# BCG

# State Board of Education (SBOE) Phase 1 of LRP – Draft Design

September 2016

The Boston Consulting Group

### **Project Overview**

Two-phase process underway to create a Long-Range Plan (LRP) for public primary and secondary education in Texas

Currently near the end of Phase 1, running from mid June to mid September

#### Phase 1 activities include

- Gather input across stakeholders, including SBOE members and other individuals who are representative of other key groups
- Develop and finalize a design for creating the LRP

### **Interview Status**

<b>Category</b>	Description
SBOE Members	<ul> <li>15 interviews</li> </ul>
Other stakeholders	<ul> <li>18 interviews w/ associations representing teachers, principals, school administrators, districts, parents and state government</li> <li>45 interviews with LEAs</li> </ul>

1

Addresses most pressing issues facing public education in Texas

Conveys one consistent vision on statewide priorities across SBOE and TEA

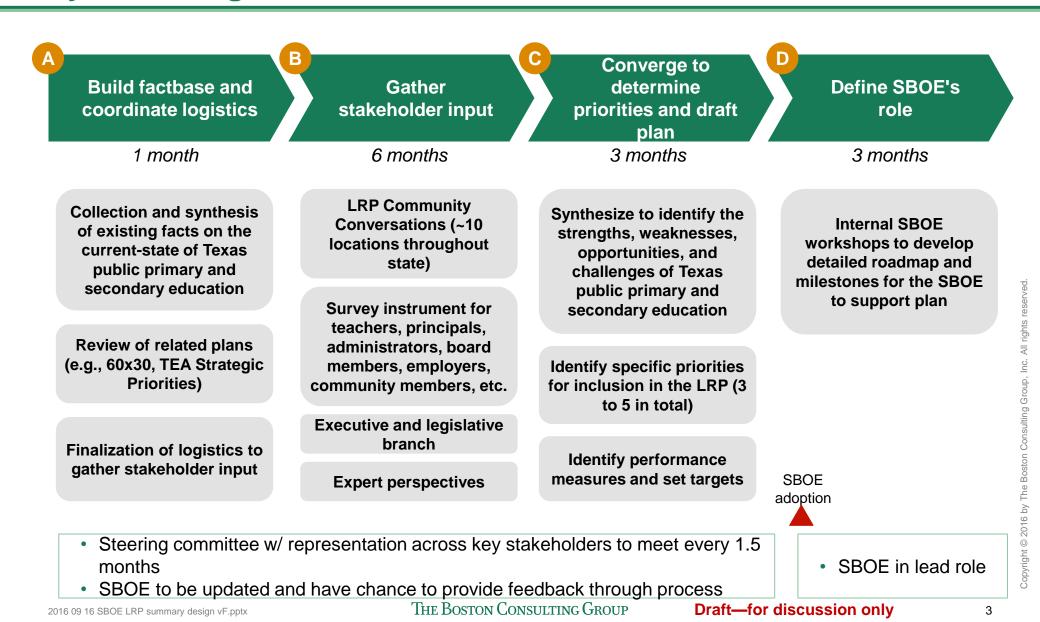
**Outlines clearly SBOE's role in supporting the priorities** 

**Considers broad stakeholder input** 

Contains specific targets and processes to assess progress

Appropriately balances depth and coverage with fiscal responsibility

## To meet principles, recommend four-phase process guided by a steering committee



## Proposed steering committee composition and schedule

#### **Overview**

# 18 total members with representation from across state

- 5 SBOE members (including the Board Chair and the chair of the School Initiatives Committee)
- 3 members selected by the commissioners of TEA, THECB and TWC
- 10 members with each nominated by SBOE members not serving on steering committee

## Intent is to achieve representation across

- Urban and rural
- · Different regions of the state
- Different stakeholder groups

#### Group to meet in-person every 4 to 6 weeks for half-day long sessions

Meeting #	Key Agenda Items	Topics based on Phase 1 stakeholder input
1	Kick-off (joint with SBOE)	Deep-dives to include • Expert speakers • Kick-off
2	<ul> <li>Review of current-state</li> <li>Synthesis on related plans/priorities (e.g., 60x30, TEA strategic priorities)</li> </ul>	Synthesis and discussion
3	<ul> <li>Update on stakeholder input</li> <li>Deep-dive on critical topics – Teacher Recruitment and Development of Learning Standards and A</li> </ul>	
4	<ul> <li>Update on stakeholder input</li> <li>Deep-dive on critical topic – Instructional Mater Funding</li> </ul>	ials and School Update/ feedback
5	<ul> <li>Update on stakeholder input</li> <li>Deep-dive on critical topic – <placeholder li="" topic<=""> </placeholder></li></ul>	CS>
6	<ul> <li>Synthesize to identify the strengths, weakness and challenges of Texas public primary and se</li> <li>Determine specific priorities for inclusion in LR</li> </ul>	condary education
7	<ul> <li>Identify performance measures and preliminary</li> <li>Review draft plan</li> </ul>	v targets

#### **Proposed Schedule**

4

#### THE BOSTON CONSULTING GROUP

#### Draft—for discussion only

## **Detailed composition and criteria for selection**

	# of members	Overview	Criteria for selection
SBOE	5	<ul> <li>Includes the Board Chair and the chair of the School Initiatives Committee</li> <li>Other 3 members selected by the Board</li> </ul>	Active and experienced
Stakeholders	10	<ul> <li>Each SBOE member not on steering committee (10 of 15) to nominate individual from particularly stakeholder group</li> <li>Members to draw card identifying their stakeholder group</li> <li>Cards include <ul> <li>Urban student</li> <li>Rural parent</li> <li>Urban teacher</li> <li>Rural teacher</li> <li>Urban superintendent</li> <li>Rural board member</li> <li>Urban business leader</li> <li>Rural statewide education leader</li> </ul> </li> </ul>	<ul> <li>Active and experienced member of stakeholder group that they are chosen to represent</li> <li>Willingness and ability to think about the state as a whole</li> <li>Committed to attend all meetings and actively participate in process</li> <li>Ability to work collaboratively and courageously,</li> <li>Possesses high willingness to listen and ability to develop thoughtful perspectives on the education system</li> </ul>
Tri Agency (TEA, THECB, TWC)	3	<ul> <li>Selected by the commissioners of TEA, THECB and TWC</li> </ul>	

#### THE BOSTON CONSULTING GROUP

# Steering committee meetings to comprise of different categories of activities

Categories	Overview									
Review of facts and inputs	Percent of time devoted to each category will vary throughout the process									
	Early in the process more time will be spent reviewing data									
Discussion of key issues	In the middle portion of the process, more time will be spent on discussion of key issues and implications									
Discussion of synthesis of implications	Toward the end of the process, the emphasis is on deliberations and decision-making									
	Recommend pre-reads are distributed in advance of each meeting									
Deliberations and decision making	Recommend meetings to be expertly facilitated to ensure that time is optimized									

## **Phase A: key activities and deliverables**

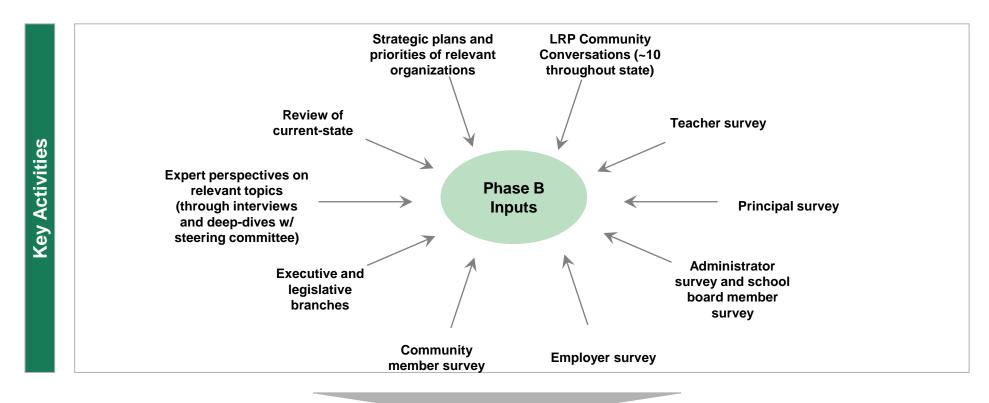
Collect and synthesize existing facts on the current-state of Texas public primary and secondary education, leveraging completed reports and analyses Academic performance Accountability and assessment College and career success Early learning Key Activities Teacher and principal recruitment and support Technology Review relevant strategic plans and priorities (e.g., THECB's 60x30 and TEA's Strategic Priorities) Identify logistical needs throughout process and finalize details Schedule steering committee meetings Schedule joint steering committee and SBOE meetings Schedule LRP Community Conversations · Schedule interviews with executive and legislative branches Schedule interviews with experts •

#### A.1) Review of current-state

A.2) Master calendar for LRP design process

Deliverables

## **Phase B: key activities and deliverables**



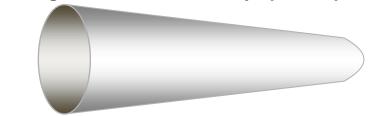
- Deliverables **B.1)** Analysis and synthesis of input gathered at Community Conversations B.2) Analysis and synthesis of survey results by stakeholder group
  - B.3) Analysis and synthesis of additional stakeholder interviews and deep-dives

Β

Synthesize across stakeholder input and current-state to identify the strengths, weaknesses, opportunities, and challenges of Texas public primary and secondary education

Conduct workshop with Steering Committee to identify specific priorities

List of potential priorities identified through Phases A and B



Prioritize based on:

- Impact on fulfilling the mission of Texas public education
- · Feasibility to execute

For each priority, identify performance measures and targets, including gathering of stakeholder input (e.g., survey instrument)

C.1) Definition of 3 to 5 specific priorities for inclusion in the LRP and identification of performance measures and setting of targets

Key Activities

**Identify specific** 

priorities for inclusion in the

LRP (3 to 5 total)

Copyright © 2016 by The Boston Consulting Group, Inc. All rights reserved

## Phase D: key activities and deliverables

Conduct series of workshops internal to SBOE to develop detailed roadmap and set milestones specific to SBOE's role in supporting the LRP

Workshops to answer set of questions

What is the internal vision of the SBOE regarding its role in fulfilling the mission of Texas public education?

For each priority, what are specific actions the SBOE can take consistent with its primary areas of responsibility?

For each priority, what are specific ways the SBOE can collaborate with other entities to achieve progress?

For each priority, what are milestones for the SBOE to track progress towards?

D.1) SBOE Roadmap and Milestones to Support the LRP

D

## Appendix – Timeline for Work Plan for Developing the LRP

## Timeline (I)

		2017											2018	
	Activity	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
A	Synthesize across stakeholder input and current-state to identify the strengths, weaknesses, opportunities, and challenges of Texas public primary and secondary education													
Phase	Review relevant strategic plans and priorities (e.g., THECB's 60x30 and TEA's Strategic Priorities)													
	Identify logistical needs throughout process and finalize scheduling details													
	Conduct LRP Community Conversations													
	Develop survey instrument			00000										
	Administer surveys													
Phase B	Interview relevant stakeholders in executive and legislative branches													
	Conduct deep-dives on key topics in steering committee meetings													
	<ul> <li>Analyze and synthesize</li> <li>Community Conversations</li> <li>Survey results by stakeholder group</li> <li>Additional stakeholder interviews and deep-dives</li> </ul>													

#### THE BOSTON CONSULTING GROUP

## **Timeline (II)**

		2017											2018	
	Activity	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
	Collect and synthesize existing facts on the current-state of Texas public primary and secondary education													
	Prepare for and conduct workshop with Steering Committee to identify specific priorities										}			
С С	Identify specific priorities for inclusion in the LRP													
Phase	For each priority, identify performance measures and targets, including gathering of stakeholder input									200				
	Identify plan to regularly assess implementation progress of the LRP													
	Develop draft LRP													
	Facilitate process for SBOE to approve / disapprove plan													
Phase D	Conduct series of workshops internal to SBOE to develop detailed roadmap and set milestones specific to SBOE's role in supporting the LRP													
	Develop SBOE Roadmap and Milestones to Support the LRP													

#### The Boston Consulting Group