. Gun-Free Schools Act: The local education agency assures that it is in compliance with Section 37.007(e) of the Texas Education Code, which requires expulsion of a student who brings to school or possesses at school a firearm as defined by 18 U.S.C. Section 2891 [pursuant to the requirements in P. L. 107-110, Section 4141(d)(1)]. In addition, the local educational agency certifies that it has a policy requiring referral to the criminal justice or juvenile delinquency system of any student who brings a firearm or weapon to school [P. L. 107-110, Section 4141(h)(1)].
- K. Student Records Transfer: The local educational agency shall ensure that a student's records and, if applicable, a student's individualized education program as defined in section 602(11) of the Individuals with Disabilities Education Act, are transferred to a charter school upon the transfer of the student to the charter school, and to another public school upon the transfer of the student from a charter school to another public school, in accordance with applicable state law (P. L. 107-110, section 5208).
- L. Consolidation of Administrative Funds: A local educational agency, with the approval of TEA, may consolidate and use for the administration of one or more programs under the No Child Left Behind Act not more than the percentage, established in each program, of the total available for the local educational agency under those programs. A local educational agency that consolidates administrative funds shall not use any other funds under the programs included in the consolidation for administration for that fiscal year. Consolidated administrative funds shall be used for the administration of the programs covered and may be used for coordination of these programs with other federal and non-federal programs and for dissemination of information regarding model programs and practices.
- M. Privacy of Assessment Results: Any results from an individual assessment referred to in the No Child Left Behind Act of a student that become part of the education records of the student shall have the protections provided in section 444 of the General Education Provisions Act [P. L. 107-110, section 9523 and the Family Educational Rights and Privacy Act (FERPA) of 1975, as amended].

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- N. School Prayer: The local educational agency certifies that it is in compliance with Section 25.901 of the Texas Education Code. In addition, as a condition of receiving funds under the No Child Left Behind Act, the local educational agency certifies that no policy of the local educational agency prevents, or otherwise denies participation in, constitutionally protected prayer in public elementary schools and secondary schools, as detailed in the guidance provided by the U. S. Secretary of Education pertaining to such. The state educational agency shall report to the Secretary of Education each year a list of those local educational agencies that have not filed this assurance or against which complaints have been made to the State educational agency that the local educational agencies are not in compliance with this requirement (P. L. 107-110, section 9524(b).
- O. Equal Access to Public Schools Facilities Boy Scouts of America Equal Access Act: No public elementary school, public secondary school or local educational agency that has a designated open forum or a limited public forum and that receives funds made available from the U. S. Department of Education shall deny equal access or a fair opportunity to meet, or to discriminate against, any group officially affiliated with the Boy Scouts of America, or any other youth group listed in Title 36 of the United States Code (as a patriotic society), that wishes to conduct a meeting within that designated open forum or limited public forum, including denying such access or opportunity or discriminating for reasons based on the membership or leadership criteria or oath of allegiance to God and country of the Boy Scouts of America or of the youth group listed in Title 36 of the United States Code (as a patriotic society). For the purposes of this section, an elementary school or secondary school has a limited public forum whenever the school involved grants an offering to, or opportunity for, one or more outside youth or community groups to meet on school premises or in school facilities before or after the hours during which attendance at the school is compulsory. Nothing in this section shall be construed to require any school, agency, or a school served by an agency to sponsor any group officially affiliated with the Boy Scouts of America, or any other youth group listed in Title 36 of the United States Code (as a patriotic society). Compliance with this provision will be enforced through rules and orders issued by the Office for Civil Rights. If the public school or agency does not comply with the rules or orders, no funds made available through the Department of Education shall be provided by a school that falls to comply with such rules or orders or to any agency or school served by an agency that fails to comply with such rules or orders (P. L. 107-110, section 9525).
- P. General Prohibitions: None of the funds authorized under the No Child Left Behind Act shall be used to develop or distribute materials, or operate programs or courses of instruction directed at youth, that are designed to promote or encourage sexual activity, whether homosexual or heterosexual; to distribute or to aid in the distribution by any organization of legally obscene materials to minors on school grounds; to provide sex education or HIV-prevention education in schools that instruction is age appropriate and includes the health benefits of abstinence; or to operate a program of contraceptive distribution in schools (P. L. 107-110, section 9526).
- Q. Armed Forces Recruiter Access to Students and Student Recruiting Information: In accordance with guidance issued by the U. S. Department of Education, each local educational agency receiving assistance under the No Child Left Behind Act shall provide, on a request made by military recruiters or an institution of higher education, access to secondary school students names, address, and telephone listings, upon prior written consent of a student or the parent of a student. A secondary school student or the parent of the student may request that the student's name, address, and telephone listing not be released without prior written parental consent, and the local educational or private nonprofit school shall notify parents of the option to make a request and shall comply with any request. Each local educational agency receiving assistance under the No Child Left Behind Act shall provide military recruiters the same access to secondary school students as is provided generally to post secondary educational institutions or to prospective employers of those students (P. L. 107-110, section 9528).
- R. Unsafe School Choice Option: The local educational agency certifies that it shall establish and implement a policy requiring that a student attending a persistently dangerous public elementary school or secondary school, as determined by the Texas Education Agency, or who becomes a victim of a violent criminal offense, while in or on the grounds of a public elementary or secondary school that the student attends, be allowed to attend a safe public elementary or secondary school within the local educational agency, including a public charter school (P. L. 107-110, section 9532).
- S. Civil Rights: Nothing in the No Child Left Behind Act shall be construed to permit discrimination on the basis of race, color, religion, sex (except as otherwise permitted under Title IX of the Education Amendments of 1972), national origin, or disability in any program funded under the No Child Left Behind Act (P. L. 107-110, section 9534).

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- T. Student Privacy, Parental Access to Information, and Administration of Certain Physical Examinations to Minors: The local educational agency assures that it is in compliance with Chapter 26 of the Texas Education Code concerning parental rights and responsibilities. In addition, the local educational agency receiving funds under the No Child Left Behind Act certifies that it shall develop and adopt policies, in consultation with parents, regarding certain rights of a parent to access and inspect information; student privacy; the administration of physical examinations or screenings (except for examinations or screenings required by state law); and the collection, disclosure, or use of personal information collected from students for the purpose of marketing or selling that information. The local educational agency also assures that it is in compliance with the requirements for annually notifying parents of such policies and specific events (P. L. 107-110, Title X, Part F, section 1061).
- U. Assurances related to the education of homeless children and youths:
 - (1) The LEA assures that each child of a homeless individual and each homeless youth shall have equal access to the same free, appropriate public education, including a public preschool education, as provided to other children and youth.
 - (2) The LEA assures that homeless children and youth are afforded the same free, appropriate public education as provided to other children and youth.
 - (3) The LEA assures that it will review and undertake steps to revise any laws, regulations, practices, or policies that may act as a barrier to the enrollment, attendance, or success in school of homeless children and youth.
 - (4) The LEA assures that it will not separate students from the mainstream school environment on the basis of homelessness alone.
 - (5) The LEA assures that homeless children and youth have access to the education and other services that they need to in order to meet the same challenging State student academic achievement standards to which all students are held.
- V. **Definitions:** The following terms shall be defined as follows for programs authorized and carried out under the No Child Left Behind Act of 2001:
 - 1. Charter School: An open enrollment charter school receiving federal funds of any type must meet the federal definition of a charter school as provided in P. L. 107-110, Section 5210(1). The term "charter school" means a school that:
 - (A) is created by a developer as a public school, or is adapted by a developer from an existing public school, and is operated under public supervision and control;
 - (B) operates in pursuit of a specific set of educational objectives determined by the school's developer and agreed to by the authorized public chartering agency [i.e., the State Board of Education (SBOE)];
 - (C) provides a program of elementary or secondary education, or both;
 - (D) is nonsectarian in its programs, admissions policies, employment practices, and all other operations, and is not affiliated with a sectarian school or religious instruction;
 - (E) does not charge tuition;
 - (F) complies with the Age Discrimination Act of 1975, Title VI of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, section 504 of the Rehabilitation Act of 1973, and Part B of the Individuals with Disabilities Education Act;
 - (G) is a school to which parents choose to send their children, and that admits students on the basis of a lottery, if more students apply for admission than can be accommodated;
 - (H) agrees to comply with the same Federal and State audit requirements as do other elementary schools and secondary schools in the State, unless such requirements are specifically waived for the purpose of this program;
 - (I) meets all applicable Federal, State, and local health and safety requirements;
 - (J) operates in accordance with State law; and
 - (K) has a written performance contract with the authorized public chartering agency in the State (i.e., SBOE) that includes a description of how student performance will be measured pursuant to State assessments that are required of other schools and pursuant to any other assessments mutually agreeable to the SBOE.
 - 2. Community-Based Organization: A public or private nonprofit organization of demonstrated effectiveness that is representative of a community or significant segment of a community and that provides educational or related services to individuals in the community.
 - 3. **Core Academic Subjects**: English, reading or language arts, mathematics, science, foreign languages, civics and government, economics, art, history, and geography.

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Highly Qualified:

- (A) when used with respect to any public elementary school or secondary school teacher teaching in a State, means
 - (i) the teacher has obtained full State certification as a teacher (including certification obtained through alternative routes to certification) or passed the State teacher licensing examination, and holds a license to teach in such State, except that when used with respect to any teacher teaching in a public charter school, the term means that the teacher meets the requirements set forth in the State's public charter school law; and
 - (ii) the teacher has not had certification or licensure requirements waived on an emergency, temporary, or provisional basis;
- (B) when used with respect to-
 - (i) an elementary school teacher who is new to the profession, means that the teacher-
 - (I) holds at least a bachelor's degree; and
 - (II) has demonstrated, by passing a rigorous State test, subject knowledge and teaching skills in reading, writing, mathematics, and other areas of the basic elementary school curriculum (which may consist of passing a State-required certification or licensing test or tests in reading, writing, mathematics, and other areas of the basic elementary school curriculum); or
 - (ii) a middle or secondary school teacher who is new to the profession, means that the teacher holds at least a bachelor's degree and has demonstrated a high level of competency in each of the academic subjects in which the teacher teaches by-
 - (I) passing a rigorous State academic subject test in each of the academic subjects in which the teacher teaches (which may consist of a passing level of performance on a State-required certification or licensing test or tests in each of the academic subjects in which the teacher teaches); or
 - (II) successful completion, in each of the academic subjects in which the teacher teaches, of an academic major, a graduate degree, coursework equivalent to an undergraduate academic major, or advanced certification or credentialing; and
- (C) when used with respect to an elementary, middle, or secondary school teacher who is not new to the profession, means that the teacher holds at least a bachelor's degree and-
 - (i) has met the applicable standard in clause (i) or (ii) of subparagraph (B), which includes an option for a test; or (ii) demonstrates competence in all the academic subjects in which the teacher teaches based on a high objective
 - uniform State standard of evaluation thatis set by the State for both grade appropriate academic subject matter knowledge and teaching skills; (I)

 - is aligned with challenging State academic content and student academic achievement standards and (II) developed in consultation with core content specialists, teachers, principals, and school administrators;
 - provides objective, coherent information about the teacher's attainment of core content knowledge in (III) the academic subjects in which a teacher teaches;
 - is applied uniformly to all teachers in the same academic subject and the same grade level throughout (IV) the State;
 - takes into consideration, but not be based primarily on, the time the teacher has been teaching in the (V) academic subject;
 - is made available to the public upon request; and (VI)
 - may involve multiple, objective measures of teacher competency. (VII)
- Parental Involvement: The participation of parents in regular, two-way and meaningful communication involving student academic learning and other school activities, including ensuring:
 - (A) that parents play an integral role in assisting their child's learning;
 - (B) that parents are encouraged to be actively involved in their child's education at school;
 - (C) that parents are full partners in their child's education and are included, as appropriate, in decision making and on advisory committees to assist in the education of their child; and
 - (D) the carrying out of other activities, such as those described in section 1118 of P. L. 107-110.

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Professional Development includes activities that:

(A) improve and increase teachers' knowledge of the academic subjects the teachers teach, and enable teachers to become highly qualified;

(B) are an integral part of broad schoolwide and districtwide educational improvement plans;

(C) give teachers, principals, and administrators the knowledge and skills to provide the students with the opportunity to meet challenging State academic content standards and student academic achievement standards;

(D) improve classroom management skills;

- (E) are high quality, sustained, intensive, and classroom-focused in order to have a positive and lasting impact on classroom instruction and the teacher's performance in the classroom and are not one-day or short-term workshops or conferences;
- (F) support the recruiting, hiring, and training of highly qualified teachers, including teachers who became highly qualified through State and local alternative routes to certification;

(G) advance teacher understanding of effective instructional strategies that are:

- (H) based on scientifically based research (except for programs under Title II, Part D, Enhancing Education Through Technology of this Act); and
- strategies for improving student academic achievement or substantially increasing the knowledge and teaching skills of teachers; and
- (J) are aligned with and directly related to State academic content standards, student academic achievement standards, and assessments and the curricula and programs tied to the standards;
- (K) are developed with extensive participation of teachers, principals, parents, and administrators of schools to be served under this Act;
- (L) are designed to give teachers of limited English proficient children, and other teachers and instructional staff, the knowledge and skills to provide instruction and appropriate language and academic support services to those children, including the appropriate use of curricula an assessments;
- (M) to the extent appropriate, provide training for teachers and principals in the use of technology so that technology and technology applications are effectively used in the classroom to improve teaching and learning in the curricula and core academic subjects in which the teachers teach;
- (N) as a whole, are regularly evaluated for their impact on increased teacher effectiveness and improved student academic achievement with the findings of the evaluations used to improve the quality of professional development;

(O) provide instruction in methods of teaching children with special needs;

(P) include instruction in the use of data and assessments to inform and instruct classroom practice;

(Q) include instruction in ways that teachers, principals, pupil services personnel, and school administrators may work more effectively with parents; and

(R) may include activities that:

(i) involve the forming of partnerships with institutions of higher education to establish school-based teacher training programs that provide prospective teachers and beginning teachers with an opportunity to work under the guidance of experienced teachers and college faculty;

(ii) create programs to enable paraprofessionals (assisting teachers employed by an LEA receiving assistance under Title I Part A) to obtain the education necessary for those paraprofessionals to become certified and licensed teachers; and

(iii) provide follow-up training to teachers who have participated in activities described previously in this definition that are designed to ensure that the knowledge and skills learned by the teachers are implemented in the classroom.

Scientifically Based Research:

(A) means research that involves the application of rigorous, systematic, and objective procedures to obtain reliable and valid knowledge relevant to education activities and programs; and

(B) includes research that:

(i) employs systematic, empirical methods that draw on observation or experiment;

- (ii) involves rigorous data analyses that are adequate to test the stated hypotheses and justify the general conclusions drawn;
- (iii) relies on measurements or observational methods that provide reliable and valid data across evaluators and observers, across multiple measurements and observations, and across studies by the same or different investigators;

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- (iv) relies on measurements or observational methods that provide reliable and valid data across evaluators and observers, across multiple measurements and observations, and across studies by the same or different investigators;
- (v) is evaluated using experimental or quasi-experimental designs in which individuals, entities, programs, or activities are assigned to different conditions and with appropriate controls to evaluate the effects of the condition of interest, with a preference for random-assignment experiments, or other designs to the extent that those designs contain within-condition or across-condition controls;
- (vi) ensures that experimental studies are presented in sufficient detail and clarity to allow for replication or, at a minimum, offer the opportunity to build systematically on their findings; and
- (vii)has been accepted by a peer-reviewed journal or approved by a panel of independent experts through a comparably rigorous, objective, and scientific review.
- Teacher Mentoring: Activities that-
 - (A) consist of structured guidance and regular and ongoing support for teachers, especially beginning teachers, that
 - are designed to help the teachers continue to improve their practice of teaching and to develop their instructional skills; and part of an ongoing developmental induction process that
 - involves the assistance of an exemplary teacher and other appropriate individuals from a school, local educational agency, or institution of higher education; and
 - may include coaching, classroom observation, team teaching, and reduced teaching loads; and
 - (III) may include the establishment of a partnership by a local educational agency with an institution of higher education.
- 9. Technology: State-of-the-art technology products and services.
- W. ESEA Performance Goals, Indicators, and Performance Reporting: The LEA assures it has adopted the five performance goals and the related performance indicators established by the U. S. Department of Education and as submitted in the Texas Consolidated State Application for Funds Under the No Child Left Behind Act. The LEA also assures that it will develop and implement procedures for collecting data related to the performance indicators where such data is not already collected through the Academic Excellence Indicator System (AEIS) or PEIMS and that it will report such data to the Agency in the time and manner requested.
- Transfer of School Disciplinary Records: The LEA assures it has a procedure in place to transfer disciplinary records, with respect to a suspension or expulsion, to any private or public elementary school or secondary school for any student who is enrolled or seeks, intends, or is instructed to enroll, on a full- or part-time basis, in the school. This requirement shall not apply to any disciplinary records with respect to a suspension or expulsion that are transferred from a private, parochial or other nonpublic school, person, institution, or other entity, that provides education below the college level (P. L. 107-110, section 4155).

Revised 03/03

The signing of Schedule #1 - General Information by applicant indicates acceptance of and compliance with all requirements described on this schedule.

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Federal Statutory Requirements

- 1) The LEA must demonstrate that the LEA has analyzed the needs of each school and selected an intervention for each
- The LEA must demonstrate that it has the capacity to use these grant funds to provide adequate resources and related support to each Tier campus identified in the LEA's application in order to implement, fully and effectively, the required 2) activities of the school intervention model it has selected.
- 3) If the LEA is not applying to serve each Tier I school (through a separate application for each campus), the LEA must explain why it lacks capacity to serve each Tier I school.
- The LEA must describe actions it has taken, or will take, to design and implement interventions consistent with the final federal requirements, including the services the campus will receive or the activities the campus will implement.
- The LEA must describe actions it has taken, or will take, to recruit, screen, and select external providers, if applicable, 5) to ensure their quality.
- 6) The LEA must describe actions it has taken, or will take, to align other resources with the interventions.
- The LEA must describe actions it has taken, or will take, to modify its practices or policies, if necessary, to enable its schools to implement the interventions fully and effectively.
- The LEA must describe actions it has taken, or will take, to sustain the reforms after the funding period ends.
- The LEA must include a timeline delineating the steps it will take to implement the selected intervention in each
- The LEA must describe the annual goals for student achievement on the State's assessments in both reading/language arts and mathematics that it has established in order to monitor its Tier I and Tier II schools that receive school 10)
- As appropriate, the LEA must consult with relevant stakeholders regarding the LEA's application and implementation of 11) school improvement models on its campus.
- Applicant provides assurance that financial assistance provided under the grant program will supplement, and not 12) supplant, the amount of state and local funds allocated to the campus.
- Applicant provides assurance that it will use its School Improvement Grant to implement fully and effectively an intervention in each Tier I and Tier II school that the LEA commits to serve consistent with the final federal 13)
- Applicant provides assurance that it will establish annual goals for student achievement on the State's assessments in both reading/language arts and mathematics and measure progress on the leading indicators in section III of the final 14) federal requirements in order to monitor each Tier I and Tier II school that it serves with school improvement funds, and establish goals (approved by the TEA) to hold accountable its Tier III schools that receive grant funds.
- Applicant provides assurance that it will, if it implements a restart model in a Tier I or Tier II school, include in its contract or agreement terms and provisions to hold the charter operator, charter management organization (CMO), or 15) education management organization (EMO) accountable for complying with the final federal requirements.
- Applicant provides assurance that it will report to the TEA the school-level data required under section III of the final 16) federal requirements.
- If the LEA/campus selects to implement the <u>turnaround model</u>, the campus must implement the following federal 17) requirements.
 - Replace the principal and grant the principal sufficient operational flexibility (including in staffing, calendars/time, and budgeting) to implement fully a comprehensive approach in order to substantially improve student achievement outcomes and increase high school graduation rates;
 - Using locally adopted competencies to measure the effectiveness of staff who can work within the turnaround b. environment to meet the needs of students;
 - Screen all existing staff and rehire no more than 50 percent; and
 - Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and Select new staff. more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to c. meet the needs of the students in the turnaround school;
 - Provide staff ongoing, high-quality, job-embedded professional development that is aligned with the school's comprehensive instructional program and designed with school staff to ensure that they are equipped to d. facilitate effective teaching and learning and have the capacity to successfully implement school reform
 - Adopt a new governance structure, which may include, but is not limited to, requiring the school to report to a e.

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new "turnaround office" in the LEA or SEA, hire a "turnaround leader" who reports directly to the Superintendent or Chief Academic Officer, or enter into a multi-year contract with the LEA or SEA to obtain added flexibility in exchange for greater accountability;

Use data to identify and implement an instructional program that is research-based and vertically aligned from one

grade to the next as well as aligned with State academic standards;

Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual students;

Establish schedules and implement strategies that provide increased learning time (as defined in this notice); and

Provide appropriate social-emotional and community-oriented services and supports for students.

If the LEA/campus selects to implement the turnaround model, the campus may implement the following federal 18) requirements.

1. Any of the required and permissible activities under the transformation model; or

2. A new school model (e.g., themed, dual language academy).

- If the LEA/campus selects to implement the school closure model, the campus must implement the following 19) requirement.
 - Enroll the students who attended that school in other schools in the LEA that are higher achieving within a. reasonable proximity to the closed school and may include, but are not limited to, charter schools or new schools for which achievement data are not yet available.

A grant for school closure is a one-year grant without the possibility of continued funding.

- If the LEA/campus selects to implement the restart model, the campus must implement the following federal 20) requirements.
 - Convert or close and reopen the school under a charter school operator, a charter management organization a. (CMO), or an education management organization (EMO) that has been selected through a rigorous review process. A CMO is a non-profit organization that operates or manages charter schools by centralizing or sharing certain functions and resources among schools. An EMO is a for-profit or non-profit organization that provides "whole-school operation" services to an LEA.

Enroll, within the grades it serves, any former student who wishes to attend the school.

b. If the LEA/campus selects to implement the transformation model, the campus must implement the following federal 21) requirements.

Develop and increase teacher and school leader effectiveness.

Replace the principal who led the school prior to commencement of the transformation model;

Use rigorous, transparent, and equitable evaluation systems for teachers and principals that-(B)

Take into account data on student growth as a significant factor as well as other factors such as multiple observation-based assessments of performance and ongoing collections of professional practice reflective of student achievement and increased high school graduation rates; and

Are designed and developed with teacher and principal involvement;

- Identify and reward school leaders, teachers, and other staff who, in implementing this model, (C) have increased student achievement and high school graduation rates and identify and remove those who, after ample opportunities have been provided for them to improve their professional practice, have not done so;
- Provide staff ongoing, high-quality, job-embedded professional development (e.g., regarding (D) subject-specific pedagogy, instruction that reflects a deeper understanding of the community served by the school, or differentiated instruction) that is aligned with the school's comprehensive instructional program and designed with school staff to ensure they are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies; and

Implement such strategies as financial incentives, increased opportunities for promotion and (E) career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in a transformation school.

2. Comprehensive instructional reform strategies.

- Use data to identify and implement an instructional program that is research-based and vertically aligned from one grade to the next as well as aligned with State academic standards;
- Promote the continuous use of student data (such as from formative, interim, and summative (B) assessments) to inform and differentiate instruction in order to meet the academic needs of

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individual students.

- Increasing learning time and creating community-oriented schools.
 - Establish schedules and strategies that provide increased learning time; and
 - Provide ongoing mechanisms for family and community engagement. (B)
- Providing operational flexibility and sustained support.
 - Give the school sufficient operational flexibility (such as staffing, calendars/time, and budgeting) to implement fully a comprehensive approach to substantially improve student (A) achievement outcomes and increase high school graduation rates; and
 - Ensure that the school receives ongoing, intensive technical assistance and related support from the LEA, the SEA, or a designated external lead partner organization (such as a school (B) turnaround organization or an EMO).
- An LEA may also implement other strategies to develop teachers' and school leaders' effectiveness, such as-22)
 - Provide additional compensation to attract and retain staff with the skills necessary to meet the (A) needs of the students in a transformation school;
 - Institute a system for measuring changes in instructional practices resulting from professional (B) development; or
 - Ensure that the school is not required to accept a teacher without the mutual consent of the (C) teacher and principal, regardless of the teacher's seniority.
- An LEA may also implement comprehensive instructional reform strategies, such as-23)
 - Conduct periodic reviews to ensure that the curriculum is being implemented with fidelity, is having the intended impact on student achievement, and is modified if ineffective; (A)
 - Implement a schoolwide "response-to-intervention" model; (B)
 - Provide additional supports and professional development to teachers and principals in order to implement effective strategies to support students with disabilities in the least restrictive (C) environment and to ensure that limited English proficient students acquire language skills to master academic content;
 - Use and integrate technology-based supports and interventions as part of the instructional (D) program; and
 - In secondary schools--(E)
 - Increase rigor by offering opportunities for students to enroll in advanced coursework (such as Advanced Placement; International Baccalaureate; or science, technology, engineering, and mathematics courses, especially those that incorporate rigorous and relevant project-, inquiry-, or design-based contextual learning opportunities), earlycollege high schools, dual enrollment programs, or thematic learning academies that prepare students for college and careers, including by providing appropriate supports designed to ensure that low-achieving students can take advantage of these programs and coursework;
 - Improve student transition from middle to high school through summer transition programs or freshman academies;
 - Increase graduation rates through, for example, credit-recovery programs, reengagement strategies, smaller learning communities, competency-based instruction (3)and performance-based assessments, and acceleration of basic reading and mathematics skills; or
 - Establish early-warning systems to identify students who may be at risk of failing to achieve to high standards or graduate.
- An LEA may also implement other strategies that extend learning time and create community-oriented schools, such 24) as--

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- (A) Partner with parents and parent organizations, faith- and community-based organizations, health clinics, other State or local agencies, and others to create safe school environments that meet students' social, emotional, and health needs;
- (B) Extend or restructure the school day so as to add time for such strategies as advisory periods that build relationships between students, faculty, and other school staff;
- (C) Implement approaches to improve school climate and discipline, such as implementing a system of positive behavioral supports or taking steps to eliminate bullying and student harassment; or
- (D) Expand the school program to offer full-day kindergarten or pre-kindergarten.
- 25) The LEA may also implement other strategies for providing operational flexibility and intensive support, such as-
 - (A) Allow the school to be run under a new governance arrangement, such as a turnaround division within the LEA or SEA; or
 - (B) Implement a per-pupil school-based budget formula that is weighted based on student needs.

Statutory Program Assurances

- Applicant provides assurance that financial assistance provided under the grant program will supplement, and not supplant, the amount of state and local funds allocated to the campus.
- Applicant provides assurance that it will use its School Improvement Grant to implement fully and effectively an
 intervention in each Tier I and Tier II school that the LEA commits to serve consistent with the final federal
 requirements.
- Applicant provides assurance that it will establish annual goals for student achievement on the State's assessments in both reading/language arts and mathematics and measure progress on the leading indicators in section III of the final federal requirements in order to monitor each Tier I and Tier II school that it serves with school improvement funds, and establish goals (approved by the TEA) to hold accountable its Tier III schools that receive school improvement funds.
- 4) Applicant provides assurance that it will, if it implements a restart model in a Tier I or Tier II school, include in its contract or agreement terms and provisions to hold the charter operator, charter management organization, or education management organization accountable for complying with the final federal requirements.
- 5) Applicant provides assurance that it will report to the TEA the school-level data required under section III of the final federal requirements.
- 6) Applicant provides assurance that it will participate in any evaluation of the grant conducted by the U.S. Department of Education, including its contractors, or the Texas Education Agency, including its contractors.

TEA Program Assurances

- 1. Before full implementation funds are made available, the grantee must demonstrate that all early implementation activities have been completed. Successful completion of the early implementation will be measured in the Quarterly Implementation Reports, the Model Selection and Description Report, and through participation in TEA technical assistance. Copies of the above named reports can be found on the TTIPS website at the following link: http://www.tea.state.tx.us/index4.aspx?id=7354&menu id=798
 - a. The Model Selection and Description Report must be submitted to TEA no later than **February 1**, **2011**. This report may be submitted at any time prior to the deadline. Grantees must demonstrate successful completion of the following activities:
 - i. Comprehensive Needs Assessment process.
 - ii. Establish the grant budget by the required categories.
 - iii. Identification and Selection of the intervention model.
 - iv. Development of activities to implement selected intervention model.
 - v. Development of Timeline of Grant Activities.
- 2) The applicant provides assurance that the LEA will designate an individual or office with primary responsibilities for supporting the LEA/campus' school improvement efforts. This individual/office will have primary responsibility and authority for ensuring the effective implementation of the grant option approved by TEA; serve as the district liaison to TEA and those providing technical assistance and/or contracted service to the LEA/campus as part of the approved grant.
- 3) The applicant provides assurance that a team from the grantee LEA/campus will attend and participate in grant orientation meetings, technical assistance meetings, other periodic meetings of grantees, the Texas School Improvement Conference, and sharing of best practices.

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- For LEAs selecting the TEA Designed Model, the applicant must participate in and make use of technical assistance and coaching support provided by TEA, SIRC, and/or its subcontractors.
- The applicant will establish or provide evidence of a system of formative assessment aligned to the Texas Essential Knowledge and Skills which provides robust, targeted data to evaluate the effectiveness of the LEA's curriculum and its alignment with instruction occurring on the campus; assesses progress on student groups' academic achievement at the campus level; and guide instructional decisions by teachers for individual students.
- 6) The applicant will participate in a formative assessment of the LEA's capacity and commitment to carry out the grant intervention models.
- The applicant will provide access for onsite visits to the LEA and campus by TEA, SIRC and its contractors.
- The applicant, if selecting the Restart Model, agrees to contract only with CMO or EMO providers on the State's approved list of CMO and EMO providers.
- The applicant, if selecting the Turnaround Model or Transformation Model (Tiers I and Tiers II only) agrees to the participation of the campus principal or principal candidates in a formative assessment of their turnaround leadership capacity.
- If the LEA/Tier III campus selects to implement the transformation model, the campus assures that it will it 10) implement the following federal requirements.
 - Develop and increase teacher and school leader effectiveness.
 - A. Evaluate the effectiveness of the current principal and use the results of the evaluation to determine whether the principal should be replaced, be retained on the campus, or be provided leadership coaching or training.
 - B.Identify and reward school leaders, teachers, and other staff who, in implementing this model, have increased student achievement and high school graduation rates and identify and remove those who, after ample opportunities have been provided for them to improve their professional practice, have not done so;
 - C.Provide staff ongoing, high-quality, job-embedded professional development (e.g., regarding subject-specific pedagogy, instruction that reflects a deeper understanding of the community served by the school, or differentiated instruction) that is aligned with the school's comprehensive instructional program and designed with school staff to ensure they are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies; and
 - D.Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in a transformation school based on rigorous, transparent, and equitable evaluation systems for teachers and principals:
 - 1. Takes into account data on student growth as a a factor as well as other factors such as multiple observation-based assessments of student performance and ongoing collections of professional practice reflective of student achievement and increased high school graduation rates; and
 - 2. Are designed and developed and with teacher and principal involvement
 - 2. Comprehensive instructional reform strategies.
 - A. Use data to identify and implement an instructional program that is research-based and vertically aligned from one grade to the next as well as aligned with State academic standards; and
 - Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual students.
 - 3. Increasing learning time and creating community-oriented schools.
 - A. Establish schedules and strategies that provide increased learning time; and
 - Provide ongoing mechanisms for family and community engagement.
 - 4. Providing operational flexibility and sustained support.
 - A. Give the school sufficient operational flexibility (such as staffing, calendars/time, and budgeting) to implement fully a comprehensive approach to substantially improve student achievement outcomes and increase high school graduation rates; and
 - B. Ensure that the school receives ongoing, intensive technical assistance and related support from the LEA, the SEA, or a designated external lead partner organization (such as a school turnaround organization or an EMO).
 - 11) An LEA may also implement other strategies to develop teachers' and school leaders' effectiveness, such as-
 - A. Provide additional compensation to attract and retain staff with the skills necessary to meet the needs of the students in a transformation school;
 - B. Institute a system for measuring changes in instructional practices resulting from professional development; or
 - C. Ensure that the school is not required to accept a teacher without the mutual consent of the teacher and principal, regardless of the teacher's seniority.

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- 12) An LEA may also implement comprehensive instructional reform strategies, such as-
 - A. Conduct periodic reviews to ensure that the curriculum is being implemented with fidelity, is having the intended impact on student achievement, and is modified if ineffective;
 - B. Implement a school wide "response-to-intervention" model;
 - C. Provide additional supports and professional development to teachers and principals in order to implement effective strategies to support students with disabilities in the least restrictive environment and to ensure that limited English proficient students acquire language skills to master academic content;
 - D. Use and integrate technology-based supports and interventions as part of the instructional program; and
 - E. In secondary schools--
 - Increase rigor by offering opportunities for students to enroll in advanced coursework (such as advanced Placement; International Baccalaureate; or science, technology, engineering, and mathematics courses, especially those that incorporate rigorous and relevant project-, inquiry-, or design-based contextual learning opportunities), early-college high schools, dual enrollment programs, or thematic learning academies that prepare students for college and careers, including by providing appropriate supports designed to ensure that low-achieving students can take advantage of these programs and coursework;
 - 2) Improve student transition from middle to high school through summer transition programs or freshman academies;
 - 3) Increase graduation rates through, for example, credit-recovery programs, re-engagement strategies, smaller learning communities, competency-based instruction and performance-based assessments, and acceleration of basic reading and mathematics skills; or
 - 4) Establish early-warning systems to identify students who may be at risk of failing to achieve to high standards or graduate.
- 13) An LEA may also implement other strategies that extend learning time and create community-oriented schools, such as--
 - A. Partner with parents and parent organizations, faith- and community-based organizations, health clinics, other State or local agencies, and others to create safe school environments that meet students' social, emotional, and health needs;
 - B. Extend or restructure the school day so as to add time for such strategies as advisory periods that build relationships between students, faculty, and other school staff;
 - C. Implement approaches to improve school climate and discipline, such as implementing a system of positive behavioral supports or taking steps to eliminate bullying and student harassment; or
 - D. Expand the school program to offer full-day kindergarten or pre-kindergarten.
- 14) The LEA may also implement other strategies for providing operational flexibility and intensive support, such as—
 - A. Allow the school to be run under a new governance arrangement, such as a turnaround division within the LEA or SEA; or
 - B. Implement a per-pupil school-based budget formula that is weighted based on student needs.
- 15) The LEA/campus assures TEA that data to meet the following federal requirements will be available and reported as requested.
 - a. Number of minutes within the school year.
 - b. Average scale scores on State assessments in reading/language arts and in mathematics, by grade, for the "all students" group, for each achievement quartile, and for each subgroup.
 - c. Number and percentage of students completing advanced coursework (e.g., AP/IB), early-college high schools, or dual enrollment classes. (High Schools Only)
 - d. College enrollment rates. (High Schools Only)
 - e. Teacher Attendance Rate
 - f. Student Completion Rate
 - a. Student Drop-Out Rate
 - h. Locally developed competencies created to identify teacher strengths/weaknesses
 - i. Types of support offered to teachers
 - j. Types of on-going, job-embedded professional development for teachers
 - k. Types of on-going, job-embedded professional development for administrators
 - I. Strategies to increase parent/community involvement
 - m. Strategies which increase student learning time

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By submitting the application for American Recovery and Reinvestment Act (ARRA) funds (P.L. 111-5), the applicant agrees to comply with the following provisions and assurances for all programs authorized in Division A of the ARRA, Title I School Improvement Grant (SIG). The applicant understands that failure to comply with one or more of these provisions and assurances may result in the Texas Education Agency (TEA) taking one or more enforcement actions authorized in Title 34 of the Code of Federal Regulations (CFR) §§ 74.62 and 80.43.

In addition to the standard terms of award, all funding provided under the Recovery Act will be subject to the provisions, assurances and conditions for American Recovery and Reinvestment Act of 2009 (ARRA or Recovery Act).

Terms defined:

RECIPIENT - The term "recipient" means a State and includes the Texas Education Agency (TEA). It also includes any entity that applies for and receives a grant directly from the federal government.

RECOVERY FUNDS —The term "recovery funds" means any funds that are made available from appropriations made under the Recovery Act.

RECOVERY ACT - the American Recovery and Reinvestment Act (ARRA) of 2009 (P.L. 111-5)

STIMULUS FUNDS - The term "stimulus funds" means any funds that are made available from appropriations under the Recovery Act; the term may be used interchangeably with "recovery funds."

GRANTEE - the subrecipient of TEA and applicant of funds.

A. One-Time Funding: Unless otherwise specified, ARRA funding is considered one-time funding that is expected to be temporary. Grantees should expend funds in ways that do not result in unsustainable continuing commitments after the funding expires. Grantees must move rapidly, while using prudent grant management practices, to develop plans for using funds, consistent with the ARRA's reporting and accountability requirements, and promptly begin spending funds to help drive the nation's economic recovery. All ARRA funds must be separately accounted for and tracked in their obligation, expenditure, and reporting.

B. Period of Availability and Encumbrances/Obligations: Unless otherwise specified in the Notice of Grant Award (NOGA), all funds are effective from the beginning date specified on the Notice of Grant Award (NOGA) through June 30, 2013. Carryover of funds will not be available beyond that date. Unobligated/unexpended funds will be returned to the Department of Treasury. The paragraph in the General Provisions pertaining to Encumbrances and Obligations applies as follows:

All encumbrances shall occur on or between the beginning and ending dates of the contract. All goods must be received and services rendered and subsequently liquidated (recorded as an expenditure or accounts payable) within the contract dates. In no manner shall encumbrances be considered or reflected as accounts payable or as expenditures. Obligations that are liquidated and recognized as expenditures must meet the allowable cost principles in OMB Circular A-87, A-21, or A-122 (as applicable) and program rules, regulations, and guidelines contained elsewhere. When an obligation is made is defined in 34 CFR 76.707.

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- C. Compliance with Other Provisions and Assurances: All provisions and assurances stated in the General Provisions, Certification Regarding Debarment and Suspension, Lobbying Certification and Disclosure of Lobbying, No Child Left Behind Act (NCLB) Special Provisions and Assurances, and all other program-specific provisions and assurances apply unless they conflict or are superseded by the following terms and conditions implementing the American Recovery and Reinvestment Act of 2009 (ARRA) requirements below. This includes compliance with Title VI of the Civil Rights Act of 1964; Section 504 of the Rehabilitation Act of 1973; Title IX of the Education Amendments of 1972; the Age Discrimination Act of 1975; and all other nondiscrimination provisions. It also includes Title VII of the Civil Rights Act of 1964 (prohibiting race, color, national origin, religion, and sex discrimination in employment; the Americans with Disabilities Act (prohibiting disability discrimination in employment and in services provided by entities receiving federal funds); as well as any other applicable civil rights laws. By submitting this application, the applicant agrees to comply with all such provisions and assurances.
- D. Compliance with Other Program Statutes: The applicant agrees to comply with the authorizing program statutes, regulations, non-regulatory guidelines, and other guidance in the implementation of the programs receiving funding under ARRA. This includes compliance with comparability; supplement, not supplant; maintenance of effort (MOE); equitable participation for private nonprofit school students and teachers; and all other program-specific provisions and requirements. All such are hereby incorporated by reference.
- E. DUNS Number: All entities receiving any federal funds, including ARRA funds, are required to have a DUNS (Dunn & Bradstreet) number. The DUNS number serves as the grantee organization's unique identifier for reporting federal funds received and expended. TEA must use this same DUNS number to report grant awards and expenditures for subreciplents under ARRA to the website specifically provided for in ARRA - http://www.FederalReporting.gov/. The assignment of a DUNS number is a condition of award of ARRA funds and must be validated by TEA prior to issuing a NOGA for ARRA funds. (Section 1512[c][4] of ARRA and the federal Office of Management and Budget (OMB) to comply with the Federal Funding Accountability and Transparency Act [FFATA], P.L. 109-282. OMB adopted the DUNS number as the "unique identifier" required for reporting under FFATA).
- F. Central Contractor Registration (CCR): All grantees receiving ARRA funds, as well as any other federal funds, are required to register and maintain current registration with the Central Contractor Registration (CCR) database at http://www.ccr.gov. Registration in CCR is a condition of award of ARRA funds and must be validated by TEA prior to issuing a NOGA for ARRA funds.
- G. ARRA Reporting Requirements: The federal Office of Management and Budget (OMB) has issued guidance related to reporting the use of ARRA funds to the various websites. The definition of terms and data elements, as well as any specific instructions for reporting, including required formats, are provided in separate guidance issued by the TEA.

The Texas Education Agency as a direct recipient of funds is required to report certain information at certain intervals throughout the grant period as required in Section 1512 of ARRA. In order to meet the reporting requirements, grantees will be required to provide certain information to TEA. By submitting this application, the grantee agrees to provide information in the form, time, and manner requested so that TEA can meet its reporting requirements and deadlines.

1. Separate Tracking and Monitoring of ARRA Funds: ARRA funds must be separately tracked and monitored independently of any non-Recovery Act funding. Grantees must submit certain information to TEA in order for TEA to comply with quarterly reporting requirements established in Section 1512 of the Recovery Act. Recovery Act-related reporting requirements are incorporated as a special condition of this award.

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- 3. Quarterly Reporting for ARRA: Not later than 10 calendar days after the end of each calendar quarter, TEA and any other direct recipient of ARRA funds must report to the U.S. Department of Education with regard to recovery funds received in accordance with number 4 below (Section 1512[c]). (A "direct recipient" is a state agency or any entity that applies for and receives funds directly from a federal government agency.) TEA must obtain certain information from grantees in order to comply with this reporting requirement. By submitting this application, the grantee agrees to submit information to TEA in the time, form, and manner requested.
- 4. Data Elements for Quarterly Reporting for ARRA: In accordance with Section 1512(c) of ARRA and the Federal Funding Accountability and Transparency Act of 2006 (Public Law 109-282), TEA is required to provide quarterly reports to the U.S. Department of Education or through a central government-wide portal (http://www.FederalReporting.gov). The information adopted by OMB contains the following data elements: submitting this application, the grantee agrees to submit the information to TEA in the time, form, and manner requested. The information may change pending final adoption by OMB.

For each grant that equals or exceeds \$25,000 in total grant award amount:

- The grantee organization's DUNS number (TEA will need to collect this information from grantees)
- The grant award number (i.e., NOGA ID number) assigned by TEA (TEA will have this information on file)
- The legal name of the grantee organization (as registered in the Central Contractor Registration (CCR), if registered) (TEA will have this information on file provided it is the same legal name on file with TEA)
- The physical location (street address) (as listed in the CCR, if registered) (TEA will have this information on file provided it is the same street address on file with TEA)
- The (federal) Congressional district number
- The grantee organization type (i.e., independent school district, nonprofit organization, etc) (TEA will have this information on file)
- The total amount of the grant award (TEA will have this information on file)
- The total amount paid to the grantee as of date of report (TEA will have this information on file)
- The physical location (street address) of the primary place of performance of the grant (TEA will have this information on file provided it is the same address on file with TEA.)
- An evaluation (i.e., status report) of the completion status of the project or activity (for example, Not Started; Less than 50% Completed; Completed 50% or More; Fully Completed) (It is not clear at this time whether this information will need to be collected from the grantees. TEA will notify the grantee in the event status information needs to be collected.)
- k. An estimate of the number of jobs created and the number of jobs retained by the project or activity and a brief description of the types of those jobs (i.e., job titles) (TEA will need to collect this information from grantees.)
- The names and total compensation of the five most highly compensated officers of the grantee organization if the organization in its preceding year received 80% or more of its annual gross revenues in Federal awards and \$25,000,000 or more in annual gross revenues from Federal awards and the public does not have access to information about the compensation of senior executives. (It is not known at this time whether this data element will be required once the data elements are finalized by OMB. If it is required in the final data elements, TEA will need to collect this information from the grantees.)

For grants that equal less than \$25,000 in total grant award amount or for grantees that in the previous tax year had gross income under \$300,000, amounts will be reported in the aggregate according to the following:

- The total number of grants awarded less than \$25,000 (TEA will have this information file)
- The total award (aggregate) amount for all grants less than \$25,000 (TEA will have this information on file)
- The total (aggregate) amount paid to grantees for all grants less than \$25,000 as of date of report (TEA will have this information on file)

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5. Posting the Information on Public Website: Not later than 30 days after the end of each calendar quarter, each federal agency, including the U.S. Department of Education, shall make the information in those reports publicly available by posting the information on the designated public website (Section 1512[d]). Grantees will not be required to post information on the public website unless they apply for and receive other ARRA grants directly from a federal government agency.

Once OMB adopts the final data reporting elements and TEA receives specific instructions for reporting, TEA will provide

subsequent guidance to grantees related to required reporting information.

- H. Electronic Drawdown of ARRA Funds from TEA and Use of FAR Fund Codes: Recipients will draw down ARRA funds on an award-specific basis. Pooling of ARRA award funds with other funds for drawdown or other purposes is not permitted. Recipients must account for each ARRA award separately by referencing the assigned FAR (Financial Accounting and Resource) fund code for each award.
- I. Availability of Records: The applicant agrees to make all financial and programmatic records available in detail for inspection by TEA auditors, local independent auditors, and the offices described below.
- Examination of Records: The Comptroller General of the United States and any of its employees, contractors, agents, representatives, or designees, may examine any records related to obligations and use by any state or local government of funds made available under ARRA. (Section 901[b]).
- 2. Access of Government Accountability Office (GAO): Each contract and each subcontract awarded using funds made available under ARRA shall provide that the Comptroller General of the United States and his representatives are authorized to examine any records of the contractor or any of its subcontractors, or any State or local agency administering such contract, that directly pertain to, and involve transactions relating to, the contract or subcontract and to interview any officer or employee of the contractor or any of its subcontractors, or of any State or local government agency administering the contract, regarding such transactions (Section 902).
- 3. **Reviews by Inspector General:** The inspector general of the U.S. Department of Education shall review, as appropriate, any concerns raised by the public about specific investments using funds made available in this Act. Any findings of such reviews shall be relayed immediately to the Secretary of Education. In addition, the findings of such reviews, along with any audits conducted by any inspector general of ARRA funds, shall be posted on the inspector general's website and linked to the recovery.gov website, except that portions of reports may be redacted to the extent the portions would disclose information that is protected from public disclosure under sections 552 and 552a of Title 5, United States Code (Section 1514).
- 4. Access of Offices of Inspector General to Certain Records and Employees: With respect to each contract or grant awarded using ARRA funds, any representative of an Inspector General of the U.S. Department of Education or other appropriate federal agency is authorized to examine any records of the contractor or grantee, any of its subcontractors or subgrantees, or any State or local agency administering such contract, that pertain to, and involve transactions relating to, the contract, subcontract, grant, or subgrant, and to interview any officer or employee of the contractor, grantee, subgrantee, or agency regarding such transactions (Section 1515).
- 5. Recovery Accountability and Transparency Board: Section 1521 of the ARRA establishes the Recovery Accountability and Transparency Board to coordinate and conduct oversight of ARRA funds to prevent fraud, waste, and abuse. The Board shall submit "flash reports" on potential management and funding problems that require immediate attention; quarterly reports; and annual reports to the President and Congress, including the Committees on Appropriations of the Senate and House of Representatives, summarizing the findings on the use of ARRA funds. The Board may conduct its own independent audits and reviews of ARRA funds. All reports shall be made publicly available on the www.recovery.gov website established by the Board. See paragraphs J and K below with regard to reports of suspected fraud or abuse (Sections 1523 and 1524).

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- Recovery Independent Advisory Panel: Section 1541 of the ARRA establishes the Recovery Independent Advisory
 Panel to make recommendations to the Recovery Accountability and Transparency Board on action the Board could
 take to prevent fraud, waste, and abuse relating to ARRA funds.
- **J. Disclosure of Fraud or Misconduct:** Each grantee awarded funds made available under the ARRA shall promptly refer to the USDE Office of Inspector General any credible evidence that a principal, employee, agent, contractor, subrecipient, subcontractor, or other person has submitted a false claim under the False Claims Act or has committed a criminal or civil violation of laws pertaining to fraud, conflict of interest, bribery, gratuity, or similar misconduct involving those funds.
- K. Protection for Whistleblowers: Section 1553 of the ARRA provides protection for State and local government and contractor whistleblowers. Any employee of any employer receiving ARRA funds may not be discharged, demoted, or otherwise discriminated against as a reprisal for disclosing, including a disclosure made in the ordinary course of an employee's duties, to the Recovery Accountability and Transparency Board, an inspector general, the U. S. Comptroller General, a member of Congress, a State or federal regulatory or law enforcement agency, a person with supervisory authority over the employee (or such other person working for the employer who has the authority to investigate, discover, or terminate misconduct), a court or grand jury, the head of a federal agency, or their representatives, information that the employee reasonably believes is evidence of (1) gross mismanagement of an agency contract or grant relating to ARRA funds; (2) a gross waste of ARRA funds; (3) a substantial and specific danger to public health or safety related to the implementation or use of ARRA funds; (4) an abuse of authority related to the implementation or use of ARRA funds; (5) a violation of law, rule, or regulation related to an agency contract (including the competition for or negotiation of a contract), or grant, awarded or issued relating to ARRA funds. A person who believes that he or she has been subjected to a reprisal may submit a complaint regarding the reprisal to the inspector general for the appropriate federal agency (in most cases, the U.S. Department of Education).
- **L. Use of Funds:** The grantee agrees to comply with the applicable federal cost principles in the obligation and expenditure of ARRA funds as identified in the General Provisions and Assurances as well as other limitations or restrictions and expenditures identified therein. The grantee also agrees to the following:
- Consolidation of ARRA Administrative Funds: Due to the significant reporting requirements under ARRA, it is
 not known at this time whether grantees may consolidate ARRA administrative funds with other NCLB
 consolidated administrative funds. TEA will issue further guidance with regard to this provision once guidance is
 provided by the U.S. Department of Education. If ARRA funds are permitted to be consolidated with other NCLB
 consolidated administrative funds, grantees must still be able to report the types and number of jobs that were
 created or saved with ARRA funds.
- Combining ARRA funds on a Schoolwide Program. ARRA funds are permitted to be used on a Title I Part A
 schoolwide Campus/Program, funds may be combined with other funding sources, but grantees still must be able to
 identify precisely the items of obligation and expenditure for ARRA reporting. You must also be able to report the
 types and number of jobs that were created or saved with ARRA funds.
- 3. **Special Contracting Provisions:** To the maximum extent possible, contracts funded under the ARRA shall be awarded as fixed-price contracts through the use of competitive procedures. A summary of any new contract awarded with ARRA funds that is not fixed-price and not awarded using competitive procedures shall be posted in a special section of the www.recovery.gov website established by the Recovery Accountability and Transparency Board (Section 1554).

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- 4. **Use of Funds for Certain Expenditures Prohibited:** ARRA funds shall not be used for any casino or other gambling establishment, aquarium, zoo, golf course, or swimming pool (Section 1604).
- 5. **Use of Funds for Construction Prohibited:** Unless specifically authorized in the applicable program statute, regulations, guidelines, Request for Application (RFA), TEA Standard Application System (SAS), the approved grant application, or other written authorization, none of the ARRA additional formula funds shall be used for construction, remodeling, or renovation.
- 6. **Buy American Use of American Iron, Steel, and Manufactured Goods:** If construction is allowed and approved pursuant to the previous paragraph pertaining to "Use of Funds for Construction Prohibited", none of the funds may be used for the construction, alteration, maintenance, or repair of a public building or public work unless all of the iron, steel, and manufactured goods used in the project are produced in the United States unless waived by the Secretary of Education (Section 1605).
- 7. Wage Rate Requirements for Contracted Laborers and Mechanics Compliance with the Davis-Bacon Act: Subject to further clarification issued by the Office of Management and Budget, and notwithstanding any other provision of law and in a manner consistent with other provisions of ARRA, all laborers and mechanics employed by contractors and subcontractors on projects funded directly by or assisted in whole or in part by and through the Federal Government pursuant to this award shall be paid wages at rates not less than those prevailing on projects of a character similar in the locality as determined by the Secretary of Labor in accordance with subchapter IV of chapter 31 of title 40, United States Code. With respect to the labor standards specified in this section, the Secretary of Labor shall have the authority and functions set forth in Reorganization Plan Numbered 14 of 1950 (64 Stat. 1267; 5 U.S.C. App.) and section 3145 of title 40, United States Code (Section 1606).
- M. Compliance with OMB Circular A-133 Audits and Schedule of Expenditures of Federal Awards: Grantees agree to separately identify the expenditures for each grant award funded under ARRA as required by Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations" and to comply with all other provisions of the Single Audit Act and OMB Circular A-133.

The signing of Schedule #1 - General Information by applicant indicates acceptance of and compliance with all requirements described on this schedule